

Ref. No.

Dated 30-Nov-25

e-Invoice

IIHMR UNIVERSITY, JAIPUR

1, Prabhu Dayal Marg, Near Sanganeer Airport, Jaipur

GSTIN/UIN: 08AAAJI0480N1Z0

State Name : Rajasthan, Code : 08

E-Mail : accounts@iihmr.edu.in



Tax Invoice

IRN : 2cd55711f0903d976981347826a1f92633db03c2ed37c1447e-
e7eac8935eedca

Ack No. : 172518965704559

Ack Date : 3-Dec-25

Party : Indian Institute of Health Management Research

1 Prabhu Dayal Marg

Sanganer Jaipur

GSTIN/UIN : 08AAATI0517J1ZU

State Name : Rajasthan, Code : 08

Place of Supply : Rajasthan

SI No.	Description of Services	HSN/SAC	GST Rate	Quantity	Rate	per	Amount
1	Training Programme Charges Capacity-Building Program (Virtual) on Implementation Research At IIHMR University, Jaipur	999259	18 %				2,54,237.00
	CGST						22,881.40
	SGST						22,881.40
	Round off						0.20
	Total						₹ 3,00,000.00

Amount Chargeable (in words)

E. & O.E

INR Three Lakh Only

HSN/SAC		Taxable Value	CGST		SGST/UTGST		Total Tax Amount
			Rate	Amount	Rate	Amount	
999259		2,54,237.00	9%	22,881.40	9%	22,881.40	45,762.80
	Total	2,54,237.00		22,881.40		22,881.40	45,762.80

Tax Amount (in words) : INR Forty Five Thousand Seven Hundred Sixty Two and Eighty paise Only

Company's Bank Details

Bank Name : Kotak Mahindra Bank A/c No. 6945953876-E

A/c No. : 6945953876

Branch & IFS Code: Raja Park Jaipur & KKBK0003533

Declaration

We declare that this invoice shows the actual price of the goods described and that all particulars are true and correct.

for IIHMR UNIVERSITY, JAIPUR

Authorized Signatory

This is a Computer Generated Invoice



Registrar
The IIHMR University
1, Prabhu Dayal Marg, Near
Jaipur Airport, Jaipur-302029

Report on the Capacity Building Programme on Implementation Research for SEAPHEIN



Capacity-Building Program on Implementation Research for South-East Asia Public Health Education Institutions Network (SEAPHEIN)



📅 April 11, 2025 – May 24, 2025 | Online



Dr. S.D. Gupta
Distinguished Professor
IIHMR University, Jaipur, India



Dr. P.R. Sodani
President
IIHMR University, Jaipur, India



Dr. D.K. Mangal
Adjunct Professor
IIHMR University, Jaipur, India



Dr. Vinod Kumar
Professor
IIHMR University, Jaipur, India



Dr. Mahnaz Vahedi
Research Capacity Strengthening
TDR, WHO, Geneva



Dr. Olakunle Alonge
Professor, Director
Sparkman Centre for Global Health
University of Alabama, USA



Dr. Yodi Mahendradhata
Vice Dean for
Research & Development
University Gadjahmada Indonesia



Dr. Piyusha Majumdar
Associate Professor
IIHMR University, Jaipur, India

SD Gupta School of Public Health
IIHMR University, Jaipur, India

 iihmr.edu.in

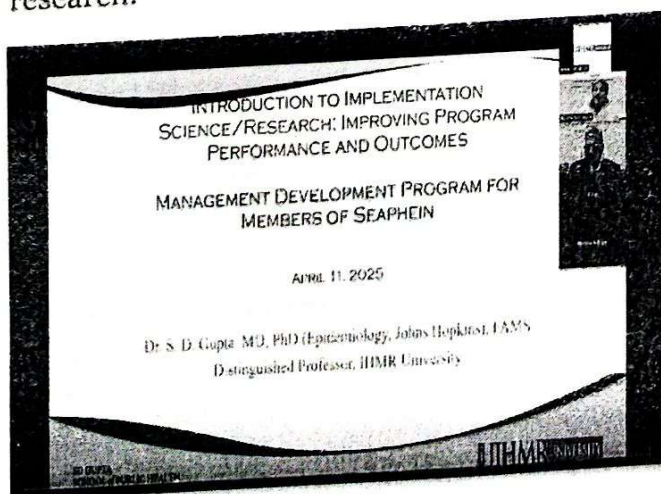
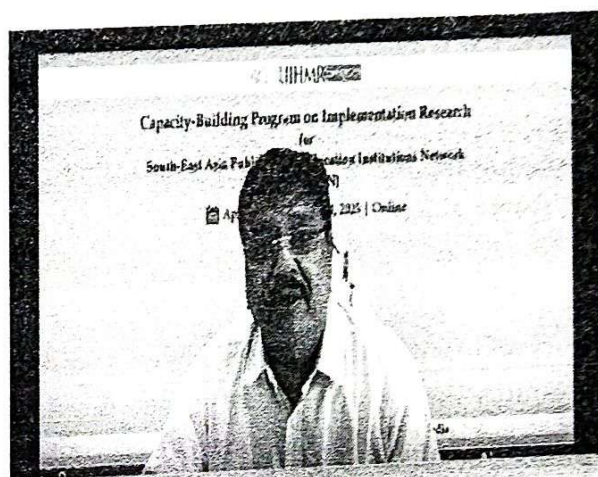
 +91 98713 23747

Registrar
The IIHMR University
1, Prabodh Chandra Marg, Near
Sanganer Airport, Jaipur-302029

IIHMR University launched the Capacity Building Programme on Implementation Research as a strategic initiative for South-East Asia Public Health Education Institution Network. The program, which took place virtually between April 11 and May 24, 2025, was designed to improve the Implementation Research (IR) skills of researchers, educators, and public health professionals in South-East Asia. The program aimed to increase regional capacity in planning, implementing, and translating research into policy and practice, recognizing the growing need to strengthen health systems using evidence-based methods. A wide range of participants from Southeast Asia's academic institutions, public health organisations, and non-governmental organisations attended the training.

On April 11, 2025, the program launched with an introductory session that laid the groundwork for the educational process. Dr. Piyusha Majumdar welcomed the attendees and provided a comprehensive overview of the program's modules, learning objectives, and structure. Dr. P.R. Sodani, President of IIHMR University and Secretary General of SEAPHEIN, then gave a formal welcome speech, emphasising the value of establishing a robust regional network to use implementation research to

strengthen health systems. He emphasized that IR is essential for guaranteeing the long-term viability of public health initiatives as well as for filling in the current gaps between evidence and practice. Dr. Bontha V. Babu, Director-in-Charge at NIIRNCD and Head of the Socio-Behavioral and IR Division at ICMR Headquarters, gave the opening remarks. Dr. Babu stressed the value of evidence-based policymaking, the significance of collaborative research ecosystems, and the practical applications of implementation research.



Two expert lectures were part of the first day's academic program. Dr. S.D. Gupta, a distinguished professor at IIHMR University, gave a thought-provoking talk on the foundations of implementation research. He used real-world examples to highlight the conceptual framework of IR and show how it connects theory to practice. He listed the essential skills needed to carry out IR, such as recognizing

Registrar
The IIHMR University
1, Prabhu Dayal Marg, Near
Sanganer Airport, Jaipur-302029

implementation difficulties, creating suitable approaches, and successfully informing stakeholders of findings. Dr. D.K. Mangal gave the second lecture, which concentrated on the obstacles and difficulties frequently faced when implementing health programs. Using the Global Polio Eradication Programme as an example, he talked about operational, contextual, and systemic issues that frequently prevent successful implementation and offered solutions through stakeholder engagement and adaptive research.

On April 18, 2025, the program's second day commenced with participant introductions, giving participants a chance to discuss their public health experiences and professional backgrounds. Dr. Majumdar went into detail about the training's format, emphasizing that it would consist of a combination of lectures, homework, guest lectures, and worksheet-based instruction. The training examined important frameworks that direct the application of IR and concentrated on developing core competencies in the field. Developing implementation research questions, comprehending stakeholder engagement, and identifying facilitators and barriers in health interventions were among the topics covered. The Competency Development Framework and the main IR learning domains—systems thinking, contextual analysis, and participatory research techniques—were presented to the participants.

The third day of the program, which took place on April 19, 2025, focused more on the theoretical foundations of implementation research. Participants were led through the worksheets by Dr. Majumdar, who also explained how they related to the training modules. With a focus on the Consolidated Framework for Implementation Research (CFIR), the session covered key theories, models, and frameworks used in IR. Participants learnt how to analyse implementation environments using CFIR through practical applications. There was also discussion of other frameworks, including Context and Implementation of Complex Interventions (CICI), Promoting Action on Research Implementation in Health Services (PARIHS), and the Theoretical Domains Framework (TDF). A discussion on recognising the different kinds of IR constructs and applying them to design was the day's last activity.

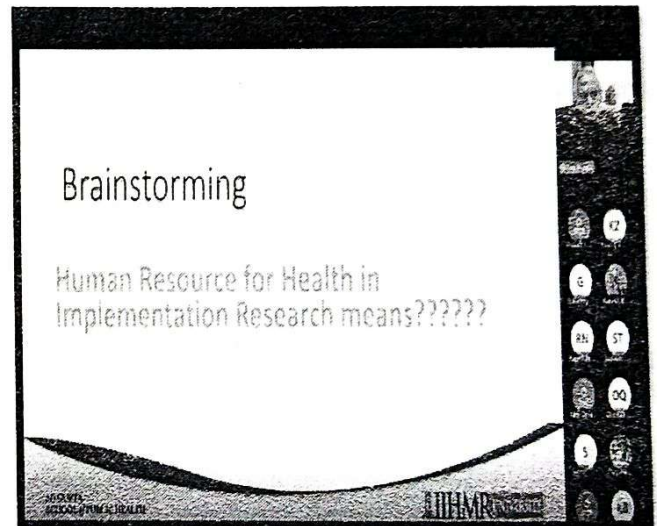


Dr. Satish Kumar (MBBS, MD, MNAMS, FIPHA), an adjunct professor at IIHMR Delhi and a former advisor for public health planning at NHSRC (MoHFW) and Chief of UNICEF State Offices in Rajasthan, Tamil Nadu, and Kerala, gave an insightful guest lecture on the program's fourth day on May 2, 2025. Dr. Piyusha Majumdar welcomed

Dr. Kumar to the platform and introduced the session, which focused on stakeholder analysis, engagement, and contextual assessment in implementation research.

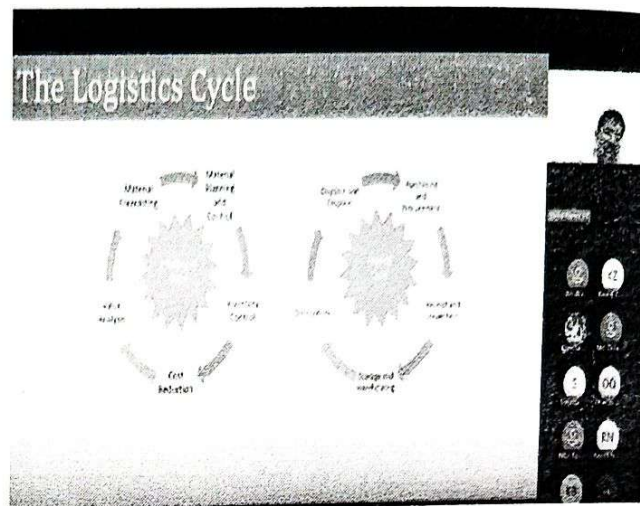
Dr. Kumar stressed in his talk how important stakeholder participation is to the effective execution of public health initiatives. He went into detail about how to manage relationships in politically dynamic environments, align interests, and map stakeholders. He used real-world examples, such as the Nigeria switch and India's polio eradication campaign, to demonstrate these ideas, drawing on his vast field experience. Along with offering a structured approach to context assessment domains, Dr. Kumar also discussed the breadth, usefulness, and inherent limitations of stakeholder analysis. He emphasised how crucial it is to incorporate contextual knowledge into Implementation Research at every level. A lively question-and-answer period at the end of the session gave participants the chance to share reflections from their respective institutions and relate the lessons learnt to their professional settings.

On May 3, 2025, the program's fifth day included two enlightening sessions on logistics and human resource management in the framework of implementation research. Dr. Nutan Prabha Jain, a professor at IIHMR University's SD Gupta School of Public Health, led the first session. Dr. Jain, a public health specialist with more than 35 years of experience in behavioural science, research, and leadership in both domestic and foreign organisations, spoke on topics like personal effectiveness, motivation, and critical qualities for successful implementation, particularly in the field of health human resources. She gave participants useful tools for role efficacy, self-awareness, and personal motivation while highlighting the function of Human Resource Development (HRD) tools in creating resilient, adaptable teams that can implement complex public health interventions.



Registrar
The IIHMR University
1, Prabhu Dayal Marg, Near
Sanganer Jaipur-302029

Dr. Vinod Kumar SV, the dean-in-charge of the SD Gupta School of Public Health and a public health specialist with more than 20 years of experience, led the second session. With experience in epidemiology, maternal health, and innovations in health education, Dr. Kumar has held a variety of academic, administrative, and leadership positions at organisations including the Indian Army, Jhpiego, and IIMR University. He concentrated on supply chain management and logistics tactics in this session, which are essential to the accomplishment of public health initiatives. He described the different forms of public procurement, explained the differences between supply chain management and logistics management, and gave a thorough rundown of the logistics cycle in healthcare systems. The session also highlighted innovations like Vaccine Vial Monitors (VVMs) and the piloting of HIV-Syphilis Point-of-Care Test Kits. Dr. Kumar concluded with a practical discussion on overcoming logistical challenges, underscoring the importance of robust and responsive supply chains in ensuring the effective implementation of health interventions.



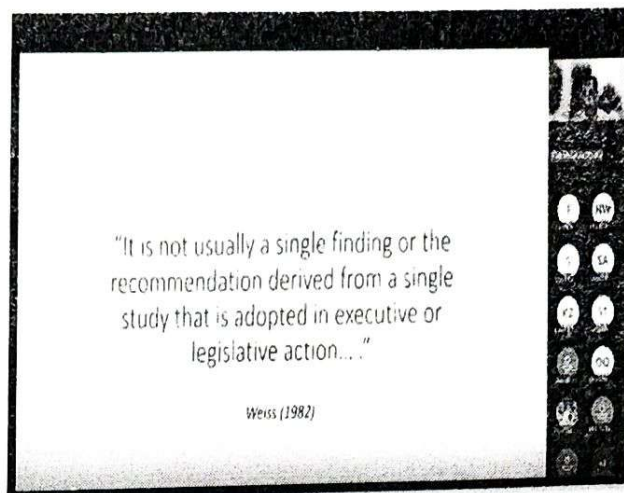
The training's sixth day, which took place on May 9, 2025, was devoted to creating IR proposals. This session was led by Dr. D.K. Mangal a second time, who took participants through the key elements of a compelling implementation research proposal. He outlined the characteristics that distinguish IR proposals from conventional research proposals, stressing the significance of contextual specificity, participatory methods, and real-world relevance. The introduction, research questions, study design, data collection instruments, project timeline, and impact assessment are among the key components of a proposal that were discussed in the lecture. Additionally, participants learnt about different sampling techniques and the creation of research instruments like checklists for observations, interview guides, and questionnaires.

On May 16, 2025, the program's seventh day was devoted to implementation strategies for overcoming typical obstacles in public health initiatives. To illustrate how internal and external contexts affect implementation outcomes, the session examined a variety of implementation strategies using the socio-ecological model. The case study of the STRIPE project and its contribution to the advancement of polio eradication through community-based approaches was a major highlight. A discussion of sticking to implementation plans and the value of modifying tactics in challenging, real-world situations rounded out the lecture. Additionally, Dr. Majumdar gave last-minute instructions on how to finish and turn in worksheets and assignments.

[Handwritten signature]

Registrar
The IIMR University
1, Prabhu Dayal Marg, Near
Sanganer Airport, Jaipur-302029

On May 17, 2025, the program's last day included three enriching sessions that integrated important training elements. Dr. Yodi Mahendradhata, Universitas Gadjah Mada's Vice Dean for Research and Development and a renowned authority on implementation science and global health, led a session to start the day. Dr. Mahendradhata concentrated on bridging the gap between research and policy, making substantial contributions to health policy, research, and strategic planning throughout Southeast Asia with the help of institutions like WHO-TDR and the Global Fund. In addition to introducing important analytical tools like the Health Policy Triangle and the Evidence for Policy Competence Framework, he talked about the typical obstacles to evidence-informed policymaking in low- and middle-income nations.



The second session introduced the Knowledge Translation and Theory of Change (ToC) as a tool for developing a roadmap to measure impact. Participants were introduced to concepts such as backwards mapping, causal pathways, and differences between ToC and logical frameworks. A case study on the SHARE project was used to demonstrate how ToC is applied in real-world IR.



Simran Bhatia, a digital marketing specialist with over seven years of experience and a strong emphasis on social impact, led a hands-on demonstration of the Research Bunny during the program's final session as an innovation in Knowledge Translation. Simran presented Research Bunny, a platform that converts scholarly research into easily comprehensible audio summaries, thereby simplifying complex findings

for a broader audience. She emphasised the platform's multilingual reach, use of AI for content summarisation, and mission to close the gap between academia and the public.

The facilitators thanked the participants for their active participation and careful reflections during the training, and the session ended on a positive and uplifting note. The significance of applying the knowledge acquired during the program to actual public health issues was emphasized to the participants. They were expected to turn in their final

Registrar
The IIMR University
1, Prabhu Dayal Marg, Near
Sanganer Airport, Jaipur-302029

assignments as part of the program's completion requirements, which would enable them to show that they understood the material, especially the Theory of Change, stakeholder analysis, and the application of implementation research frameworks. A feeling of success and excitement for future learning and cooperation outside of the program characterized the session's conclusion.

To sum up, the SEAPHEIN Capacity Building Programme on Implementation Research effectively met its objective of giving participants both theoretical and practical knowledge in IR. Participants studied the fundamental ideas, frameworks, techniques, and tactical instruments necessary for planning and carrying out research that results in tangible change throughout eight intense and captivating sessions. The program promoted the use of research in policymaking and promoted a collaborative learning environment that facilitated the exchange of regional knowledge. Additionally, it established a solid framework for upcoming research partnerships and capacity-building programs throughout Southeast Asia. The program's emphasis on applied learning and comprehensive design has greatly strengthened the implementation research ecosystem in the area.



IIHMR UNIVERSITY

SD GUPTA
SCHOOL of PUBLIC HEALTH

STRIPE

Synthesis and Translation of Research
and Innovation in Polio Eradication

Capacity Building Program on Implementation Research

April 11 - May 24, 2025



Twinkle, India



Rajesh Nair, India



S. Sugantha, Sri Lanka



Sherab Zangmo, Bhutan



Saliyamon Tiraphat, Thailand



Ritu Vashistha, India



Monaemul Islam, Bangladesh



Prerna Sonthalia, India



Orawan Quansri, Thailand



Md. Golam Rabbani, Bangladesh



Phetchan Meeknew, Thailand



Kuang Zaw, Thailand



Kirii Agarwal, India



Aye Sandar Mon, Myanmar



G. Rajeev, Sri Lanka



Sakurabh Banerjee, India



Poe El Zin, Myanmar



Polongzang, Bhutan



Nishi Aye Lan, Myanmar



Hattila Vira, Myanmar

[Signature]

Registrar
The IIHMR University
1, Prabhu Dayal Marg, Near
Ganganer Airport, Jaipur-302029

MDP Participants

S.No	Name	Organization	Designation	Address
1	Twinkle Shokeen	Public Health Foundation of India	Program Associate	Public Health Foundation Of India House No. 60, 4th Floor, Lane 2, Part of Saidulajab Extension, Near Saket Metro Station Gate No. 2 New Delhi - 110030
2	Dr Prerna Sonthalia	Public Health Foundation of India	Senior Program Officer	Windsor Greens, Sector 50, Fatehpur, F Block, Noida-201301
3	Dr Rajesh Nair	Public Health Foundation of India	Professor	Public Health Foundation of India, 15th Floor, Tower 1, Sector 62, Gurugram
4	Hla Hla Win	University of Public Health	Rector	1008 E Golden Rose road, Mayangone township, Yangon, Myanmar
5	Dr Poe El Zin	University of Medicine 1, Yangon	Lecturer	Tarmwe Township, Yangon, Myanmar
6	M Monaemul Islam Sizear	Public Health Organization Bangladesh	Organizing Secretary	54, Inner Circular Road, Scout Market (2nd floor), Dhaka-1000, Bangladesh
7	Kuenzang	Faculty of Nursing and Public Health, Khesar Gyalpo University of Medical Sciences of Bhutan	Teaching Faculty	Faculty of Nursing and Public Health, Khesar Gyalpo University of Medical Sciences of Bhutan
8	Kaung Zaw	Mahidol University, Thailand	Lecturer	Deaprtment of Family Health, Faculty of Public Health, Mahidol University, Thailand
9	Nilar AyeTun	University of Public Health, Yangon	Assistant Lecturer	5B, Saw Mahar Street, Yangon
10	Dr. Aye Sandar Mon	University of Public Health, Yangon, Myanmar	Association Professor	246, Myoma Kyaung Street, corner of Bo Gyoke Aung San Road and Lanmadaw street, Latha township, Yangon, Myanmar


Registrar
The IIMR University
1, Prabhu Dayal Marg, Near
Sanganer Airport, Jaipur-302029

11	Md. Golam Rabbani	Power and Participation Research Centre (PPRC)	Research Fellow	House 20, Road 11, Bhanmendi R/A, Dhaka, 1209
12	Phenchan Meekaew	Faculty of Public Health, Mahidol University	Assistant Lecturer, Faculty of Public Health, Mahidol University	Department of Public Health Nursing, Faculty of Public Health, Mahidol University 420/1 Ratchawithi Road, Ratchathewi, Bangkok 10400, Thailand
13	Orawan Quansri	Faculty of Public Health, Mahidol University	Lecturer	Faculty of Public Health, Mahidol University, 420/1 Ratchawithi RD., Ratchathewi District, Bangkok 10400. Thailand
14	Sherab Zangmo	Faculty of Nursing and Public Health	Lecturer	Faculty of Nursing and Public Health
15	Dr. Sariyamon Tiraphat	Mahidol University	Associate Professor	45/41 M.6 T:Bangkatruk Sanitarn Nakorn Patom Thailand 73210
16	Dr.G. Rajeev	Medical Faculty Jaffna	Registrar in Community Medicine	26. Sivnpirakasam Rd, Vannar panni, Jaffna.
17	Dr.S.Suganja	Faculty of Medicine, University of Jaffna	Registrar in Community Medicine	Department of Community and Family Medicine, Faculty of Medicine, University of Jaffna
18	Dr. Saurabh Banerjee	IIHMR University, Jaipur	Associate Professor	IIHMR University, 1 Prabhu Dayal Marg, Sanganeer
19	Dr. Ritu Vashishta	IIHMR University, Jaipur	Assistant Professor	IIHMR University, 1 Prabhu Dayal Marg, Sanganeer
20	Dr. Rishi Agarwal	IIHMR University, Jaipur	Manager (Strategy and Partnership)	IIHMR University, 1 Prabhu Dayal Marg, Sanganeer



Registrar
The IIHMR University
 1, Prabhu Dayal Marg, Near
 Sanganeer Airport, Jaipur-302029

**CAPACITY BUILDING ON IMPLEMENTATION RESEARCH
FOR**

SEAPHEIN (South-East Asia Public Health Education Institutions Network)

DAY 1: FRIDAY; 11th April 2025

Time	Schedule
4:30 – 4:35 PM IST	Welcome and Introductions of Participants
4:35 – 4:45 PM IST	Welcome Address – Dr. P.R. Sodani, Secretary General, Southeast Asia Public Health Institutions Network, President, IIHMR University, Jaipur, India
4:45 – 4:55 PM IST	Inaugural Address – Dr. Botha Babu, Scientist G, Director, National Institute of Implementation Research, Indian Council of Medical Research, India
5:00 – 5:45 PM IST	Lecture 1 - Introduction to Implementation Research to address real-world problems– Dr. S.D. Gupta, Distinguished Professor, IIHMR University, Jaipur, India
5:45 – 6:30 PM IST	Lecture 2 - Overview of Implementation Barriers & Challenges in Implementation of Health Program – Dr. D.K. Mangal, Adjunct Professor, IIHMR University, Jaipur, India

DAY 2: SATURDAY, 12th April 2025

Time	Schedule
6:15 – 7:00 PM IST	Lecture 3: Core Competencies for Implementation Research – Dr. Piyusha Majumdar, Associate Professor, IIHMR University, Jaipur, India
	Video Lecture (2 hours)



Registrar
The IIHMR University
1, Prabhu Dayal Marg, Near
Sanganer Airport, Jaipur-302029

DAY 3: SATURDAY; 19th April 2025

4:30 – 5:30 PM IST

Lecture 4: Understanding Theory of change, Model & Framework - CFIR (Consolidated Framework of Implementation Research) – Dr. Piyusha Majumdar, Associate Professor, IIHMR University, Jaipur, India

5:30 – 7:00 PM IST

Lecture 5: Assessing Context in Implementation Research, Piyusha Majumdar, Associate Professor, IIHMR University, Jaipur, India

DAY 4: SATURDAY; 3rd May, 2025

Schedule

4:30 – 5:15 PM IST

Lecture 6: Who is important in Implementation of Program (Stakeholder's mapping & Engagement) – Dr. Piyusha Majumdar, Professor, IIHMR University, Jaipur, India

5:15 – 6:00 PM IST

Lecture 7: Motivation, Personal Effectiveness, Attributes for success in Implementation (Human Resource for Health) – Dr. Nutan Jain, Professor, IIHMR University, Jaipur, India

6:00 – 7:00 PM IST

Lecture 8 – Logistics & Supply Chain Management (Strategies for Success) – Dr. Vinod Kumar, Professor, IIHMR University, Jaipur, India

DAY 5 : FRIDAY; 9th May, 2025

Time

Schedule

4:30 – 5:15 PM IST

Lecture 8: Writing Implementation Research Proposal, Dr. S.D. Gupta, Distinguished Professor, IIHMR University, Jaipur, India

5:15 – 6:00 PM IST

Lecture 9 – Study Designs for Implementation Research, Dr. D.K. Mangal, Adjunct Professor, IIHMR University, Jaipur, India

6:15 – 7:00 PM IST

Lecture 10- Implementation Research Strategies & Implementation Plan, Dr. Mahnaz Vahedi, TDR, Geneva



DAY 6 : SATURDAY, 17th May , 2025

Time	Schedule
4:30-5:15 PM IST	Lecture 11 Knowledge Translation & Dissemination, Dr. Yodi Mahendradhata, Dean Universitas Gadjah Mada, Indonesia
5:00 – 7:00 PM IST	Lecture 12 – Mechanism of Change – Roadmap to measure impact, Dr. Piyusha Majumdar, Associate Professor, IIHMR University, Jaipur

Day 7 – SATURDAY 24th May 2025

Time	Schedule
4:00 – 6:00 PM IST	Submission of Individual Work by Participants (Implementation Research Proposals)



The Director
IIHMR University
1. Dayal Marg, Near
Jaipur Airport, Jaipur-302029