

#	Programme Title	Revenue (In Rs.)	Remark
1	MDP on Lean Six Sigma in Healthcare	1,28,700	



Registrar
The IHMR University
 1, Prabhu Dayal Marg
 Near Sanganer Airport, Jaipur-302029

IIHMR UNIVERSITY JAIPUR

1, PRABHU DAYAL MARG
SANGANER AIRPORT
JAIPUR, RAJASTHAN

Page : 1

Project Ledger From : 01-Apr-2024 To : 03-Mar-2025

MDP02 : MDP ON LEAN SIX SIGMA IN HEALTHCARE

Party Name : INCOME FROM TRAINING ACTIVITY

VR.DATE	V.NO.	PARTICULARS	DEBIT	CREDIT
INCOME FROM TRAINING ACTIVITY		OP. BALANCE B/F :		0.00
27-May-2024	MDP/24-25/0001			79200.00
Proj : MDP02 : MDP ON LEAN		CC : COMMON	Budget : COMMON	
AMERICARES INDIA FOUNDATION: BEING INVOICE RAISED FOR 4 NOS OF PARTICIPANTS ON COMPLETION OF MDP ON LEAN SIX SIGMA ON HEALTHCARE SCHEDULED FROM 17TH TO 19TH MAY,2024 AT IIHMR UNIVERSITY, JAIPUR TOTAL AMOUNT OF RS. 79,200/-ADD: GST @ 18% OF RS. 14,256/-, TOTAL AMOUNT OF RS. 93,456/- ADJUSTED IN THE A/C.				
28-May-2024	MDP/24-25/0002			49500.00
Proj : MDP02 : MDP ON LEAN		CC : COMMON	Budget : COMMON	
APEX HOSPITALS PVT. LTD.: BEING INVOICE RAISED FOR 2 NOS OF PARTICIPANTS ON COMPLETION OF MDP ON LEAN SIX SIGMA ON HEALTHCARE SCHEDULED FROM 17TH TO 19TH MAY,2024 AT IIHMR UNIVERSITY, JAIPUR TOTAL AMOUNT OF RS. 49,500/-ADD: GST @ 18% OF RS. 8,910/-, TOTAL AMOUNT OF RS. 58,410/- ADJUSTED IN THE A/C.				
TOTAL			0.00	128700.00
CLOSING BALANCE				128700.00 Cr

**Registrar****The IIHMR University**

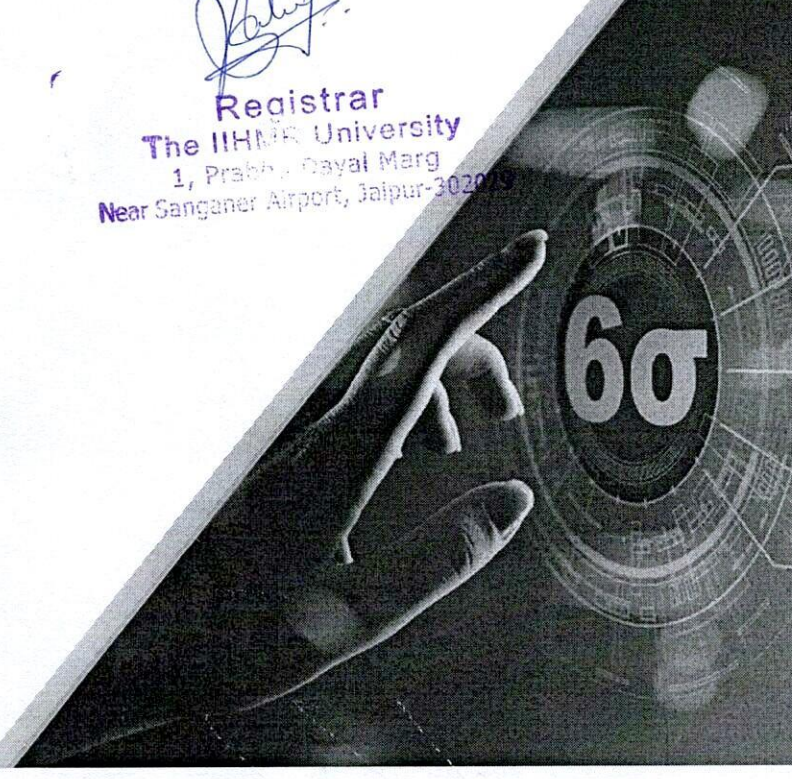
1, Prabhu Dayal Marg

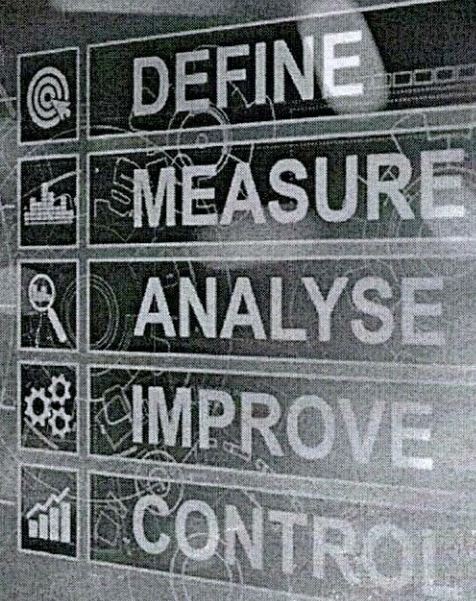
Near Sanganer Airport, Jaipur-302029

Management Development Programme
on

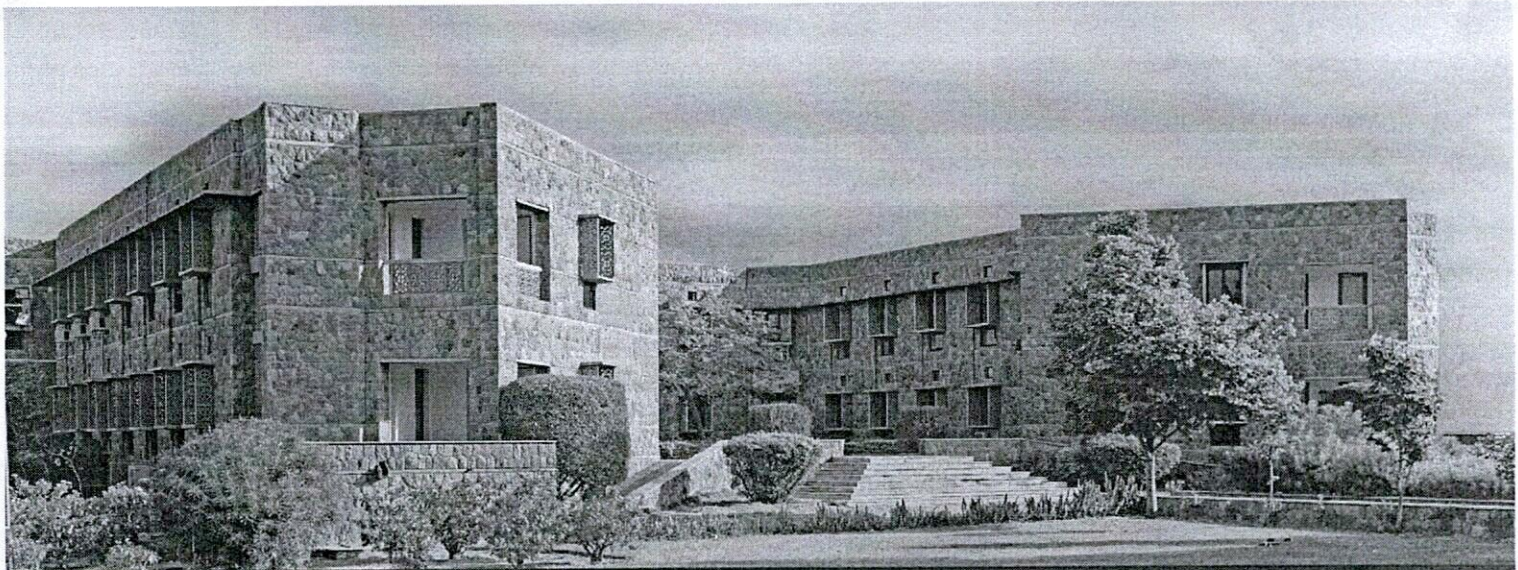
Lean Six Sigma in Healthcare

May 17 -19, 2024


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DEFINE
MEASURE
ANALYSE
IMPROVE
CONTROL



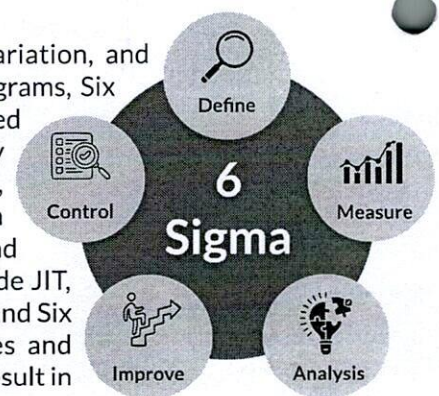
/// About IIHMR University ///

The genesis of IIHMR University dates to October 5, 1984, when the Indian Institute of Health Management Research (IIHMR) was established. In 2014, IIHMR University was established and incorporated as a postgraduate research university by the Government of Rajasthan vide the IIHMR University, Jaipur Act, 2014 (Act No. 3, of 2014). Our multi-disciplinary faculty, representing Public Health Management, Hospital Management, Health Management, Health Economics, Statistics, Demography, and Social and Behavioural Sciences, provides an enabling environment for learning and professional growth and development.

IIHMR University offers the following post-graduate programmes: MBA (Hospital and Health Management), MBA (Pharmaceutical Management), MBA (Development Management), Master of Public Health Offered by Johns Hopkins Bloomberg School of Public Health, Baltimore, MD, USA in cooperation with IIHMR University, Jaipur, India, Master of Public Health (Implementation Science) (fully funded WHO-TDR programme), Executive MPH, and Executive MHA. The University offers PhD programmes in major areas of Hospital Management, Health Management, Development Studies, Public Health, and Pharmaceutical Management. IIHMR University has a strong collaboration with Johns Hopkins University, USA; Chester University, UK; University of Montreal, Canada; Curtin University, Australia; Kandahar University, Afghanistan; Management and Science University (MSU) Malaysia; and Rajasthan University of Health Sciences for student exchange, faculty exchange, and joint research programmes.

/// Introduction ///

Lean Six Sigma (LSS) is an approach focused on improving quality, reducing variation, and eliminating waste in an organization. It is the combining of two improvement programs, Six Sigma and Lean Management. Six Sigma is a quality management philosophy, evolved from Motorola corporation, and focuses on reducing variation, and improving quality of products, processes, and services. It uses the DMAIC (Define, Measure, Analyze, Improve, and Control) problem solving approach, and a wide array of quality problem solving tools. Lean management evolved from Toyota Production System (TPS) and focuses on reducing waste and cycle time in processes. The core ideas of lean include JIT, establishing pull & flow, value stream mapping, 5S, Poka-yoke and ZQC. Today Lean and Six Sigma have merged to capitalize on the best of both improvement philosophies and methodologies. LSS tools and techniques when applied in healthcare/hospitals can result in reducing cost and improving patient satisfaction.



Manufacturing organizations have successfully employed these tools and techniques for many years. Recently, leading hospitals/healthcare organizations have begun to employ the same tools.

With this backdrop, this training programme has been designed to enable the participants understand and apply important lean and six sigma techniques for effective and efficient management of healthcare services.

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Near Sangar Airport, Jaipur-302029

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Registrar
The IIHMR University
1, Prabhu
Near Sangar

Programme Objectives

The programme has been designed with the objective to help the participants understand and use important Lean Six Sigma (LSS) techniques in healthcare/hospital operations management. Specifically, the objectives of the programme are to make participants understand:

- Concept of lean six sigma in healthcare.
- Just-In-Time (JIT) in healthcare.
- 5S & Poka-yoke techniques in lean management.
- Six sigma & data analysis in quality improvement.
- Use of Minitab® software.
- LSS through case studies.

Course Content

- Quality in healthcare, Quality Experts, Industrial origin of lean & six sigma.
- Seven wastes (Muda) in healthcare, Just-in-Time (JIT) for lean healthcare, Mapping Clinical Value Stream, Standard Work for Lean Healthcare, 5S for healthcare, Poka-Yoke in healthcare.
- Concept of six sigma (σ), DPMO and sigma level, Statistics for Six Sigma, five phases of LSS projects - Define, Measure, Analyse, Improve & Control.
- Quality Tools for Successful Six Sigma Projects - Check sheet, Histogram, Scatter diagram, Flow chart (Process Map), Statistical Process Control (SPC) charts, Fishbone diagram & Pareto chart. Use of Minitab® in analysis.
- Case Studies - Lean Six Sigma in healthcare.

Potential Beneficiaries

The programme has been designed for Hospital CEOs, Managing Directors, Administrative Officers, Medical Superintendents, Medical directors, Nursing directors, Hospital Managers, Hospital Quality Managers, HMIS Officers, Consultants, NHM Officials, DEIC Managers, RBSK-NHM, Public Health Consultants, Doctors, Supply Chain Managers, Hospital Operations Executives, NABH Accreditation Officers, MHA/MPH faculties, MHA graduates etc. with substantial managerial responsibilities, interests, and motivation to learn and improve healthcare services.

Duration & Venue

The training has been scheduled between **May 17-19, 2024**. The timing of the programme would be 10:00 AM – 5:00 PM. The **Venue** of the programme would be **IIHMR University, Jaipur, India**. IIHMR University is located near Jaipur International airport, Sanganer, Jaipur. The University campus provides a learning environment to the participants. The participants are welcome to use the library and recreational facilities at the campus.

Pedagogy & Key Features

- The programme will be delivered using PPT, Whiteboard for explaining the concepts and cases/exercises would be solved using software. There will be use of Software for decision sciences and Minitab®.
- The participants will be provided course material, ppts, excel templates/worksheets, and related material.
- The participants would be encouraged to ask questions/queries/interaction and discussion during the class.

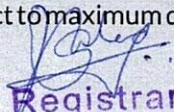
Programme Fee

The programme fee for **Indian participants** is **INR 24,750+18% GST** and for **International Participants**: **US\$ 462+18% GST**. The programme fee includes tuition, background reading material, lodging, and boarding.

Early Bird Discount: Nominations received with payments on before 4-weeks (April 16, 2024) will be entitled to an early bird discount of 10%.

Group Discount: Any organization sponsoring four or more participants to the program will be entitled for a discount of 20% on the total fee payable provided that at least four participants attend the program.

Maximum Discount: Organization can avail themselves of both the discounts subject to maximum discount of 20%.


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Near Sanganer Airport, Jaipur-302029

/// Certification ///

A Certificate of participation on completion of the program will be issued by IIHMR University, Jaipur.

/// Programme Coordinator & Faculty ///



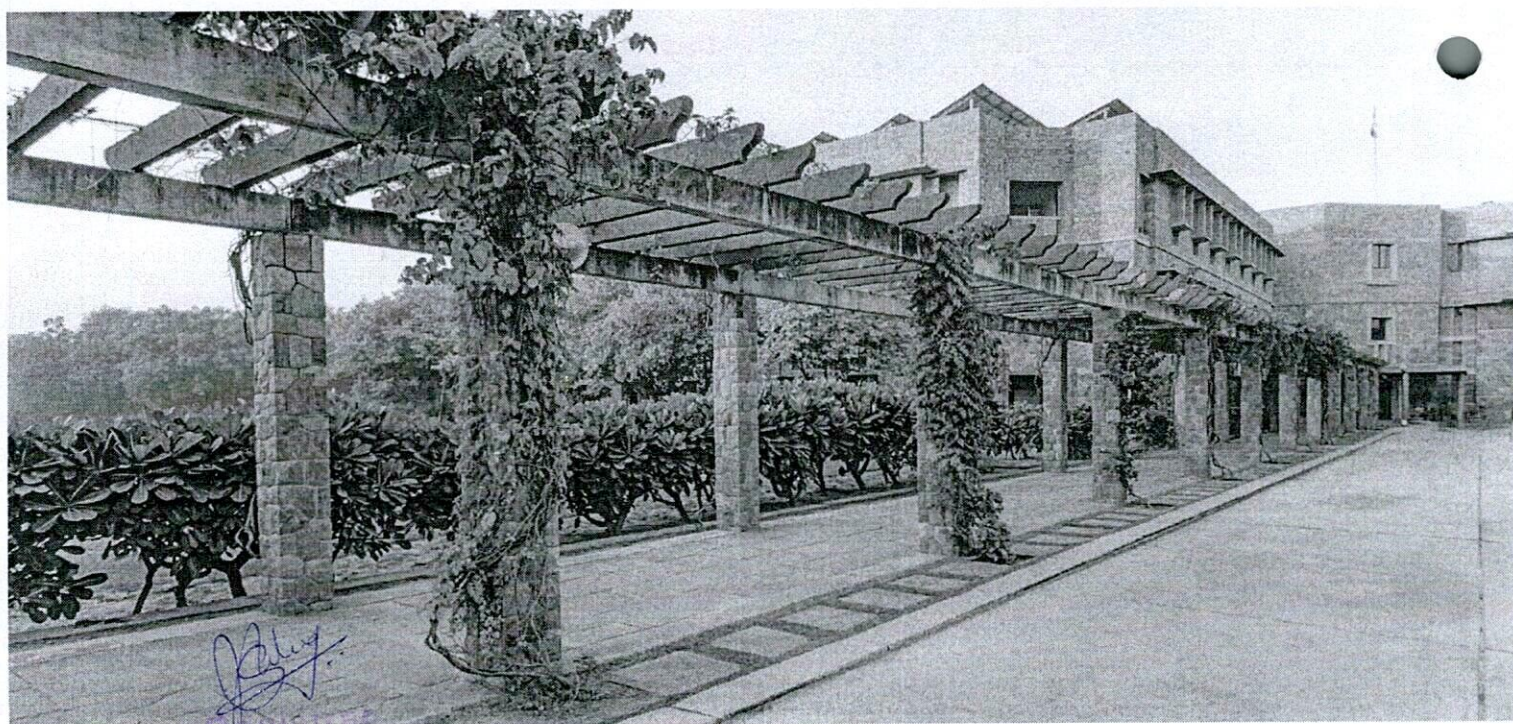
Dr. Susmit Jain, Associate Professor, Institute of Health Management Research, IIHMR University, Jaipur, would be the faculty and course coordinator. He has 22 + years' experience in teaching, training, and research in Healthcare Operations Management. At IIHMR University, Jaipur he has taught several courses in MBA Hospital & Health Management programme, guided several research projects, and conducted many MPDs/trainings on Lean Six Sigma/ Healthcare Operations Management in Healthcare. The MDP participants included senior hospital/health professionals, quality managers, NHM officials, medical superintendents, doctors, hospital managers, administrative officers, NGO professionals, HMIS officers, supply chain managers, hospital/health consultants, MPH/MHA students, from India, including International Participants from Nepal, Afghanistan, Bangladesh, UNFPA participants from Southeast Asian Countries, Nigeria (Africa) etc. His teaching/training feedback have been excellent. You can reach out to Dr. Susmit Jain at susmitjain@iihmr.edu.in.

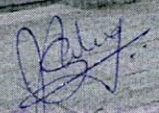
/// How To Apply ///

All the communication regarding the programme should be made with the MDP Office at the following address. Please fill the registration form or scan QR code to register.

 **MDP Office**
IIHMR University
1, Prabhu Dayal Marg, Sanganer Airport,
Jaipur-302029, Rajasthan, India
Follow us on     

 +91-9358790012
 +91-141-3924700, Ext. 758
 training@iihmr.edu.in
 www.iihmr.edu.in




Register at
The IIHMR University
1, Prabhu Dayal Marg
Near Sanganer Airport, Jaipur-302029

#	Programme Title	Revenue (In Rs.)	Remark
2	Healthcare Operations Management - Techniques & Application	91,575	



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IIHMR UNIVERSITY JAIPUR

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JAIPUR, RAJASTHAN

Page : 1

Project Ledger From : 01-Apr-2024 To : 03-Mar-2025

MDP03 : MDP ON HEALTHCARE OPERATION MANAGEMENT

Party Name : INCOME FROM TRAINING ACTIVITY

VR.DATE	V.NO.	PARTICULARS	DEBIT	CREDIT
INCOME FROM TRAINING ACTIVITY		OP. BALANCE B/F :		0.00
30-Jun-2024	MDP/24-25/0003			91575.00
Proj : MDP03 : MDP ON HEALT CC : COMMON Budget : COMMON				
MDP PARTICIPANTS: BEING INVOICE RAISED FOR 4 NOS OF PARTICIPANTS ON COMPLETION OF MDP ON HEALTHCARE OPERATION MANAGEMENT SCHEDULED FROM 28TH TO 30TH JUNE,2024 AT IIHMR UNIVERSITY, JAIPUR TOTAL AMOUNT OF RS. 91,575/-ADD: GST @ 18% OF RS. 16,484/-, TOTAL AMOUNT OF RS. 1,08,057/- ADJUSTED IN THE A/C.				
TOTAL			0.00	91575.00
CLOSING BALANCE				91575.00 Cr



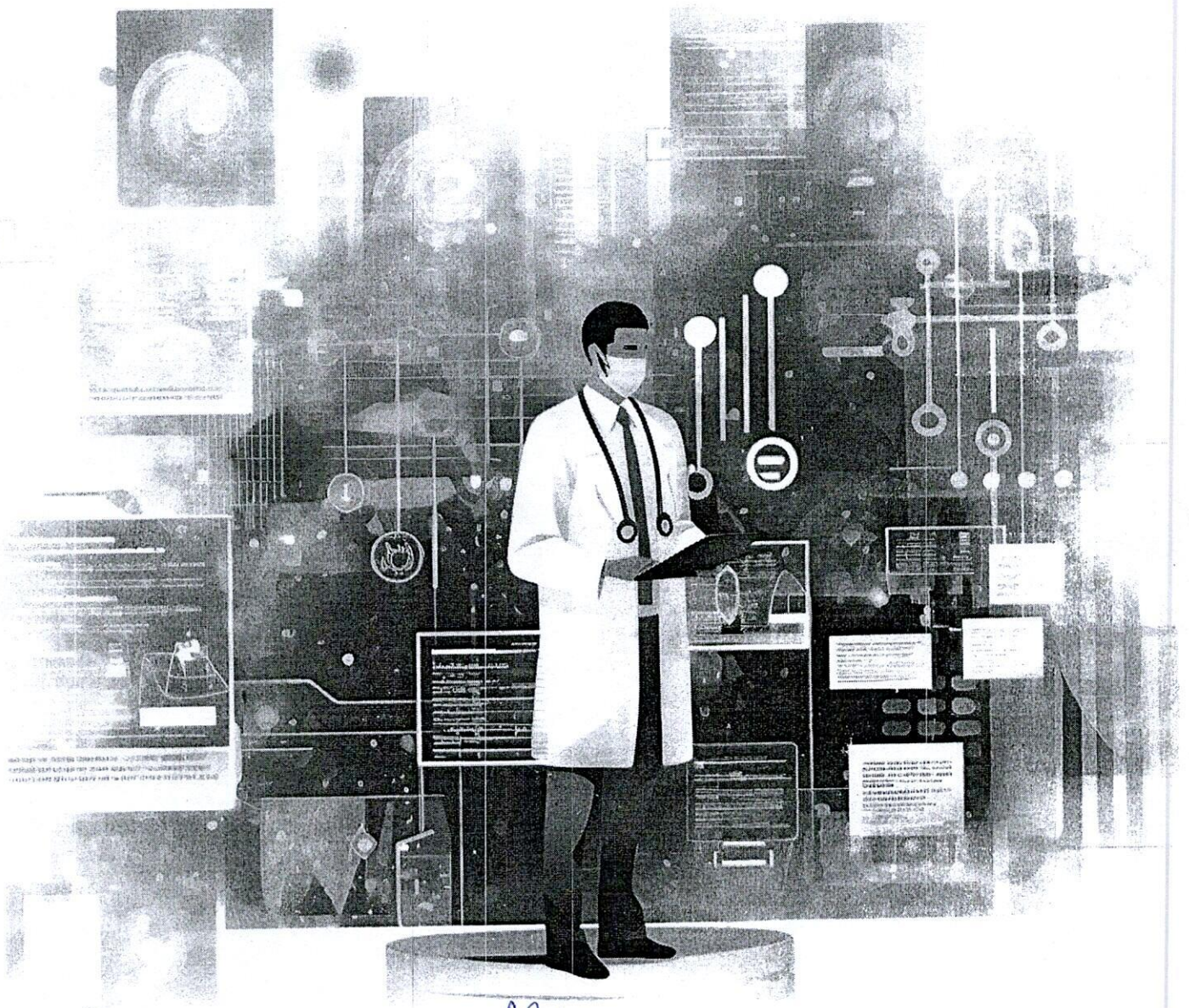
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Management Development Programme

on

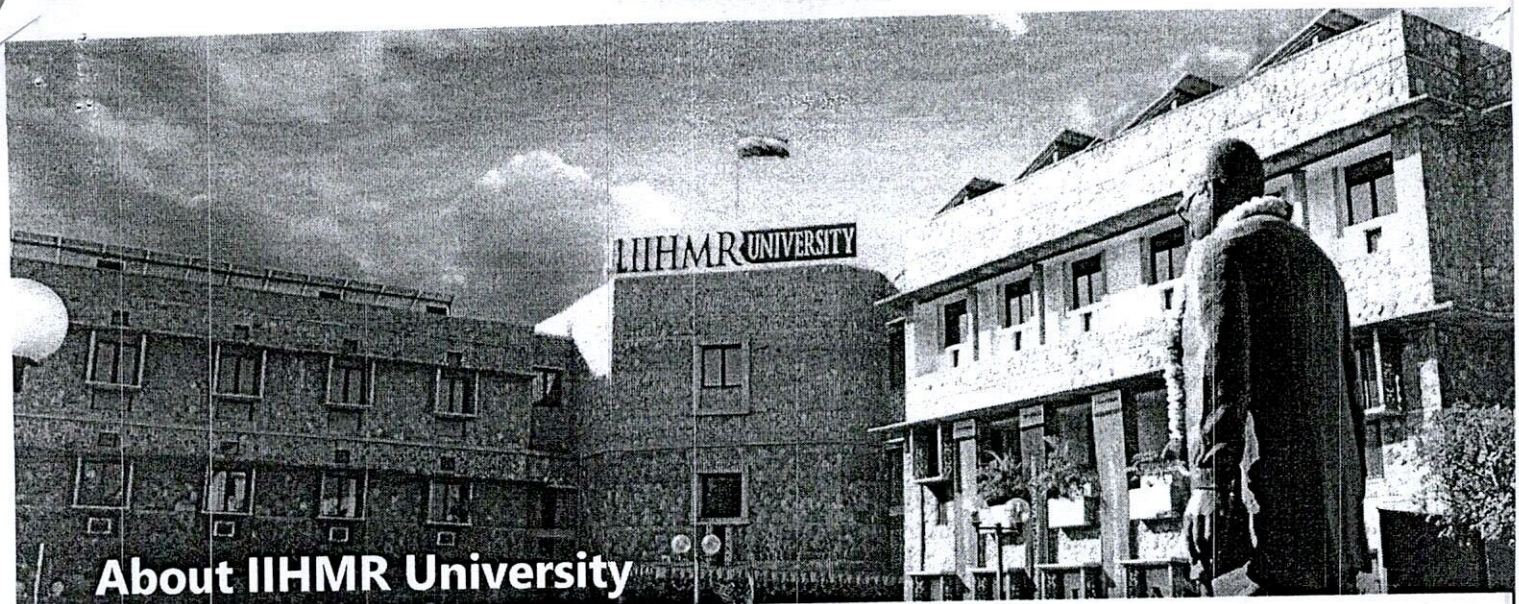
Healthcare Operations Management

June 28-30, 2024



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The IIHMR University
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Near Sangner Airport, Jaipur-302029

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About IIHMR University

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IIHMR University has a strong collaboration with Johns Hopkins University, USA; Chester University, UK; University of Montreal, Canada; Curtin University, Australia; Kandahar University, Afghanistan; Management and Science University (MSU) Malaysia; and Rajasthan University of Health Sciences for student exchange, faculty exchange, and joint research programmes.

Introduction /Background

Operations Management is the design, operation, and improvement of the processes and systems that create and deliver the organization's products and services. It provides a scientific base for management to take timely and effective decisions to their problems. The subject advocates on improving quality, reducing variation, and eliminating waste in an organization. Some of the important healthcare operations management techniques include Project management using PERT/CPM, Location & Layout methods, Inventory management using EOQ & ABC analysis, 5S & JIT, Predictive analytics, queueing & capacity planning, Lean Six Sigma (LSS), to name a few. Manufacturing organizations have successfully employed the programs, techniques, and tools of operations improvement for many years. Recently, leading hospitals/healthcare organizations have begun to employ the same tools.

The programme is designed to enable the participants understand and use the concepts of operations management tools & techniques in hospitals/health organizations.

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Objectives

This training has been designed to enable participants to understand:

- Operations management techniques which could be used in taking decisions about delivering health care of high quality.
- Evaluation of hospital projects with PERT/CPM techniques.
- Supply chain & Inventory Management in healthcare.
- Predictive analytics in hospitals operations.
- Queuing and capacity planning in hospitals.
- Lean Six Sigma (LSS) quality management – tools & techniques.
- Use of software for decision sciences & Minitab®

Course Contents

- Introduction to Healthcare Operations Management - tools and techniques.
- Hospital/health project management using PERT/CPM, Use of Software for analysis. Introduction to MS Project.
- Supply chain & inventory management techniques - EOQ & ABC analysis in hospitals.
- Predictive analytics in health care operations. Introduction to Spectrum software.
- Queuing and capacity planning in hospitals.
- Quality Mgmt. & Lean Six Sigma (LSS) in healthcare, 5S, DMAIC tools, HFMEA, Quality Tools for Successful Six Sigma Projects - Check sheet, Histogram, Scatter diagram, Flow chart (Process Map), Control charts, Fishbone diagram, Pareto chart using Minitab® software. Case studies using Minitab.
- Use of Software of decision sciences, Minitab® for analysis.

Who Should Attend

The programme has been designed for Hospital CEOs, Managing Directors, Administrative Officers, Medical Superintendents, Medical directors, Nursing directors, Hospital Managers, Hospital Quality Managers, HMIS Officers, Consultants, NHM Officials, DEIC Managers, RBSK-NHM, Public Health Consultants, Doctors, Supply Chain Managers, Hospital Operations Executives, NABH Accreditation Officers, MHA/MPH faculties, MHA graduates etc. with substantial managerial responsibilities, interests, and motivation to learn and improve healthcare services.

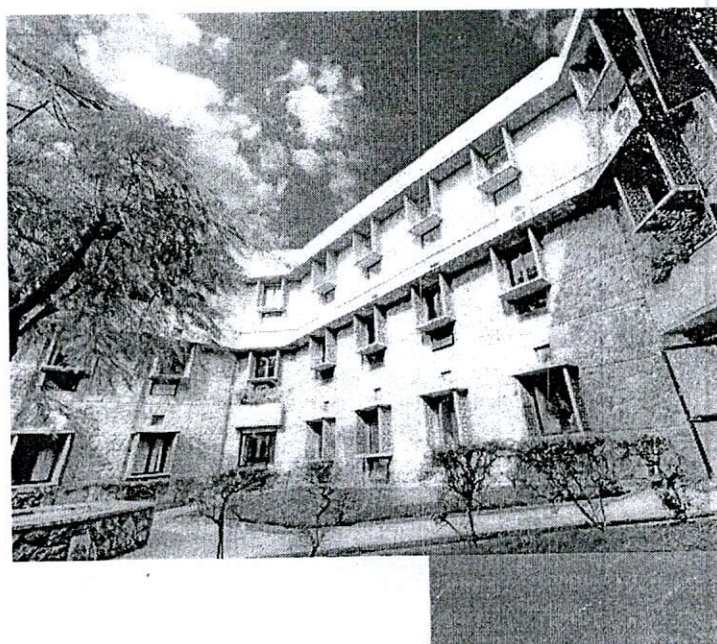
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1, Prabhu Dayal Marg
Near Sanganer Airport, Jaipur-302029

Venue and Duration

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Programme Fee

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Program Coordinator

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Contact us!

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MDP Office
IIHMR University

1, Prabhu Dayal Marg, Sanganer Airport,
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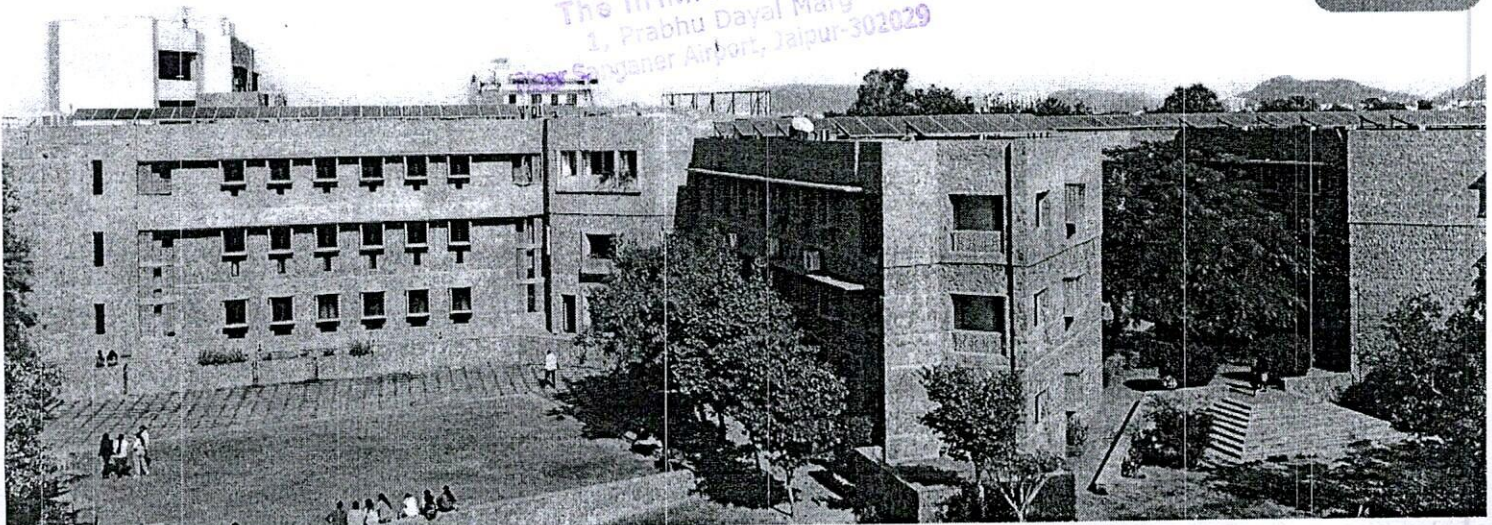
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 www.iihmr.edu.in



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Sanganer Airport, Jaipur-302029



**Capacity Building for the Link Workers Scheme and Targeted Intervention (TI)
Project Functionaries in Rajasthan**

Particular	Total Sanctioned amount as per MOU	GST	Total Amount
Total Sanctioned amount in F.Y. 2024-25	37,78,596	6,80,147	44,58,743
UC submitted in F.Y. 2024-25	17,60,396	3,16,871	20,77,267

Particular	Revenue Booked	GST	TOTAL
Batch 1 of F.Y. 2024-25	3,67,030	66,065	4,33,095
Batch 2 of F.Y. 2024-25	1,95,368	35,166	2,30,534
Batch 3 of F.Y. 2024-25	1,81,699	32,706	2,14,405
Batch 4 of F.Y. 2024-25	1,67,339	30,121	1,97,460
Batch 5 of F.Y. 2024-25	1,95,816	35,247	2,31,063
Batch 6 of F.Y. 2024-25	2,57,772	46,399	3,04,171
Batch 7 of F.Y. 2024-25	2,31,615	41,691	2,73,306
Batch 8 of F.Y. 2024-25	1,63,757	29,476	1,93,233
Total	17,60,396	3,16,871	20,77,267


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 Near Sanganer Airport, Jaipur-302029

क्रमांक संख्या: आईआईएचएमआर/एसीटी/01

दिनांक: 29/10/2024

निदेशक,

एड्स परियोजना निदेशक

राजस्थान स्टेट एड्स कंट्रोल सोसायटी,

निदेशालय, चिकित्सा एवं स्वास्थ्य सेवाएँ,

स्वास्थ्य भवन, तिलक मार्ग, सी-स्कीम, जयपुर।

“उपयोगिता प्रमाण पत्र”

प्रमाणित किया जाता है कि राजस्थान स्टेट एड्स कंट्रोल सोसायटी, जयपुर कि वित्तीय एवं प्रशासनिक स्वीकृति क्रमांक एड्स/टी.आई (136)/2024/1500 दिनांक 05/08/2024 द्वारा वित्तीय वर्ष 2024-25 में टी.आई. एन. जी.ओ. के ओ.आर.डब्ल्यू. एवं पीयर एज्यूकेटर एवं क्लस्टर लिंक वर्कर के आठ बैच के प्रशिक्षण हेतु कुल राशि 37,78,596/- अक्षरे (सैंतीस लाख अठहत्तर हजार पांच सौ छियानवे रुपये मात्र) की स्वीकृति क्षमता केन्द्र आई.आई. एच.एम.आर. यूनिवर्सिटी, जयपुर को प्रदान की गई।

उक्त आठ बैचों के प्रशिक्षण हेतु कुल राशि 37,78,596/- अक्षरे (सैंतीस लाख अठहत्तर हजार पांच सौ छियानवे रुपये मात्र) के विरुद्ध राशि 20,77,267/- (अक्षरे बीस लाख सतहत्तर हजार दो सौ सडसठ रुपये मात्र) का व्यय नियमानुसार प्रशिक्षण मदों में राजस्थान स्टेट एड्स कंट्रोल सोसायटी के निर्देशानुसार कर लिया गया है।

उपरोक्त स्वीकृति में से अग्रिम राशि कुल 18,89,298/- अक्षरे (अठारह लाख नवासी हजार दो सौ अट्ठानवे रुपये मात्र) संस्था को दिनांक 03/09/2024 को प्राप्त हो चुकी है। शेष राशि 1,87,969/- अक्षरे (एक लाख सत्तासी हजार नौ सौ उनहत्तर रुपये मात्र) का भुगतान किया जाना है।

बैच एवं मद वार व्यय राशि का विवरण संलग्न किया गया है। अतः आपसे निवेदन है कि शेष राशि का भुगतान करने की कृपा करे।


(डॉ. रत्ना वर्मा)

धन्यवाद



(श्री प्रसून जैन)



प्रोग्राम मैनेजर

क्षमता केन्द्र- आई.आई.एच.एम.आर. यूनिवर्सिटी, जयपुर

Registrar

The IIMMR University

1, Prabhu Dayal Marg

1, Prabhu Dayal Marg, Sanganer Airport, Jaipur- 302029, Rajasthan, India.

Ph.: 0141-3924700, 2791431- 32, Fax: 0141-3924738, E-mail: iihmr@iihmr.edu.in, Web.: www.iihmr.edu.in

Ref: IIHMR/Act/RSACS/01

Date: 29/10/2024



Project Director -RSACS,
Swasthya Bhawan, Tilak Marg,
C-Scheme, Jaipur, Rajasthan.

Subject: - "Down Training of TI NGO/LWS Staff Under Rajasthan State Aids Control Society/NACO" From 02-09-2024 to 16-10-2024. Cadre: ORW(FSW/MSM/TG)/PE (FSW/MSM/TG/IDU)/CLW(LWS)

Ref. No.: Your letter No.-AIDS/T. I (136)/2024/1500. Dated: 05/08/2024.

Dear Sir/Madam,

This has with reference to above mention subject. In this connection, please find enclosed herewith copies of the "Utilisation Certificate" & "Statement of Expenditure" for the training of TI NGO and LWS Staff at Kshamta Kendra, IIHMR University, 1, Prabhu Dayal Marg, Near Sanganer Airport, Sanganer, Jaipur, Rajasthan.

We have conducted 8 training Programmes from 02.09.2024 to 16.10.2024. as per below

Cadre	Batch No.	Training Period	No. of Participants	Amount Rs.	Annexure Attached
ORW	1	02.09.2024 to 06.09.2024	32 Participants	4,33,095	Annexure I
PE	2	09.09.2024 to 11.09.2024	28 Participants	2,30,534	Annexure II
PE	3	11.09.2024 to 13.09.2024	26 Participants	2,14,405	Annexure III
PE	4	16.09.2024 to 18.09.2024	21 Participants	1,97,460	Annexure IV
PE	5	18.09.2024 to 20.09.2024	31 Participants	2,31,063	Annexure V
PE	6	23.09.2024 to 25.09.2024	36 Participants	3,04,171	Annexure VI
CLW	7	14.10.2024 to 16.10.2024	18 Participants	1,93,233	Annexure VII
PE	8	25.09.2024 to 27.09.2024	32 Participants	2,73,306	Annexure VIII
Total				20,77,267	

We are also attaching Detailed Training Report of 8 batches with attendance Sheet.
The receipt of this statement may kindly be acknowledged.

Thanks & regards,
Dr P R Sodani
President
IIHMR University Jaipur

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The IIHMR University
1, Prabhu Dayal Marg
Near Sanganer Airport, Jaipur-302029

Received No.
12 NOV 2024
R.S.A.C.S., JAIPUR

IIHMR UNIVERSITY JAIPUR

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JAIPUR, RAJASTHAN

Project Ledger From : 01-Apr-2024 To : 03-Mar-2025**Page : 1****MDP04 : RSACS BATCH1 TRG OF ORW(FSW/MSM/TG)****Party Name : INCOME FROM TRAINING ACTIVITY**

VR.DATE	V.NO.	PARTICULARS	DEBIT	CREDIT
INCOME FROM TRAINING ACTIVITY		OP. BALANCE B/F :		0.00
31-Oct-2024	MDP/24-25/0006			367030.00
Proj : MDP04 : RSACS BATCH1 CC : COMMON Budget : COMMON				
RAJASTHAN STATE AIDS CONTROL SOCEITY:BEING				
INVOICE RAISED FOR THE TRAINIG OF				
TI NGO & LWS STAFF 1ST BATCH CADRE-ORW, TYPOLOGY				
- FSW/MSM/TG SCHEDULED				
BETWEEN SEPTEMBER 02-06, 2024. TOTAL NO. OF				
PARTICPANTS 32, TOTAL AMOUNT				
RS. 3,67,030/-ADD GST @18% OF RS. 66,065/-TOTAL				
AMOUNT OF RS. 4,33,095/-				
TOTAL			0.00	367030.00
CLOSING BALANCE				367030.00 Cr




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Project Ledger From : 01-Apr-2024 To : 03-Mar-2025**Page : 1****MDP05 : RSACS BATCH2 TRG OF PE (FSW)****Party Name : INCOME FROM TRAINING ACTIVITY**

VR.DATE	V.NO.	PARTICULARS	DEBIT	CREDIT
INCOME FROM TRAINING ACTIVITY		OP. BALANCE B/F :		0.00
31-Oct-2024	MDP/24-25/0007			195368.00
Proj : MDP05 : RSACS BATCH2 CC : COMMON Budget : COMMON				
RAJASTHAN STATE AIDS CONTROL SOCEITY:BEING INVOICE RAISED FOR THE TRAINIG OF TI NGO & LWS STAFF 2ND BATCH CADRE-PE, TYPOLOGY - FSW SCHEDULED BETWEEN SEPTEMBER 09-11, 2024. TOTAL NO. OF PARTICPANTS 28, TOTAL AMOUNT RS. 1,95,368/-ADD GST @18% OF RS. 35,166/-TOTAL AMOUNT OF RS. 2,30,534/-				
TOTAL			0.00	195368.00
CLOSING BALANCE				195368.00 Cr



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Project Ledger From : 01-Apr-2024 To : 03-Mar-2025**Page : 1****MDP06 : RSACS BATCH3 TRG OF PE (FSW)****Party Name : INCOME FROM TRAINING ACTIVITY**

VR.DATE	V.NO.	PARTICULARS	DEBIT	CREDIT
INCOME FROM TRAINING ACTIVITY		OP. BALANCE B/F :		0.00
31-Oct-2024	MDP/24-25/0008			181699.00
Proj : MDP06 : RSACS BATCH3 CC : COMMON Budget : COMMON				
RAJASTHAN STATE AIDS CONTROL SOCEITY:BEING INVOICE RAISED FOR THE TRAINIG OF TI NGO & LWS STAFF 3RD BATCH CADRE-PE, TYPOLOGY - FSW SCHEDULED BETWEEN SEPTEMBER 11-13, 2024. TOTAL NO. OF PARTICIPANTS 26, TOTAL AMOUNT RS. 1,81,699/-ADD GST @18% OF RS. 32,706/-TOTAL AMOUNT OF RS. 2,14,405/-				
TOTAL			0.00	181699.00
CLOSING BALANCE				181699.00 Cr




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Project Ledger From : 01-Apr-2024 To : 03-Mar-2025**Page : 1****MDP07 : RSACS BATCH4 TRG OF PE (FSW)****Party Name : INCOME FROM TRAINING ACTIVITY**

VR.DATE	V.NO.	PARTICULARS	DEBIT	CREDIT
INCOME FROM TRAINING ACTIVITY		OP. BALANCE B/F :		0.00
31-Oct-2024	MDP/24-25/0009			167339.00
Proj : MDP07 : RSACS BATCH4 CC : COMMON Budget : COMMON				
RAJASTHAN STATE AIDS CONTROL SOCEITY:BEING				
INVOICE RAISED FOR THE TRAINIG OF				
TI NGO & LWS STAFF 4TH BATCH CADRE-PE, TYPOLOGY -				
FSW SCHEDULED				
BETWEEN SEPTEMBER 16-18, 2024. TOTAL NO. OF				
PARTICIPANTS 21, TOTAL AMOUNT				
RS. 1,67,339/-ADD GST @18% OF RS. 30,121/-TOTAL				
AMOUNT OF RS. 1,97,460/-				
TOTAL			0.00	167339.00
CLOSING BALANCE				167339.00 Cr



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Project Ledger From : 01-Apr-2024 To : 03-Mar-2025**Page : 1****MDP08 : RSACS BATCH5 TRG OF PE(MSM/TG)****Party Name : INCOME FROM TRAINING ACTIVITY**

VR.DATE	V.NO.	PARTICULARS	DEBIT	CREDIT
INCOME FROM TRAINING ACTIVITY		OP. BALANCE B/F :		0.00
31-Oct-2024	MDP/24-25/0010			195816.00
Proj : MDP08 : RSACS BATCH5 CC : COMMON Budget : COMMON				
RAJASTHAN STATE AIDS CONTROL SOCEITY:BEING INVOICE RAISED FOR THE TRAINIG OF TI NGO & LWS STAFF 5TH BATCH CADRE-PE, TYPOLOGY - MSM/TG SCHEDULED BETWEEN SEPTEMBER 18-20, 2024. TOTAL NO. OF PARTICIPANTS 31, TOTAL AMOUNT RS. 1,95,816/-ADD GST @18% OF RS. 35,247/-TOTAL AMOUNT OF RS. 2,31,063/-				
		TOTAL	0.00	195816.00
		CLOSING BALANCE		195816.00 Cr



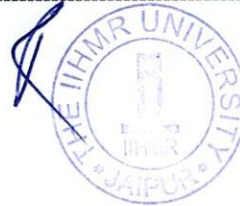
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Project Ledger From : 01-Apr-2024 To : 03-Mar-2025**Page : 1****MDP09 : RSACS BATCH6 TRG OF PE(IDU)****Party Name : INCOME FROM TRAINING ACTIVITY**

VR.DATE	V.NO.	PARTICULARS	DEBIT	CREDIT
INCOME FROM TRAINING ACTIVITY		OP. BALANCE B/F :		0.00
31-Oct-2024	MDP/24-25/0011			257772.00
Proj : MDP09 : RSACS BATCH6 CC : COMMON Budget : COMMON				
RAJASTHAN STATE AIDS CONTROL SOCEITY:BEING INVOICE RAISED FOR THE TRAINIG OF TI NGO & LWS STAFF 6TH BATCH CADRE-PE, TYPOLOGY - MSM/TG SCHEDULED BETWEEN SEPTEMBER 23-25, 2024. TOTAL NO. OF PARTICPANTS 36, TOTAL AMOUNT RS. 2,57,772/-ADD GST @18% OF RS. 46,399/-TOTAL AMOUNT OF RS. 3,04,171/-				
TOTAL			0.00	257772.00
CLOSING BALANCE				257772.00 Cr



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Project Ledger From : 01-Apr-2024 To : 03-Mar-2025**Page : 1****MDP10 : RSACS BATCH7 TRG OF CLW(LWS)****Party Name : INCOME FROM TRAINING ACTIVITY**

VR.DATE	V.NO.	PARTICULARS	DEBIT	CREDIT
INCOME FROM TRAINING ACTIVITY		OP. BALANCE B/F :		0.00
31-Oct-2024	MDP/24-25/0013			163757.00
Proj : MDP10 : RSACS BATCH7 CC : COMMON Budget : COMMON				
RAJASTHAN STATE AIDS CONTROL SOCEITY:BEING				
INVOICE RAISED FOR THE TRAINIG OF				
TI NGO & LWS STAFF 7TH BATCH CADRE-CLW, TYPOLOGY				
-LWS SCHEDULED				
BETWEEN OCTOBER 14-16, 2024. TOTAL NO. OF				
PARTICIPANTS 18, TOTAL AMOUNT				
RS. 1,63,757/-ADD GST @18% OF RS. 29,476/-TOTAL				
AMOUNT OF RS. 1,93,233/-				
TOTAL			0.00	163757.00
CLOSING BALANCE				163757.00 Cr




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JAIPUR, RAJASTHAN

Page : 1

Project Ledger From : 01-Apr-2024 To : 03-Mar-2025

MDP11 : RSACS BATCH8 TRG OF PE(MSM/TG)

Party Name : INCOME FROM TRAINING ACTIVITY

VR.DATE	V.NO.	PARTICULARS	DEBIT	CREDIT
		INCOME FROM TRAINING ACTIVITY		0.00
		OP. BALANCE B/F :		231615.00
31-Oct-2024	MDP/24-25/0012			
Proj : MDP11 : RSACS BATCH8		CC : COMMON	Budget : COMMON	
RAJASTHAN STATE AIDS CONTROL SOCEITY:BEING				
INVOICE RAISED FOR THE TRAINIG OF				
TI NGO & LWS STAFF 8TH BATCH CADRE-PE, TYPOLOGY -				
MSM/TG SCHEDULED				
BETWEEN SEPTEMBER 25-27, 2024. TOTAL NO. OF				
PARTICIPANTS 32, TOTAL AMOUNT				
RS. 2,31,615/-ADD GST @18% OF RS. 41,691/-TOTAL				
AMOUNT OF RS. 2,73,306/-				
		TOTAL	0.00	231615.00
		CLOSING BALANCE		231615.00 Cr



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राजस्थान स्टेट एड्स कन्ट्रोल सोसायटी

निदेशालय, चिकित्सा एवं स्वास्थ्य सेवायें
(स्वास्थ्य भवन, तिलक मार्ग, सी-स्कीम, जयपुर)

क्रमांक एड्स/टी.आई.(136)/2024/1500

दिनांक: 5-8-24

प्रशासनिक एवं वित्तीय स्वीकृति

टी.आई. अनुभाग की वित्तीय वर्ष 2024-25 में नाको अनुमोदित कार्य योजना के मद सं. 4 में प्रावधानुसार चयनित क्षमता केन्द्र IIHMR University, Jaipur के जरिये प्रथम चरण में संलग्न प्रशिक्षण कार्यक्रमानुसार एन.जी.ओ. में कार्यरत ओ.आर.डब्ल्यू व पीयर एज्यूकेटर्स तथा क्लस्टर लिंक वर्कर का प्रशिक्षण आयोजित किया जायेगा।

इस क्रम में IIHMR University, 1, Prabhu Dayal Marg, Near Sanganer Airport, Jaipur को संलग्न बजट शीट अनुसार प्रस्तावित प्रशिक्षण हेतु राशि 3778596/- (अक्षरे सैंतीस लाख अठत्तर हजार पांच सौ छियानवे रूपये मात्र) की प्रशासनिक एवं वित्तीय स्वीकृति एतद् द्वारा प्रदान की जाती है।

MOU अनुसार उक्त स्वीकृति की कुल राशि में से 50 प्रतिशत राशि अग्रिम प्रदान किया जाना है तथा शेष राशि का भुगतान व्यय बिल/यू.सी. प्राप्त उपरान्त नियमानुसार भुगतान किया जायेगा।

उक्त स्वीकृत राशि का व्यय बजट शीट अनुसार कर अवधि समाप्ति उपरान्त बिल/यू.सी. प्रस्तुत करें ताकि समायोजन कर अवशेष राशि जारी की जा सके।

(डॉ. श्याम सुन्दर अग्रवाल)
निदेशक (एड्स) एवं
परियोजना निदेशक - RSACS

क्रमांक एड्स/टी.आई.(136)/2024/1500

दिनांक: 5-8-24

प्रतिलिपि निम्न को सूचनार्थ एवं आवश्यक कार्यवाही हेतु प्रेषित है -

- 1- Dr Ratna Verma, Assistant Professor, School of Development Studies, IIHMR, University, Jaipur
- 2- संयुक्त निदेशक (वित्त), राजस्थान स्टेट एड्स कन्ट्रोल सोसायटी, जयपुर को भेजकर लेख है कि उक्त स्वीकृति के क्रम में 50 प्रतिशत अग्रिम जारी करने की कार्यवाही करें।

Registrar
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RajKaj Ref
8877964



निदेशक (एड्स) एवं
परियोजना निदेशक - RSACS
Signature valid

Digitally signed by Shyam Sundar
Agarwal
Designation: Director
Date: 2024.08.02 18:56:58 IST
Reason: Approved

5 Days Down Training Tentative Budget for the Training of TI NGO and LWS staff
Cadre: ORW Typology: FSW, MSM/TG
33 Participants

S.NO	Head	Norms	Unit	Number	Days	Rate/Person/Day	Amount(Rs.)	Remark (Reference to Training Financial Norms of NACP)
1	A. Travel Allowance (TA)							
	Travel to and from Jaipur (as per actuals) of Participants	NACO	Trip	33	2	1000	66000	Average fare amount to travel within the state has been proposed, however the amount will be reimbursed to participants as per actuals 1: Travel Allowance (TA)
	Travel to and from Jaipur (as per actuals) of Resource Person	NACO	Trip	2	2	2000	8000	
2	B. Local Travel							
	Local Travel to and from IIHMR /station of Participants	NACO	Person	33	2	250	16500	Local travel amount (250 per day per participant) has been proposed (2: Local Travel)
	Local Travel to and from IIHMR /station of Resource Person	NACO	Trip	2	2	250	1000	
3	C. Accommodation							
	Accommodation in IIHMRU campus of Participants	NACO	Days	33	5	1600	264000	Fixed amount (Rs 1600/- per day for Category Y cities) has been proposed (3: Accommodation)
	Accommodation in IIHMRU campus of Resource Person	NACO	Days	2	5	1600	16000	
4	D. Food Allowance (FA)							
	Food Allowance (FA) for Participants and others	NACO	Days	36	5	700	126000	Fixed amount (Category y Cities: Rs 700/- per day per person) has been proposed in accordance to the amount given in 4: Food Allowance (FA)
	Food Allowance (FA) for Resource Person	NACO	Days	2	5	700	7000	
5	E. Honorarium for Trainers/Resource Person	NACO	Days	2	5	1750	17500	For LevelB Training-The Honorarium for the resource person for Rs 1750/ subject to the condition that two sessions are handled and each session will be of maximum two hours duration as mentioned in the 5: Honorarium for Trainers/Resource Person
6	F. Stationery and Training Material	NACO	Kit	33	1	200	6600	Proposed a fixed amount of 200 per person in accordance to the 6: Stationary and Training Materials
7	G. Hiring of venue	NACO	Days	1	5	11000	55000	Rs. 11,000/- per day for category y cities proposed in accordance to the 7: Hiring of Venue
8	H. Hiring of Audio-Visual equipments	NACO	Days	1	5	4000	20000	Rs. 4,000/- per day for category y cities proposed in accordance to the 8: Hiring of Audio-Visual equipments
							603600	
9	Sub total (A to H)						603600	
11	Total Budget						108648	
12	GST (18%)						712248	
13	Total							

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3 Days Down Training Tentative Budget for the Training of TI NGO and LWS staff
Cadre: PE Typology: FSW
30 Participants

S.NO	Head	Norms	Unit	Number	Days	Rate/Person/Day	Amount(Rs.)	Remark (Reference to Training Financial Norms of NACP)
1	A. Travel Allowance (TA)							
	Travel to and from Jaipur (as per actuals) of Participants	NACO	Trip	30	2	1000	60000	Average fare amount to travel within the state has been proposed, however the amount will be reimbursed to participants as per actuals 1: Travel Allowance (TA)
	Travel to and from Jaipur (as per actuals) of Resource Person	NACO	Trip	2	2	2000	8000	
2	B. Local Travel							
	Local Travel to and from IIHMR /station of Participants	NACO	Person	30	2	250	15000	Local travel amount (250 per day per participant) has been proposed (2: Local Travel)
	Local Travel to and from IIHMR /station of Resource Person	NACO	Trip	2	2	250	1000	
3	C. Accommodation							
	Accommodation in IIHMRU campus of Participants	NACO	Days	30	3	1600	144000	Fixed amount (Rs 1600/- per day for Category Y cities) has been proposed (3: Accommodation)
	Accommodation in IIHMRU campus of Resource Person	NACO	Days	2	3	1600	9600	
4	D. Food Allowance (FA)							
	Food Allowance (FA) for Participants and others	NACO	Days	33	3	700	69300	Fixed amount (Category y Cities: Rs 700/- per day per person) has been proposed in accordance to the amount given in 4: Food Allowance (FA)
	Food Allowance (FA) for Resource Person	NACO	Days	2	3	700	4200	
5	E. Honorarium for Trainers/Resource Person							
		NACO	Days	2	3	1750	10500	For LevelB Training-The Honorarium for the resource person for Rs 1750/ subject to the condition that two sessions are handled and each session will be of maximum two hours duration as mentioned in the 5: Honorarium for Trainers/Resource Person
6	F. Stationery and Training Material							
		NACO	Kit	30	1	200	6000	Proposed a fixed amount of 200 per person in accordance to the 6: Stationary and Training Materials
7	G. Hiring of venue							
		NACO	Days	1	3	11000	33000	Rs. 11,000/- per day for category y cities proposed in accordance to the 7: Hiring of Venue
8	H. Hiring of Audio-Visual equipments							
		NACO	Days	1	3	4000	12000	Rs. 4,000/- per day for category y cities proposed in accordance to the 8: Hiring of Audio-Visual equipments
9	Sub total (A to H)						372600	
11	Total Budget						372600	
12	GST (18%)						67068	
13	Total						439668	

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3 Days Down Training Tentative Budget for the Training of TI NGO and LWS staff
Cadre: PE Typology: FSW
30 Participants

S.NO	Head	Norms	Unit	Number	Days	Rate/Person/Day	Amount(Rs.)	Remark (Reference to Training Financial Norms of NACP)
1	A. Travel Allowance (TA)							
	Travel to and from Jaipur (as per actuals) of Participants	NACO	Trip	30	2	1000	60000	Average fare amount to travel within the state has been proposed, however the amount will be reimbursed to participants as per actuals 1: Travel Allowance (TA)
	Travel to and from Jaipur (as per actuals) of Resource Person	NACO	Trip	2	2	2000	8000	
2	B. Local Travel							
	Local Travel to and from IIHMR /station of Participants	NACO	Person	30	2	250	15000	Local travel amount (250 per day per participant) has been proposed (2: Local Travel)
	Local Travel to and from IIHMR /station of Resource Person	NACO	Trip	2	2	250	1000	
3	C. Accommodation							
	Accommodation in IIHMRU campus of Participants	NACO	Days	30	3	1600	144000	Fixed amount (Rs 1600/- per day for Category Y cities) has been proposed (3: Accommodation)
	Accommodation in IIHMRU campus of Resource Person	NACO	Days	2	3	1600	9600	
4	D. Food Allowance (FA)							
	Food Allowance (FA) for Participants and others	NACO	Days	33	3	700	69300	Fixed amount (Category y Cities: Rs 700/- per day per person) has been proposed in accordance to the amount given in 4: Food Allowance (FA)
	Food Allowance (FA) for Resource Person	NACO	Days	2	3	700	4200	
5	E. Honorarium for Trainers/Resource Person	NACO	Days	2	3	1750	10500	For LevelB Training-The Honorarium for the resource person for Rs 1750/ subject to the condition that two sessions are handled and each session will be of maximum two hours duration as mentioned in the 5: Honorarium for Trainers/Resource Person
6	F. Stationery and Training Material	NACO	Kit	30	1	200	6000	Proposed a fixed amount of 200 per person in accordance to the 6: Stationary and Training Materials
7	G. Hiring of venue	NACO	Days	1	3	11000	33000	Rs. 11,000/- per day for category y cities proposed in accordance to the 7: Hiring of Venue
8	H. Hiring of Audio-Visual equipments	NACO	Days	1	3	4000	12000	Rs. 4,000/- per day for category y cities proposed in accordance to the 8: Hiring of Audio-Visual equipments
9	Sub total (A to H)						372600	
11	Total Budget						372600	
12	GST (18%)						67068	
13	Total						439668	

Near Sanganeer Airport, Jaipur-302029

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3 Days Down Training Tentative Budget for the Training of TI NGO and LWS staff

Cadre: PE Typology: FSW

25 Participants

S.NO	Head	Norms	Unit	Number	Days	Rate/Person/Day	Amount(Rs.)	Remark (Reference to Training Financial Norms of NACP)
1	A. Travel Allowance (TA)							
	Travel to and from Jaipur (as per actuals) of Participants	NACO	Trip	25	2	1000	50000	Average fare amount to travel within the state has been proposed, however the amount will be reimbursed to participants as per actuals 1: Travel Allowance (TA)
	Travel to and from Jaipur (as per actuals) of Resource Person	NACO	Trip	2	2	2000	8000	
2	B. Local Travel							
	Local Travel to and from IIHMR /station of Participants	NACO	Person	25	2	250	12500	Local travel amount (250 per day per participant) has been proposed (2: Local Travel)
	Local Travel to and from IIHMR /station of Resource Person	NACO	Trip	2	2	250	1000	
3	C. Accommodation							
	Accommodation in IIHMRU campus of Participants	NACO	Days	25	3	1600	120000	Fixed amount (Rs 1600/- per day for Category Y cities) has been proposed (3: Accommodation)
	Accommodation in IIHMRU campus of Resource Person	NACO	Days	2	3	1600	9600	
4	D. Food Allowance (FA)							
	Food Allowance (FA) for Participants and others	NACO	Days	28	3	700	58800	Fixed amount (Category y Cities: Rs 700/- per day per person) has been proposed in accordance to the amount given in 4: Food Allowance (FA)
	Food Allowance (FA) for Resource Person	NACO	Days	2	3	700	4200	
5	E. Honorarium for Trainers/Resource Person	NACO	Days	2	3	1750	10500	For LevelB Training-The Honorarium for the resource person for Rs 1750/ subject to the condition that two sessions are handled and each session will be of maximum two hours duration as mentioned in the 5: Honorarium for Trainers/Resource Person
6	F. Stationery and Training Material	NACO	Kit	25	1	200	5000	Proposed a fixed amount of 200 per person in accordance to the 6: Stationary and Training Materials
7	G. Hiring of venue	NACO	Days	1	3	11000	33000	Rs. 11,000/- per day for category y cities proposed in accordance to the 7: Hiring of Venue
8	H. Hiring of Audio-Visual equipments	NACO	Days	1	3	4000	12000	Rs. 4,000/- per day for category y cities proposed in accordance to the 8: Hiring of Audio-Visual equipments
9	Sub total (A to H)						324600	
11	Total Budget						324600	
12	GST (18%)						58428	
13	Total						383028	

Registrar
The IIHMR University
 1, Prabhu Doyal Marg
 Near Sangner Airport, Jaipur-302029



3 Days Down Training Tentative Budget for the Training of TI NGO and LWS staff
Cadre: PE Typology: MSM/TG
36 Participants

S.NO	Head	Norms	Unit	Number	Days	Rate/Person/Day	Amount(Rs.)	Remark (Reference to Training Financial Norms of NACP)
1	A. Travel Allowance (TA)							
	Travel to and from Jaipur (as per actuals) of Participants	NACO	Trip	36	2	1000	72000	Average fare amount to travel within the state has been proposed, however the amount will be reimbursed to participants as per actuals
	Travel to and from Jaipur (as per actuals) of Resource Person	NACO	Trip	2	2	2000	8000	1: Travel Allowance (TA)
2	B. Local Travel							
	Local Travel to and from IIHMR /station of Participants	NACO	Person	36	2	250	18000	Local travel amount (250 per day per participant) has been proposed (2: Local Travel)
	Local Travel to and from IIHMR /station of Resource Person	NACO	Trip	2	2	250	1000	
3	C. Accommodation							
	Accommodation in IIHMRU campus of Participants	NACO	Days	36	3	1600	172800	Fixed amount (Rs 1600/- per day for Category Y cities) has been proposed (3: Accommodation)
	Accommodation in IIHMRU campus of Resource Person	NACO	Days	2	3	1600	9600	
4	D. Food Allowance (FA)							
	Food Allowance (FA) for Participants and others	NACO	Days	39	3	700	81900	Fixed amount (Category y Cities: Rs 700/- per day per person) has been proposed in accordance to the amount given in 4: Food Allowance (FA)
	Food Allowance (FA) for Resource Person	NACO	Days	2	3	700	4200	For LevelB Training-The Honorarium for the resource person for Rs 1750/ subject to the condition that two sessions are handled and each session will be of maximum two hours duration as mentioned in the 5: Honorarium for Trainers/Resource Person
5	E. Honorarium for Trainers/Resource Person	NACO	Days	2	3	1750	10500	
6	F. Stationery and Training Material	NACO	Kit	36	1	200	7200	Proposed a fixed amount of 200 per person in accordance to the 6: Stationary and Training Materials
7	G. Hiring of venue	NACO	Days	1	3	11000	33000	Rs. 11,000/- per day for category y cities proposed in accordance to the 7: Hiring of Venue
8	H. Hiring of Audio-Visual equipments	NACO	Days	1	3	4000	12000	Rs. 4,000/- per day for category y cities proposed in accordance to the 8: Hiring of Audio-Visual equipments
9	Sub total (A to H)						430200	
							430200	
11	Total Budget						77436	
12	GST (18%)						507636	
13	Total							


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 Near Sangar Airport, Jaipur-302029

3 Days Down Training Tentative Budget for the Training of TI NGO and LWS staff
Cadre: PE Typology: MSM/TG
35 Participants

S.NO	Head	Norms	Unit	Number	Days	Rate/Person/Day	Amount(Rs.)	Remark (Reference to Training Financial Norms of NACP)
1	A. Travel Allowance (TA)							
	Travel to and from Jaipur (as per actuals) of Participants	NACO	Trip	35	2	1000	70000	Average fare amount to travel within the state has been proposed, however the amount will be reimbursed to participants as per actuals
	Travel to and from Jaipur (as per actuals) of Resource Person	NACO	Trip	2	2	2000	8000	1: Travel Allowance (TA)
2	B. Local Travel							
	Local Travel to and from IIHMR /station of Participants	NACO	Person	35	2	250	17500	Local travel amount (250 per day per participant) has been proposed (2: Local Travel)
	Local Travel to and from IIHMR /station of Resource Person	NACO	Trip	2	2	250	1000	
3	C. Accommodation							
	Accommodation in IIHMRU campus of Participants	NACO	Days	35	3	1600	168000	Fixed amount (Rs 1600/- per day for Category Y cities) has been proposed (3: Accommodation)
	Accommodation in IIHMRU campus of Resource Person	NACO	Days	2	3	1600	9600	
4	D. Food Allowance (FA)							
	Food Allowance (FA) for Participants and others	NACO	Days	38	3	700	79800	Fixed amount (Category y Cities: Rs 700/- per day per person) has been proposed in accordance to the amount given in 4: Food Allowance (FA)
	Food Allowance (FA) for Resource Person	NACO	Days	2	3	700	4200	
5	E. Honorarium for Trainers/Resource Person							
		NACO	Days	2	3	1750	10500	For LevelB Training-The Honorarium for the resource person for Rs 1750/ subject to the condition that two sessions are handled and each session will be of maximum two hours duration as mentioned in the 5: Honorarium for Trainers/Resource Person
6	F. Stationery and Training Material							
		NACO	Kit	35	1	200	7000	Proposed a fixed amount of 200 per person in accordance to the 6: Stationary and Training Materials
7	G. Hiring of venue							
		NACO	Days	1	3	11000	33000	Rs. 11,000/- per day for category y cities proposed in accordance to the 7: Hiring of Venue
8	H. Hiring of Audio-Visual equipments							
		NACO	Days	1	3	4000	12000	Rs. 4,000/- per day for category y cities proposed in accordance to the 8: Hiring of Audio-Visual equipments
9	Sub total (A to H)						420600	
11	Total Budget						420600	
12	GST (18%)						75708	
13	Total						496308	

Near Sangner Airport, Jaipur-302029

The IIHMR University
1, Prabhu Dayal Marg

Registrar

3 Days Down Training Tentative Budget for the Training of TI NGO and LWS staff
Cadre: PE Typology: IDU
33 Participants

S.NO	Head	Norms	Unit	Number	Days	Rate/Person/Day	Amount(Rs.)	Remark (Reference to Training Financial Norms of NACP)
1	A. Travel Allowance (TA)							
	Travel to and from Jaipur (as per actuals) of Participants	NACO	Trip	33	2	1000	66000	Average fare amount to travel within the state has been proposed, however the amount will be reimbursed to participants as per actuals 1: Travel Allowance (TA)
	Travel to and from Jaipur (as per actuals) of Resource Person	NACO	Trip	2	2	2000	8000	
2	B. Local Travel							
	Local Travel to and from IIHMR /station of Participants	NACO	Person	33	2	250	16500	Local travel amount (250 per day per participant) has been proposed (2: Local Travel)
	Local Travel to and from IIHMR /station of Resource Person	NACO	Trip	2	2	250	1000	
3	C. Accommodation							
	Accommodation in IIHMRU campus of Participants	NACO	Days	33	3	1600	158400	Fixed amount (Rs 1600/- per day for Category Y cities) has been proposed (3: Accommodation)
	Accommodation in IIHMRU campus of Resource Person	NACO	Days	2	3	1600	9600	
4	D. Food Allowance (FA)							
	Food Allowance (FA) for Participants and others	NACO	Days	36	3	700	75600	Fixed amount (Category y Cities: Rs 700/- per day per person) has been proposed in accordance to the amount given in 4: Food Allowance (FA)
	Food Allowance (FA) for Resource Person	NACO	Days	2	3	700	4200	
5	E. Honorarium for Trainers/Resource Person	NACO	Days	2	3	1750	10500	For LevelB Training-The Honorarium for the resource person for Rs 1750/ subject to the condition that two sessions are handled and each session will be of maximum two hours duration as mentioned in the 5: Honorarium for Trainers/Resource Person
6	F. Stationery and Training Material	NACO	Kit	33	1	200	6600	Proposed a fixed amount of 200 per person in accordance to the 6: Stationary and Training Materials
7	G. Hiring of venue	NACO	Days	1	3	11000	33000	Rs. 11,000/- per day for category y cities proposed in accordance to the 7: Hiring of Venue
8	H. Hiring of Audio-Visual equipments	NACO	Days	1	3	4000	12000	Rs. 4,000/- per day for category y cities proposed in accordance to the 8: Hiring of Audio-Visual
9	Sub total (A to H)						401400	
11	Total Budget						72252	
12	GST (18%)						473652	
13	Total							

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3 Days Down Training Tentative Budget for the Training of TI NGO and LWS staff									
Cadre: CLW Typology: LWS									
20 Participants									
S.NO	Head	Norms	Unit	Number	Days	Rate/Person/Day	Amount(Rs.)	Remark (Reference to Training Financial Norms of NACP)	
1	A. Travel Allowance (TA)								
	Travel to and from Jaipur (as per actuals) of Participants	NACO	Trip	20	2	1000	40000	Average fare amount to travel within the state has been proposed, however the amount will be reimbursed to participants as per actuals 1: Travel Allowance (TA)	
	Travel to and from Jaipur (as per actuals) of Resource Person	NACO	Trip	2	2	2000	8000		
2	B. Local Travel								
	Local Travel to and from IIHMRU /station of Participants	NACO	Person	20	2	250	10000	Local travel amount (250 per day per participant) has been proposed (2: Local Travel)	
	Local Travel to and from IIHMRU /station of Resource Person	NACO	Trip	2	2	250	1000		
3	C. Accommodation								
	Accommodation in IIHMRU campus of Participants	NACO	Days	20	3	1600	96000	Fixed amount (Rs 1600/- per day for Category Y cities) has been proposed (3: Accommodation)	
	Accommodation in IIHMRU campus of Resource Person	NACO	Days	2	3	1600	9600		
4	D. Food Allowance (FA)								
	Food Allowance (FA) for Participants and others	NACO	Days	23	3	700	48300	Fixed amount (Category y Cities: Rs 700/- per day per person) has been proposed in accordance to the amount given in 4: Food Allowance (FA)	
	Food Allowance (FA) for Resource Person	NACO	Days	2	3	700	4200		
5	E. Honorarium for Trainers/Resource Person	NACO	Days	2	3	1750	10500	For LevelB Training-The Honorarium for the resource person for Rs 1750/ subject to the condition that two sessions are handled and each session will be of maximum two hours duration as mentioned in the 5: Honorarium for Trainers/Resource Person	
6	F. Stationery and Training Material	NACO	Kit	20	1	200	4000	Proposed a fixed amount of 200 per person in accordance to the 6: Stationary and Training Materials	
7	G. Hiring of venue	NACO	Days	1	3	11000	33000	Rs. 11,000/- per day for category y cities proposed in accordance to the 7: Hiring of Venue	
8	H. Hiring of Audio-Visual equipments	NACO	Days	1	3	4000	12000	Rs. 4,000/- per day for category y cities proposed in accordance to the 8: Hiring of Audio-Visual equipments	
9	Sub total (A to H)						276600		
11	Total Budget						276600		
12	GST (18%)						49788		
13	Total						326388		

NOTE: The total participants in the batch are 20 because in rajasthan state there is only one TI NGO working on LWS and total staff size is 20

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 Near Sangam Airport, Jaipur-302029



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Memorandum of Understanding

Between

Rajasthan State AIDS Control Society

Swasthya Bhawan, Tilak Marg, C-Scheme, Jaipur 302005

&

IIHMR University

1, Prabhu Dayal Marg, Near Sanganer Airport, Maruti Nagar, Jaipur, Rajasthan 302029

For Implementing

**Capacity Building activities for Link Workers Scheme and Targeted Intervention (TI) Project
functionaries through "Kshamta Kendra" in the state of Rajasthan**

Period

1st January 2024 to 31st December 2024


Registrar
The IIHMR University
1, Prabhu Dayal Marg
Near Sanganer Airport, Jaipur-302029

This Memorandum of understanding was made at Jaipur on this 1st Day of January 2024 between IIHMR University which has registered office at 1, Prabhu Dayal Marg, Near Sanganer Airport, Maruti Nagar, Jaipur, Rajasthan 302029, which is registered under Special University Act, Wide reference number Rg. No No.F.2(7) Vidhi/2/2014, PAN Number: AAJI0480N and Darpan Portal Registration Number: RJ/2018/0208021, hereby referred to as the implementing agency of Kshamta Kendra project and where in Rajasthan State AIDS Control Society(Rajasthan State AIDS Control Society), Department of Health and Family Welfare, Government of Rajasthan with its office at the Swasthya Bhawan, Tilak Marg, C-Scheme, Jaipur 302005 refer as state level nodal agency for the implementation of HIV Prevention and care program in the state of Rajasthan on behalf of the Government of Rajasthan.


President
The IIHMR University
1, PRABHU DAYAL MARG
NEAR SANGANER AIRPORT, JAIPUR 302029


PRESIDENT
THE IIHMR UNIVERSITY
1, PRABHU DAYAL MARG
NEAR SANGANER AIRPORT, JAIPUR 302029

As per Memorandum of Understanding, Rajasthan State AIDS Control Society the nodal agency of the state of Rajasthan will provide a grant to the implementing agency IIHMR University for "Kshamta Kendra" to carry out the capacity-building activities for the Link Workers Scheme and Targeted Intervention Project as per the approval given under Annual Action Plan for the financial year 2023-2024 by National AIDS Control Organization (NACO), New Delhi.

Both organizations hereby agree upon the following:

1. Under the fifth phase of National AIDS Control Programme (NACP), capacity building activities are being implemented under Global Fund grant. SAATHII, a National Level NGO, has been awarded a grant to implement the capacity building for LWS and TI Projects working with HRG populations in India.
2. SAATHII Organization in coordination of State AIDS control Society has selected the implementing agency to run "Kshamta Kendra" for the state of Rajasthan. The Selection process was completed with the active participation of NACO, Rajasthan State AIDS Control Society, NACO nominated external experts, and SAATHII organization.
3. The Admin, Human Resources, and Travel cost for the staff of the Kshamta Kendra will be released by SAATHII, New Delhi to the Implementing Agency.
4. The implementing agency IIHMR University shall collect the LWS and TI HR details from NGOs/CBOs to understand the total training load and to plan training activities.
5. The implementing agency, IIHMR University shall submit the training plan for 2024 to Rajasthan State AIDS Control Society for approval.
6. Implementing agency shall submit the Financial Proposal along with the Training Plan to Rajasthan State AIDS Control Society.
7. The Scope of Work (SoW) shared by SAATHII will be applicable. (Attached)
8. Implementing agency shall ensure the quality of training and strictly follow the NACO-approved training manual for the execution of training.
9. RSACS Official is Project Director, RSACS and JD(TI)/JD(F) may review the quality of training, food and financial management at any point of time & IIHMR libel to show the documents and records.
10. Implementing agency shall receive the list of master trainers from SAATHII as recommended by the Rajasthan State AIDS Control Society and NACO to train the LWS and TI project staff and will contract master trainer (recommended by NACO/SAATHII) in due consultation with Rajasthan State AIDS Control Society.
11. Implementing Agency shall submit the UC (utilization certificate)/SOE (statement of expenditure) on a monthly basis in the prescribed format that will be shared by Rajasthan State AIDS Control Society.
12. Rajasthan State AIDS Control Society shall provide up to 75 percent of the budgeted amount of training as advance as per the finance proposal submitted by implementing agency and the balance will be released immediately after the successful completion of the training and on submission of the training report and SOE/UC along with vouchers for adjustment of the final payment. The GST on the total Budget will be applicable as per government norms.
13. Rajasthan State AIDS Control Society shall provide the latest NACO training financial norms under NACP (NACO Letter No.T-11027/13/2021-NACO(PMR) dated 1st June 2022 to the implementing agency. Which will be mandatory to comply with.
14. Implementing agency shall follow the 'classification of cities' as per the office memorandum dated 7th July 2017 of the Ministry of Finance (Department of Expenditure) Government of India (No.2/5/2017-E.II(B).

Registrar

The IIHMR University
Implementing Marg
Sanganer Airport, Jaipur-302029

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THE IIHMR UNIVERSITY
1, PRABHU DAYAL MARG
SANGANER AIRPORT, JAIPUR 302029

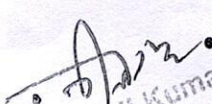
15. Implementing agency shall strictly follow the latest training guidelines provided by Rajasthan State AIDS Control Society to conduct the training program for the TI staff.
16. Implementing agency shall open a separate bank account to receive the grant from the Rajasthan State AIDS Control Society. All accounting principles as per NACO shall be followed by the implementing agency.
17. Implementing agency shall keep all financial and programmatic data up to date and shall provide it to Rajasthan State AIDS Control Society or its officials for review as and when asked.
18. Rajasthan State AIDS Control Society shall conduct the audit of the grant released to the implementing agency through internal and external auditors if required.
19. Implementing agency shall provide all documents related to the grant and training program to the auditors as and when asked.
20. Implementing agency shall prepare the training report in the prescribed format.
21. JD TI/AD TI shall be the nodal person for the coordination with Rajasthan State AIDS Control Society for Kshamta Kendra-related activities.
22. If the staff of Kshamta Kendra are conducting the training in cities other than their base location and their travel expenses are not budgeted by SAATHII, Rajasthan State AIDS Control Society shall provide travel and accommodation expenses to KK staff. In such circumstances, original bills and tickets need to be produced to Rajasthan State AIDS Control Society for claims.
23. Kshamta Kendra needs to complete the training target of Rajasthan State AIDS Control Society with ensuring the quality and protocol of NACO. SAATHII will mentor and support the Kshamta Kendra in all its activities including conducting training as per the training calendar and ensuring quality of training.
24. It is understood that neither this MoU nor the implementation of activities under this MoU will create any employer/employee relationship between implementing agency and Rajasthan State AIDS Control Society nor with any of the employees, or experts/assessors.
25. All the copies of original documents such as Registration sheet, Vouchers etc shall be submitted to Rajasthan State AIDS Control Society after completion of the project.
26. Implementing agency shall follow the guidelines provided by Rajasthan State AIDS Control Society from time to time.
27. All legal proceedings, if necessary arise to institute may be any & the parties (Govt. or Implementing Agency) shall have to be lodged, in courts situated in Jaipur and not elsewhere.

The following documents shall be deemed to form an integral part of this MoU:

- ToR/Scope of Work
- Training target, load and training calendar and performance indicators describing the services perform
- Copy of Training Financial Norms under NACP (T-11027/13/2021 NACO (PMR) dated 1st June 2022)
- Copy of the valid Society/institute/agency Registration certificate / Trust Deed furnished
- Copy of Memorandum of Association, Article of Association/ Society/institute/agency
- Copy of the PAN Card


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Suatil Kumar
 Joint Director (TI)

- List of Executive Committee/ Governing Board members with Contact details and occupation
- Copy of valid registration/number of NITI Aayog -Darpan portal
- Copy of last or latest filled Income Tax Returns (ITR)
- Identification document of Authorized signatory signing MoU (copy PAN and AADHAAR Card)
- Copy of valid registration/certificate under section 12A or 80G of Income Tax Act/ Valid Tax exemption certificate

This MOU is executed in one original copy and the original copy shall be kept by Rajasthan State AIDS Control Society.

This MOU is signed by

For IIHMR University



President

Name: Dr. P.R. Sodani

IIHMR University

PRESIDENT
THE IIHMR UNIVERSITY
1, PRABHU DAYAL MARG
NEAR SANGANER AIRPORT, JAIPUR 302029

For Rajasthan State AIDS Control Society


Dr. Sushil Kumar Parmar
 Project Director
 Director (AIDS) & PD-RSACS
 Jaipur

Name: Dr. Sushil Parmar

Rajasthan State AIDS Control Society

Witness:

Name: Dr. Ratna

Witness:

Name: Sunil Kumar
Joint Director (TI)


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#	Programme Title	Revenue (In Rs.)	Remark
11	Analytics and Decision Support in Health Care Operations Management	3,01,950	


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IIHMR UNIVERSITY JAIPUR

1, PRABHU DAYAL MARG
SANGANER AIRPORT
JAIPUR, RAJASTHAN

Project Ledger From : 01-Apr-2024 To : 03-Mar-2025**Page : 1****MDP12 : ANALYTICS & DECISION SUPPORT IN HOP****Party Name : INCOME FROM TRAINING ACTIVITY**

VR.DATE	V.NO.	PARTICULARS	DEBIT	CREDIT
INCOME FROM TRAINING ACTIVITY		OP. BALANCE B/F :		0.00
20-Nov-2024	MDP/24-25/0015			79200.00
Proj : MDP12 : ANALYTICS & CC : COMMON		Budget : COMMON		
NS MEMORIAL INSTITUTE OF MEDICAL: BEING INVOICE RAISED FOR 4 NOS OF PARTICIPANTS ON COMPLETION OF MDP ON ANALYTICS AND DECISION SUPPORT IN HEALTHCARE OPERATION MANAGEMENT SCHEDULED FROM 18TH TO 20TH NOVEMBER,2024 AT IIHMR UNIVERSITY, JAIPUR TOTAL AMOUNT OF RS. 79,200/- ADD: GST @ 18% OF RS. 14,256/-, TOTAL AMOUNT OF RS. 93,456/- ADJUSTED IN THE A/C.				
20-Nov-2024	MDP/24-25/0016			99000.00
Proj : MDP12 : ANALYTICS & CC : COMMON		Budget : COMMON		
HEALTH & FAMILY WELFARE DEAPRTMENT GUJARAT: BEING INVOICE RAISED FOR 5 NOS OF PARTICIPANTS ON COMPLETION OF MDP ON ANALYTICS AND DECISION SUPPORT IN HEALTHCARE OPERATION MANAGEMENT SCHEDULED FROM 18TH TO 20TH NOVEMBER,2024 AT IIHMR UNIVERSITY, JAIPUR TOTAL AMOUNT OF RS. 99,000/- ADD: GST @ 18% OF RS. 17,820/-, TOTAL AMOUNT OF RS. 1,16,820/- ADJUSTED IN THE A/C.				
20-Nov-2024	MDP/24-25/0017			99000.00
Proj : MDP12 : ANALYTICS & CC : COMMON		Budget : COMMON		
HCL FOUNDATION: BEING INVOICE RAISED FOR 5 NOS OF PARTICIPANTS ON COMPLETION OF MDP ON ANALYTICS AND DECISION SUPPORT IN HEALTHCARE OPERATION MANAGEMENT SCHEDULED FROM 18TH TO 20TH NOVEMBER 2024 AT IIHMR UNIVERSITY, JAIPUR TOTAL AMOUNT OF RS. 99,000/-ADD: GST @ 18% OF RS. 17,820/-, TOTAL AMOUNT OF RS. 1,16,820/- ADJUSTED IN THE A/C.				
20-Nov-2024	MDP/24-25/0018			24750.00
Proj : MDP12 : ANALYTICS & CC : COMMON		Budget : COMMON		
DR. SURESHKUMAR VK: BEING INVOICE RAISED FOR 1 NOS OF PARTICIPANTS ON COMPLETION OF MDP ON ANALYTICS AND DECISION SUPPORT IN HEALTHCARE OPERATION MANAGEMENT SCHEDULED FROM 18TH TO 20TH NOVEMBER,2024 AT IIHMR UNIVERSITY, JAIPUR TOTAL AMOUNT OF RS. 24,750/- ADD: GST @ 18% OF RS. 4,455/-, TOTAL AMOUNT OF RS. 29,205/- ADJUSTED IN THE A/C.				




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IIHMR UNIVERSITY JAIPUR

1, PRABHU DAYAL MARG
SANGANER AIRPORT
JAIPUR, RAJASTHAN

Page : 2

Project Ledger From : 01-Apr-2024 To : 03-Mar-2025

MDP12 : ANALYTICS & DECISION SUPPORT IN HOP

Party Name : INCOME FROM TRAINING ACTIVITY

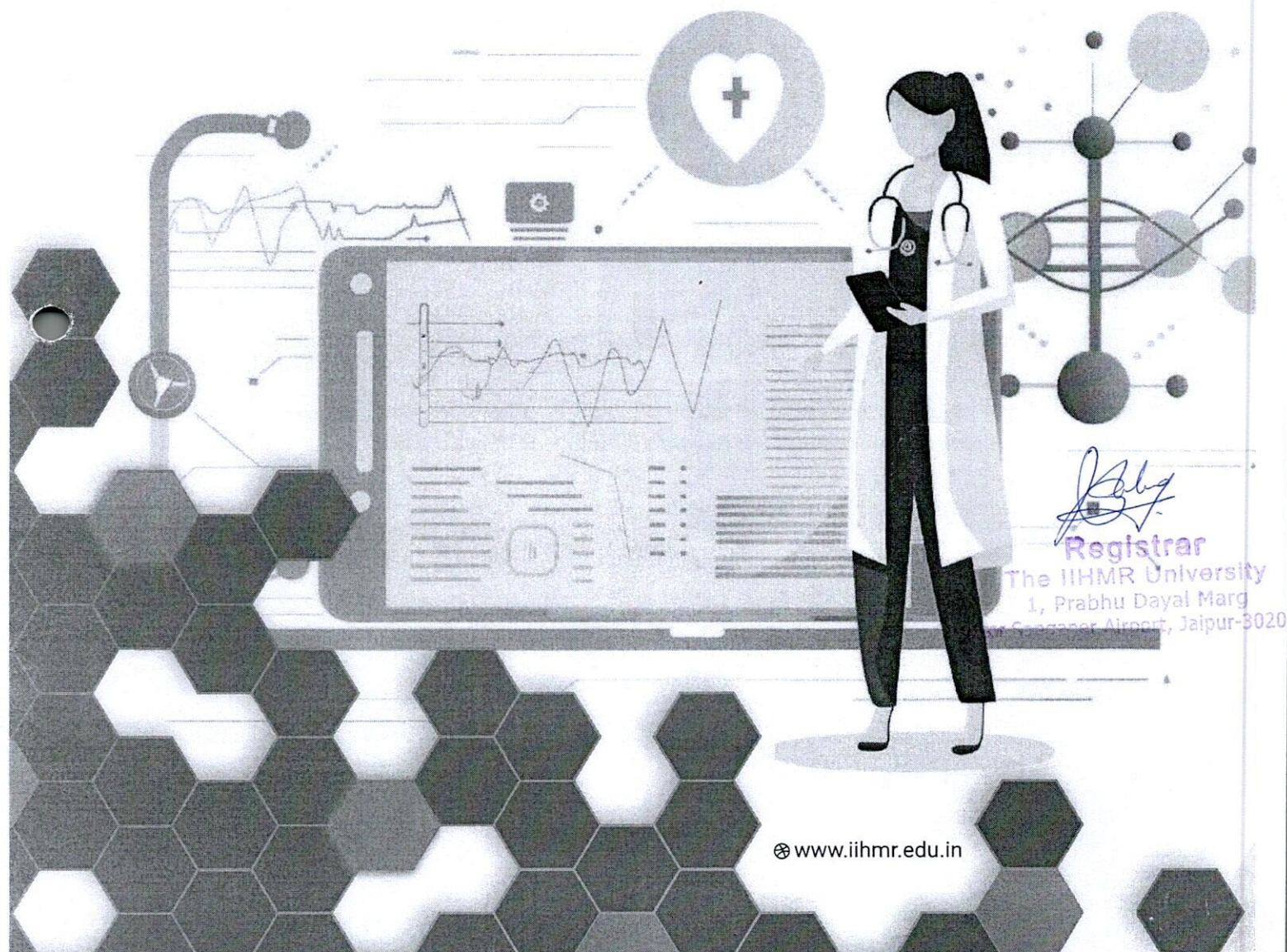
VR.DATE	V.NO.	PARTICULARS	DEBIT	CREDIT
		TOTAL	0.00	301950.00
		CLOSING BALANCE		301950.00 Cr




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Near Sanganer Airport, Jaipur-302029

Management Development Programme
on
**Analytics and Decision Support
in
Health Care Operations Management**

November 18-20, 2024



[Signature]

Registrar

The IIHMR University
1, Prabhu Dayal Marg
Jaipur-Sanganer Airport, Jaipur-3020

About IIHMR University

The genesis of IIHMR University dates to October 5, 1984, when the Indian Institute of Health Management Research (IIHMR) was established. In 2014, IIHMR University was established and incorporated as a postgraduate research university by the Government of Rajasthan vide the IIHMR University, Jaipur Act, 2014 (Act No. 3, of 2014). Our multi-disciplinary faculty, representing Public Health Management, Hospital Management, Health Management, Health Economics, Statistics, Demography, and Social and Behavioural Sciences, provides an enabling environment for learning and professional growth and development.

IIHMR University offers the following post-graduate programmes: MBA (Hospital and Health Management), MBA (Pharmaceutical Management), MBA (Development Management), Master of Public Health Offered by Johns Hopkins Bloomberg School of Public Health, Baltimore, MD, USA in cooperation with IIHMR University, Jaipur, India, Master of Public Health (Implementation Science) (fully funded WHO-TDR programme), Executive MPH, and Executive MHA. The University offers PhD programmes in major areas of Hospital Management, Health Management, Development Studies, Public Health, and Pharmaceutical Management. IIHMR University has a strong collaboration with Johns Hopkins University, USA; Chester University, UK; University of Montreal, Canada; Curtin University, Australia; Kandahar University, Afghanistan; Management and Science University (MSU) Malaysia; and Rajasthan University of Health Sciences for student exchange, faculty exchange, and joint research programmes.



Introduction /Background

Analytics and Decision support in healthcare operations management refers to operations research and management science techniques that provide scientific base for timely and effective decisions to the operational problems. They use mathematical and statistical techniques like project evaluation and review technique (PERT), decision analysis, Inventory management, linear programming, queuing analysis, simulation, lean, 5S, six sigma, to name a few. The techniques advocate on performance improvement, problem solving and decision making, effective solutions, improving quality, and eliminating waste in an organization. Manufacturing organizations have successfully applied tools and techniques of operations improvement for many years. Recently, leading hospitals/healthcare organizations have begun to employ the same tools to become more efficient and effective. With this backdrop, this training programme has been designed to enable the participants understand and apply important analytic and decision support techniques for effective and efficient management of healthcare services.


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Objectives

The programme has been designed with the objective to help the participants understand and use important analytics and decision support tools in health care operations management. Specifically, the participants would be able to:

- Evaluate projects with Gantt Chart, PERT/CPM techniques.
- Understand Inventory Management techniques in healthcare operations.
- Understand linear programming methodology and its use for resource allocation in health care facilities.
- Understand Predictive Analytics Techniques & Spectrum software.
- Analyse Queuing & capacity planning in healthcare services.
- Understand Quality Management & Lean Six Sigma (LSS) in healthcare, Analyse quality control charts for healthcare situation using Minitab® software.

Who Should Attend

The programme has been designed for Hospital CEOs, Managing Directors, Administrative Officers, Medical Superintendents, Medical directors, Nursing directors, Hospital Managers, Hospital Quality Managers, HMIS Officers, Consultants, NHM Officials, DEIC Managers, RBSK-NHM, Public Health Consultants, Doctors, Supply Chain Managers, Hospital Operations Executives, NABH Accreditation Officers, MHA/MPH faculties, MHA graduates etc. with substantial managerial responsibilities, interests, and motivation to learn and improve healthcare services.

Venue and Duration

The training has been scheduled between November **18-20, 2024**. The timing of the programme would be 10:00 AM – 5:00 PM. The Venue of the programme would be IIHMR University, Jaipur, India. IIHMR University is located near Jaipur International airport, Sanganer, Jaipur. The University campus provides a learning environment to the participants. The participants are welcome to use the library and recreational facilities at the campus.

Course Contents

- Introduction to Analytical & Decision Support techniques in Healthcare Operations Management.
- Project Management, The Gantt chart, Program evaluation and review technique (PERT), Critical Path Method (CPM), Network, Time Computations, Probabilistic Approach, Excel Setup and Solution.
- Supply Chain and Inventory Management, Economic Order Quantity (EOQ) Model, Classification System, A-B-C Classification Analysis, Excel Solution.
- Linear programming (LP) methodology for resource allocation in health care facilities, Maximization Problems, Minimization Problems, Use of software for analysis.
- Predictive Analytics Techniques in health care operations, Excel Template Solutions. Introduction to Spectrum software.
- Queuing Models & Capacity Planning, Measures of queueing system performance, Infinite Source Models, Single channel, Multiple Channel, Excel/Software Solution.
- Quality Management & Lean Six Sigma in healthcare, JIT & Clinical Value Stream Mapping, 5S, ZQC, Poka Yoke for Healthcare, Six Sigma & Quality control (SPC) charts for health care situation, Tools for Investigating the Presence of Quality Problems, and their Causes. Use of Minitab® software for analysis.

Pedagogy & Key Features

- The programme will be delivered using PPT, Whiteboard for explaining the concepts and cases/exercises would be solved using software. There will be use of Software for decision sciences and Minitab®.
- The participants will be provided course material, ppts, excel templates/worksheets, and related material.
- The participants would be encouraged to ask questions/queries/ interaction and discussion during the class.



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Programme Fee

The programme fee for Indian participants is **INR 24,750+18% GST** and for International Participants: **US\$ 462+18% GST**. The programme fee includes tuition, background reading material, lodging, and boarding.

Early Bird Discount: Nominations received with payments on before **4-weeks (October 14, 2024)** will be entitled to an early bird discount of 10%.

Group Discount: Any organization sponsoring four or more participants to the program will be entitled for a discount of **20%** on the total fee payable provided that at least four participants attend the program.

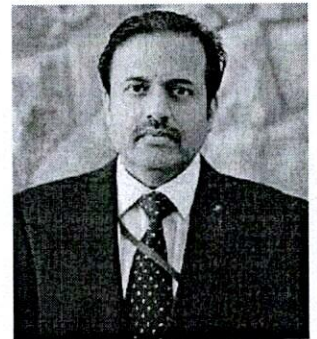
Maximum Discount: Organization can avail themselves of both the discounts subject to maximum discount of 20%.

Certification

A Certificate of participation on completion of the program will be issued by IIHMR University, Jaipur.

Program Coordinator

● Susmit Jain, Associate Professor, IIHMR University, Jaipur would be the faculty and course coordinator. He has 24 + years' experience in teaching, training, and research in Healthcare Operations Management. At IIHMR University, Jaipur he has taught several courses in MBA Hospital/Health, Pharmaceutical and Development Management programmes, guided several research projects, and conducted several offline / online trainings on Healthcare Operations Management/Lean Six Sigma in Healthcare. His MDP participants included senior hospital/health professionals, quality managers, NHM officials, medical superintendents, doctors, hospital managers, administrative officers, NGO professionals, hospital/health consultants, MPH/MHA students, from India, including International Participants from Nepal, Afghanistan, Bangladesh, UNFPA participants from Southeast Asian Countries, Nigeria (Africa) etc. His teaching & training feedback have been excellent. You can reach out to Dr. Susmit Jain at susmitjain@iihmr.edu.in / Mobile no. +91-9829238770, +91-9664126707.



Contact us!

All the communication regarding the programme should be made with the MDP Office at the following address:



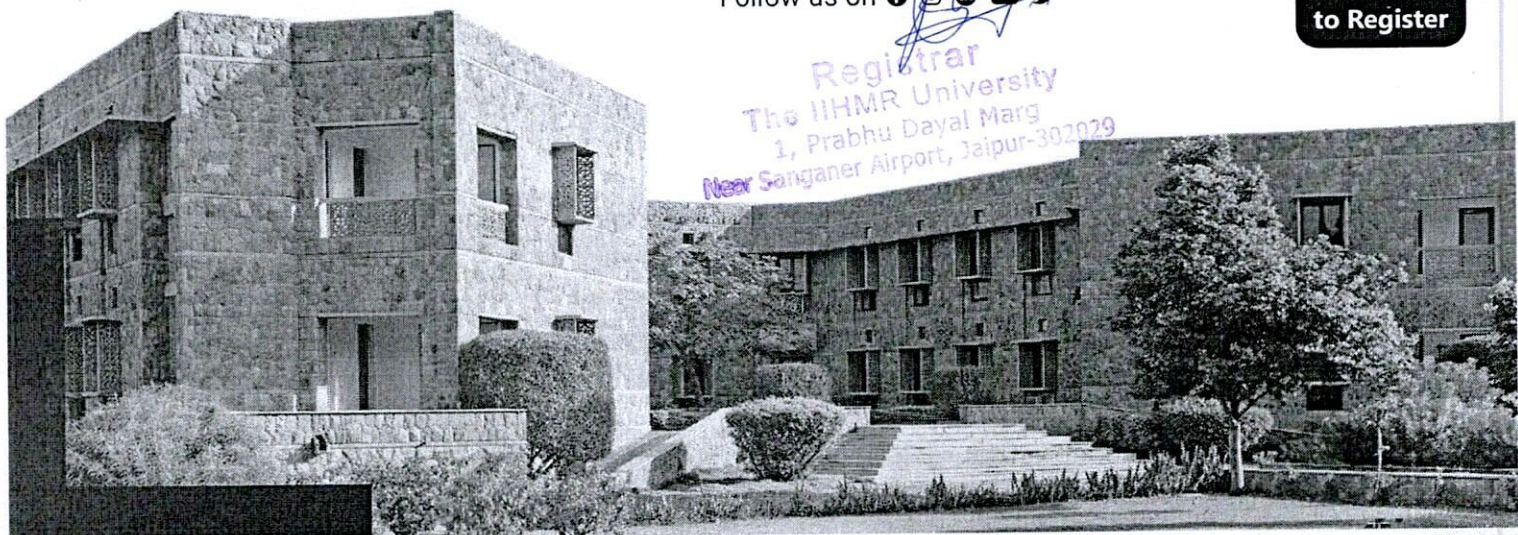
MDP Office
IIHMR University
1, Prabhu Dayal Marg, Sanganer Airport,
Jaipur-302029, Rajasthan, India

+91-9358790012
+91-141-3924700, Ext. 758
training@iihmr.edu.in
www.iihmr.edu.in

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#	Programme Title	Revenue (In Rs.)	Remark
12	Effective Implementation of Health Program Through Implementation Research	2,97,000	


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Project Ledger From : 01-Apr-2024 To : 03-Mar-2025

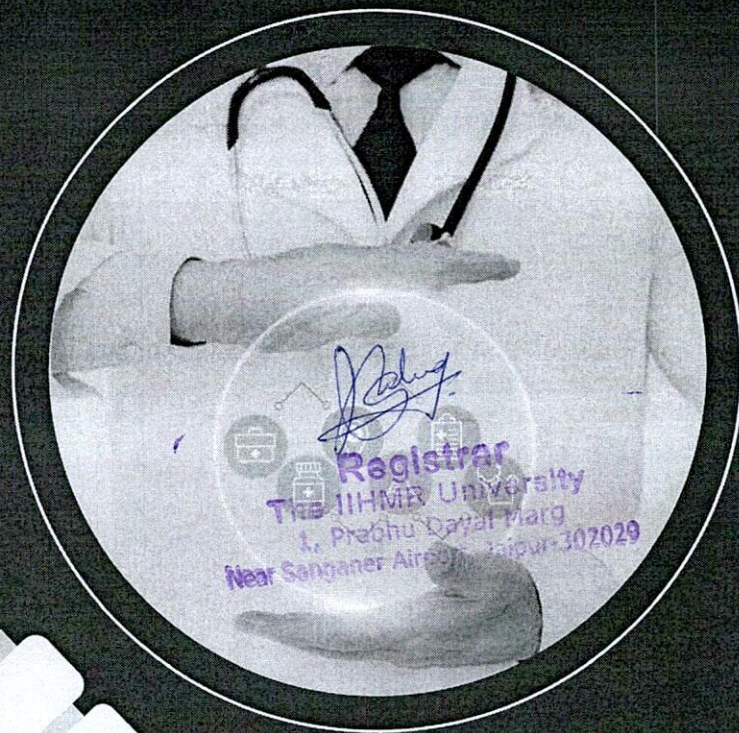
MDP13 : MDP ON EFFECTIVE IMPL. OF HEALTH PROG. TIR

Party Name : INCOME FROM TRAINING ACTIVITY

VR.DATE	V.NO.	PARTICULARS	DEBIT	CREDIT
		INCOME FROM TRAINING ACTIVITY		0.00
		OP. BALANCE B/F :		272250.00
12-Dec-2024	MDP/24-25/0020			272250.00
Proj : MDP13 : MDP ON EFFEC CC : COMMON Budget : COMMON				
INSIAN INSTITUTE OF HEALTH MANAGMENT RESEARCH: BEING INVOICE RAISED FOR 11 NOS OF PARTICIPANTS ON COMPLETION OF MDP ON EFFECTIVE IMPLEMENTATION OF HEALTH PROGRAMME THROUGH IMPLEMENTATION RESEARCH SCHEDULED FROM 5TH TO 7TH DECEMBER,2024 AT IIHMR UNIVERSITY, JAIPUR TOTAL AMOUNT OF RS. 2,72,250/-ADD: GST @ 18% OF RS. 49,005/-, TOTAL AMOUNT OF RS. 3,21,255/- ADJUSTED IN THE A/C.				
31-Dec-2024	MDP/24-25/0022			24750.00
Proj : MDP13 : MDP ON EFFEC CC : COMMON Budget : COMMON				
HRISHIKESH SATISH BOHADE: BEING INVOICE RAISED FOR 1 NOS OF PARTICIPANTS ON COMPLETION OF MDP ON EFFECTIVE IMPLEMENTATION OF HEALTH PROGRAMME THROUGH IMPLEMENTATION RESEARCH SCHEDULED FROM 5TH TO 7TH DECEMBER,2024 AT IIHMR UNIVERSITY, JAIPUR TOTAL AMOUNT OF RS. 24 750/-ADD: GST @ 18% OF RS. 4,455/-, TOTAL AMOUNT OF RS. 29,205/-ADJUSTED IN THE A/C.				
TOTAL			0.00	297000.00
CLOSING BALANCE				297000.00 Cr




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IIHMR UNIVERSITY

**Management Development Programme
on
Effective Implementation of Health Programme
Through Implementation Research**



December 5-7, 2024

Background

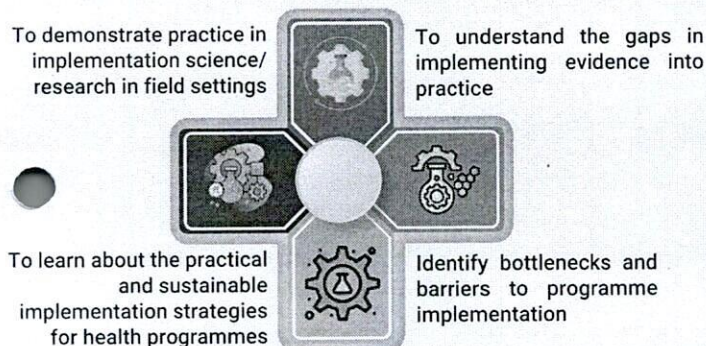
Successful and effective implementation of the health programmes is critical for achieving the health outcomes. Health programmes are, though, based on evidence-based sound strategies and technologies, yet unable to achieve key performance indicators and health outcomes due to various barriers in access, availability, and utilization of health services, such as lack of community awareness, inadequate logistics, and supplies, transportation, shortage of human resources, lack of motivation and training of the health workforce, and partnerships and coordination.

Implementation Science is a new and emerging area in public health that entails identifying problems and priority setting, analysis of causes and barriers to effective implementation, developing solutions and effective implementation of activities and monitoring of programme. IIHMR University has developed a **Management Development Programme on the Effective Implementation of Health Programmes through Implementation Research**, which builds on lessons learned in the successful eradication of poliomyelitis under the Global Polio Eradication Initiatives (GPEI).

Objectives

The Management Development Programme aims to build the capacity to identify the challenges of various health settings, assess the appropriateness of existing strategies, and develop new interventions and strategies by working with communities and stakeholders. This includes designing rigorous IR proposals, identifying IR outcomes, evaluating effectiveness, and making a plan to scale up real-life implementation.

The specific objectives of the programme are as follows:



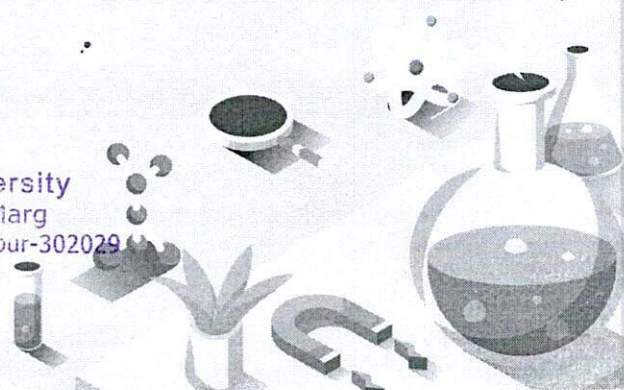
Content



Pedagogy

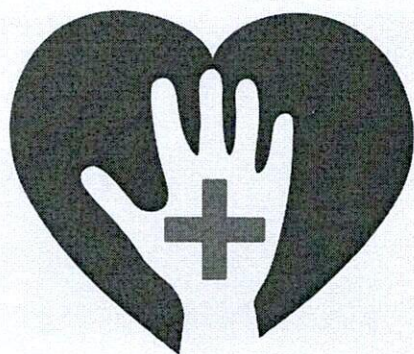
The programme will be delivered using a mix of lectures by resource persons to introduce the lead concept. It will encourage active participant interaction through lectures-cum-discussions, case discussion/analysis, and project work. The participants can be immersed in a dynamic learning environment designed to foster theoretical understanding, actionable insights, and practical skills.


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Who Should Attend

The programme is specifically designed for healthcare managers, doctors and nurses, state/district level officers, executives of hospital and healthcare organizations, researchers, and faculty of healthcare institutions involved in implementing/supervising health programmes.

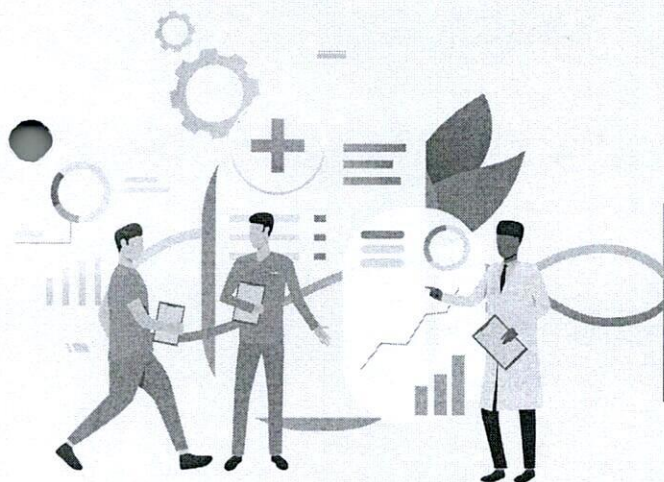


Programme Coordinator



Dr. Piyusha Majumdar
Associate Professor
SD Gupta School of Public Health
IIHMR University, Jaipur

The programme will be delivered by a team of national and internal subject experts.



Nominations/Registration

Please send your nominations/registrations to the following address:

 Programme Officer (Training)
IIHMR University
1, Prabhu Dayal Marg, Sanganer Airport,
Jaipur-302029, Rajasthan, India

Duration and Venue

The programme will start on Thursday, December 5, 2024, and conclude on Saturday, December 7, 2024. It will be organized at the IIHMR University, 1 Prabhu Dayal Marg, Sanganer Airport, Jaipur - 302 029. The university campus provides a learning environment for the participants, who are welcome to use the library and recreational facilities.

Certification



A certificate of participation on completion of the programme will be issued by IIHMR University, Jaipur.

Programme Fee

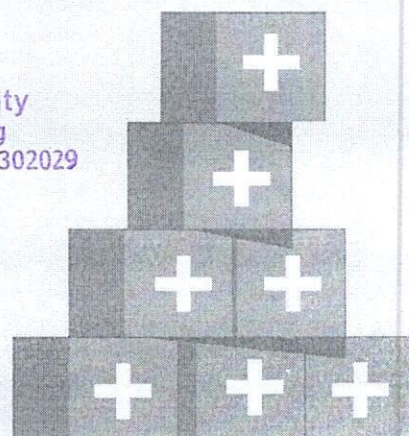
The programme fee for Indian participants is Rs. 24,750 plus GST (18% as applicable), and for international participants, it is USD 462 plus GST (18% as applicable). The programme fees include tuition, background reading material, lodging, and boarding.

Discounts on Fee

- ☐ Early Bird Discount: Nominations received with payments before four weeks will be entitled to a 10% early bird discount
- ☐ Group Discount: Any organization sponsoring four or more participants to the programme will be entitled to a 20% discount on the total fee payable, provided that at least four participants attend the programme.
- ☐ Maximum Discount: Organizations can avail themselves of both the discounts subject to a maximum discount of 20%

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Near Sanganer Airport, Jaipur-302029

 +91-141-3924700
 training@iihmr.edu.in
 +91 9358790012





Handwritten signature

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#	Programme Title	Revenue (In Rs.)	Remark
13	MDP Training on Fluoride and Fluorosis Mitigation	1,35,000	


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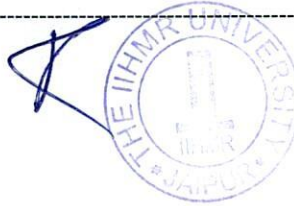
Page : 1

Project Ledger From : 01-Apr-2024 To : 03-Mar-2025

MDP14 : MDP TRAINING ON FLUORIDE AND FLUORSIS

Party Name : INCOME FROM TRAINING ACTIVITY

VR.DATE	V.NO.	PARTICULARS	DEBIT	CREDIT
		INCOME FROM TRAINING ACTIVITY		
		OP. BALANCE B/F :		0.00
24-Dec-2024	MDP/24-25/0021			135000.00
Proj : MDP14 : MDP TRAINING CC : COMMON Budget : COMMON				
S M SEHGAL FOUNDATION:BEING INVOICE RAISED FOR ON				
COMPLETION OF MDP				
ON MDP TRAINING ON FLUORIDE AND FLUORSIS				
SCHEDULED FROM 17TH TO 19TH				
DECEMBER,2024 AT IIHMR UNIVERSITY, JAIPUR TOTAL				
AMOUNT OF RS. 1,35,000/-				
ADD: GST @ 18% OF RS. 24,300/-, TOTAL AMOUNT OF				
RS. 1,59,300/- ADJUSTED IN THE				
A/C.				
TOTAL			0.00	135000.00
CLOSING BALANCE				135000.00 Cr



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#	Programme Title	Revenue (In Rs.)	Remark
14	Monitoring And Evaluation: Data-Driven Decisions-Strengthening M&E Capacities for Transformative Change	8,58,000	



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GSTIN : 08AAAJI0480N1Z0

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TAX INVOICE

IIHMR UNIVERSITY, JAIPUR

1, PRABHU DAYAL MARG, SANGANER AIRPORT

JAIPUR, RAJASTHAN

PAN : AAAJI0480N

Tel. : 0141-3924700 email : accounts@iihmr.edu.in

LUT NO. AD080324038012L

Party Details :

BIHAR RURAL LIVELIHOODS PROMOTION SOCIETY
VIDYUT BHAWAN-II, BAILEY ROAD,
PATNA-800021 BIHAR

Invoice No. : MDP/24-25/0024
Dated : 10-01-2025
Place of Supply : Rajasthan (08)
Reverse Charge : N

Party PAN : AABTB1554B
Party E-Mail ID :
GSTIN / UIN :

S.N.	Description	HSN/SAC Code	Qty.	Unit	Price	CGST Rate	CGST Amount	SGST Rate	SGST Amount	Amount()
1.	TRAINING PROGRAMME CHARGES CTP ON MONITORING AND EVALUATION : DATA-DRIVEN DECISIONS- STRENGTHENING M&E CAPACITIES FOR TRANSFORMATIVE CHANGE HELD ON JANUARY 7-11, 2025 AT IIHMR UNIVERSITY, JAIPUR TOTAL NO. OF PARTICIPANTS 26	999259	26.00	PERSON	33,000.00	9.00 %	77,220.00	9.00 %	77,220.00	10,12,440.00

Grand Total

10,12,440.00

HSN/SAC	Tax Rate	Taxable Amt.	CGST Amt.	SGST Amt.	Total Tax
999259	18%	8,58,000.00	77,220.00	77,220.00	1,54,440.00

Rupees Ten Lakh Twelve Thousand Four Hundred Forty Only

BANK DETAILS

NAME - IIHMR UNIVERSITY JAIPUR
ACCOUNT NO. - 6945953869
BANK NAME - KOTAK MAHINDRA BANK LTD
IFSC CODE - KKBK0003533
BANK BRANCH ADDRESS - B -26, GOVIND MARG, RAJA PARK, JAIPUR

Receiver's Signature :



For IIHMR UNIVERSITY

Authorised Signatory

Registrar

The IIHMR University

1, Prabhu Dayal Marg

Near Sanganer Airport, Jaipur-302029

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Project Ledger From : 01-Apr-2024 To : 03-Mar-2025

MDP15 : CTP ON MONITORING AND EVALUATION: DATA-DRI

Party Name : INCOME FROM TRAINING ACTIVITY

VR.DATE	V.NO.	PARTICULARS	DEBIT	CREDIT
INCOME FROM TRAINING ACTIVITY		OP. BALANCE B/F :		0.00
10-Jan-2025	MDP/24-25/0024			858000.00
Proj : MDP15 : CTP ON MONIT		CC : COMMON	Budget : COMMON	
BIHAR RURAL LIVELIHOODS :BEING INVOICE RAISED FOR ON COMPLETION OF CTP ON MONITORING AND EVALUATION: DATA-DRIVEN DECISIONS-STRENGTHENING M&E CAPACITIES FOR TRANSFORMATIVE CHANGE FROM 7TH TO 11TH JANUARY,2025 AT IIHMR UNIVERSITY, JAIPUR TOTAL NO. OF PARTICIPANTS 26 @ RS. 33000/- PER PARTICIPANTS TOTAL AMOUNT OF RS. 8,58,000/-ADD: GST @ 18% OF RS. 1,54,440/-, TOTAL AMOUNT OF RS. 10,12,440/- ADJUSTED IN THE A/C.				
TOTAL			0.00	858000.00
CLOSING BALANCE				858000.00 Cr




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Mohammed Rafeeqe

From: Kirti Agarwal
Sent: 20 January 2025 15:34
To: Mohammed Rafeeqe
Cc: Prasoon Jain; P. R. Sodani
Subject: FW: Customized training of M&E Managers on Management Development Programme on Monitoring and Evaluation: Result Matrix
Attachments: Jaipur MDP Participant List.pdf

For your reference

From: Anil Kumar Singh <pa.mne.brlps@bihar.gov.in>
Sent: 24 December 2024 06:04 PM
To: Kirti Agarwal <kirti@iihmr.edu.in>
Cc: spm mne <spm.mne@brlps.in>
Subject: Re: Customized training of M&E Managers on Management Development Programme on Monitoring and Evaluation: Result Matrix

CAUTION: This email originated from outside of the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Dear Kirti Ji

As discussed, and approved by competent authority, BRLPS-JEEVIKA (SRLM-Bihar) is going to conduct MDP of M&E officials at IIHMR, Jaipur as per details mentioned below:

1. **1. Name of The Training:** Management Development Programme on Monitoring and Evaluation: Data-Driven Decisions: Strengthening M&E Capacities for Transformative Change.
2. **2. Institute Name:** IIHMR University, Jaipur
3. **3. Duration:** 07-11 January 2025 (Participants will reach venue on 6th January and depart on 12th January 2025 Morning)
4. **4. Total Participants:** 26 M&E Officials (List is attached)
5. **5. MDP topics and activities** will be based on livelihoods intervention projects.
6. **6. Topics covered under MDP:** Data-Driven Decisions: Strengthening M&E Capacities for Transformative Change

- **Introduction to Monitoring and Evaluation in a Data-Driven Era**
 1. Understanding the role of M&E in leveraging data for transformative decision-making.
 2. Key principles and evolving trends in data-centric M&E practices.
- **Types of Monitoring and Reporting**
- **Result Matrix and Monitoring Plan**
- **Designing and Implementing Data-Driven Monitoring and Evaluation Plans**
 1. Practical frameworks for integrating data analytics into M&E planning.
 2. Steps to align M&E systems with organizational and programmatic goals.
- **Developing and Using Data Indicators and Performance Standards**
 1. Identifying and operationalizing key data indicators (Input, Process, Output, Impact).
 2. Setting performance benchmarks for data-based program monitoring.
- **Strategies and Methodologies for Results-Based Program Monitoring**
 1. Leveraging results-based management (RBM) for evidence-driven strategies.
 2. Innovative methodologies for continuous program monitoring and adjustments.
- **Key Concepts in Information Management for M&E**
 1. Harnessing data collection, storage, and analysis tools for effective decision-making.


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Near Jaipur Airport, Jaipur-302029

2. Ethical considerations and best practices for managing M&E data.
You are requested to kindly doo needful and process other requirements for the same.

Thanking you
With Regards

Anil
Associate-M&E
JEEVIKA
Bihar Rural Livelihoods Promotion Society
State Rural Livelihoods Mission, Bihar
3rd Floor, Vidyut Bhawan-II
Bailey Road, Patna - 800021
Phone: 9771474150
Website: <http://brlps.in/>

From: kirti@iihmr.edu.in
To: "Anil Kumar Singh" <pa.mne.brlps@bihar.gov.in>
Cc: sodani@iihmr.edu.in
Sent: Friday, December 6, 2024 3:51:38 PM
Subject: RE: Customized training of M&E Managers on Management Development Programme on Monitoring and Evaluation: Result Matrix

As discussed we can keep the date January 7th – 11th 2024

From: Kirti Agarwal
Sent: 06 December 2024 01:24 PM
To: 'Anil Kumar Singh' <pa.mne.brlps@bihar.gov.in>
Cc: P. R. Sodani <sodani@iihmr.edu.in>
Subject: RE: Customized training of M&E Managers on Management Development Programme on Monitoring and Evaluation: Result Matrix

● Introduction to Monitoring and Evaluation

- This provides foundational knowledge, definitions, and scope, critical for understanding the purpose and importance of M&E.
- **Designing and Implementing Monitoring and Evaluation Plans**
 - Offers practical guidance on creating actionable M&E frameworks that are essential for real-world applications.
- **Developing and Using Indicators and Performance Standards (Input, Process, Output, Impact)**
 - Central to tracking and measuring progress and performance effectively.
- **Strategies and Methodologies for Program Monitoring, including Results-Based Management (RBM)**
 - Focuses on results-oriented approaches, critical for modern program management and accountability.

• Key Concepts and Approaches in M&E and Information Management

- Ensures a clear understanding of data management and core concepts essential for systematic monitoring and evaluation.

• Review and Impact Assessment

- Teaches how to assess outcomes and impacts, a core component of evaluation processes.

• Conceptualizing, Designing, and Conducting Evaluation Studies

- Builds advanced skills in designing rigorous evaluation studies, critical for assessing program effectiveness.

From: Kirti Agarwal

Sent: 06 December 2024 11:50 AM

To: Anil Kumar Singh <pa.mne.brtps@bihar.gov.in>

; P. R. Sodani <sodani@iihmr.edu.in>

Subject: RE: Customized training of M&E Managers on Management Development Programme on Monitoring and Evaluation: Result Matrix

Dear Mr. Anil,

Greetings from IIHMR University, Jaipur!

It was a pleasure connecting with you this morning. As discussed, we propose organizing the **Management Development Program (MDP) on Monitoring and Evaluation** for 26 M&E Managers from BRLPS-JEEVIKA during **January 6-10, 2025**.

The cost per participant for the five-day program is **Rs. 41,250**, but we are pleased to offer a **20% discount**, reducing the fee to **Rs. 33,000 per participant**. For 26 participants, the total cost will be **Rs. 8,58,000, plus 18% GST**.

To ensure the program aligns with your specific needs, please feel free to share any additional topics or customization requirements. For your reference, we have included a list of **suggested titles and content topics** below:

Suggested Titles for the MDP

1. Evidence to Action: Strengthening Monitoring and Evaluation
2. Monitoring and Evaluation: Empowering Decision-Makers
3. Data-Driven Decisions: Strengthening M&E Capacities for Transformative Change
4. Monitoring and Evaluation: Tools, Techniques, and Insights
5. Equipping Managers with Advanced Monitoring & Evaluation Tools

Suggested Content Topics

1. Introduction to Monitoring and Evaluation
2. Types of Monitoring and Reporting
3. Designs and Types of Evaluations



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4. Result Matrix and Monitoring Plan
5. Review and Impact Assessment
6. Key Concepts and Approaches in M&E and Information Management
7. Designing and Implementing Monitoring and Evaluation Plans
8. Developing and Using Indicators and Performance Standards (Input, Process, Output, Impact)
9. Strategies and Methodologies for Program Monitoring, including Results-Based Management (RBM)
10. Monitoring and Assessing Quality of Services
11. Conceptualizing, Designing, and Conducting Evaluation Studies

Please feel free to select or highlight the topics most relevant to your team's needs or suggest any additional areas of focus.

We look forward to collaborating with you on this initiative to enhance the skills and capacities of our team.

Best regards,

Kirti Agarwal

Manager (Strategic Planning & Partnerships)

IIHMR University, Jaipur

1, Prabhu Dayal Marg, Sanganer Airport, Jaipur - 302029, India

Email: kirti@iihmr.edu.in | Contact: +91-9314938423



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#	Programme Title	Revenue (In Rs.)	Remark
15	Digital Strategy and Transformation of Health Systems	74,250	


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JAIPUR, RAJASTHAN

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Project Ledger From : 01-Apr-2024 To : 03-Mar-2025

MDP16 : DIGITAL STRATEGY AND TRANSFORMATION OF HS

Party Name : INCOME FROM TRAINING ACTIVITY

VR.DATE	V.NO.	PARTICULARS	DEBIT	CREDIT
		INCOME FROM TRAINING ACTIVITY		0.00
		OP. BALANCE B/F :		0.00
15-Jan-2025	MDP/24-25/0026			24750.00
Proj : MDP16 : DIGITAL STRA CC : COMMON Budget : COMMON				
DR ADITI CHAUDHURI: BEING INVOICE RAISED FOR 1 NOS OF PARTICIPANTS ON COMPLETION OF MDP ON DIGITAL STRATEGY AND TRANSFORMATION OF HEALTH CARE SYSTEMS SCHEDULED FROM 8TH TO 10TH JANUARY 2025 AT IIHMR UNIVERSITY, JAIPUR TOTAL AMOUNT OF RS. 24 750/-ADD: GST @ 18% OF RS. 4,455/-, TOTAL AMOUNT OF RS. 29,205/-ADJUSTED IN THE A/C.				
15-Jan-2025	MDP/24-25/0027			24750.00
Proj : MDP16 : DIGITAL STRA CC : COMMON Budget : COMMON				
MR PAPPU P S : BEING INVOICE RAISED FOR 1 NOS OF PARTICIPANTS ON COMPLETION OF MDP ON DIGITAL STRATEGY AND TRANSFORMATION OF HEALTH CARE SYSTEMS SCHEDULED FROM 8TH TO 10TH JANUARY 2025 AT IIHMR UNIVERSITY, JAIPUR TOTAL AMOUNT OF RS. 24 750/-ADD: GST @ 18% OF RS. 4,455/-, TOTAL AMOUNT OF RS. 29,205/-ADJUSTED IN THE A/C.				
15-Jan-2025	MDP/24-25/0028			24750.00
Proj : MDP16 : DIGITAL STRA CC : COMMON Budget : COMMON				
DR SHAREEF MUHAMMED: BEING INVOICE RAISED FOR 1 NOS OF PARTICIPANTS ON COMPLETION OF MDP ON DIGITAL STRATEGY AND TRANSFORMATION OF HEALTH CARE SYSTEMS SCHEDULED FROM 8TH TO 10TH JANUARY 2025 AT IIHMR UNIVERSITY, JAIPUR TOTAL AMOUNT OF RS. 24 750/-ADD: GST @ 18% OF RS. 4,455/-, TOTAL AMOUNT OF RS. 29,205/-ADJUSTED IN THE A/C.				
TOTAL			0.00	74250.00
CLOSING BALANCE				74250.00 Cr



Registrar
The IIHMR University
1, Prabhu Dayal Marg
Near Sanganer Airport, Jaipur-302029

Management Development Programme Digital Strategy and Transformation of Health Systems



January 8 - 10, 2025



Prabhu Dey

Registrar

The IIHMR University

1, Prabhu Deyal Marg

Near Sangner Airport, Jaipur-302029

Background

Over the past two decades, many health systems and services including hospitals, pharmaceutical companies, health care supply chain, home care services have adopted digital technologies in their various functional areas. In many cases, however, they take a piecemeal approach to numerous digital technology initiatives—from installing electronic health record (EHR) systems to building apps to trying disruptive technologies such as artificial intelligence (AI)—while remaining largely focused on the same business and customer models. Health care's digital transformation lags behind that of other service industries, which have largely become digital first or digital majorly. What is the larger picture, can it be an integrated, coordinated development? Can digitization have a larger purpose?

Digital technologies hold great potential for enhancing health care, in terms of empowering patients, improving access and equity, delivering better health outcomes and systemically changing the face of health care. This course, Digital Strategy and Transformation of Health Systems aims to help learners unlock digital health's potential to improve health care by providing a framework to enable learners to think strategically about the larger purpose, larger architecture, develop a model that can help then to slot the existing and in development digital solutions in a integrated and coordinated model. The course also helps learners understand the larger architecture with in the Indian and developing country's, context of health care's unique culture and ecosystem, and navigate the sometimes competing needs of health care's multiple stakeholders.

The digital transformation of healthcare includes changes related to the internet, digital technologies, and their relation to new therapies and best practices for better health management procedures. The quality control of massive data collected can help improve patients' well-being and reduce the cost of services. Digital technologies will also impact medical education, and experts will conceive new ways to train people. Digital transformation is an ongoing process that can create opportunities in the health sector, provided the necessary infrastructure and training are available.

Contents

Over a period of 3 days the program will focus on three perspectives:



Patient perspective learning: About unmet medical needs and patient experience, the patient perspective on the value of a digital solution, explore how implementation of a digital solution contributes to user experience and outcomes, navigate the potential of digital solutions to improve access but also the new barriers to care.



Physician and institution perspective: Understand the physician perspective on patient-facing digital solutions, Appreciate the unique aspects of designing and implementing institutional (like hospital) digital solutions, Understand key concepts in the development pipeline for AI and generative algorithms, Explore data life cycle, responsibility and trust beyond existing regulations, and integrating digital solutions into human and clinical workflows.



Health system perspective: Explore the multidisciplinary trends shaping the future of health care, "Look over the horizon" and anticipate how digital solutions will shape new ways of delivering health care in the future Understand the importance of sourcing comprehensive, coordinated and contextual data in enabling a digital future for health care, Understand the potential roles of new entrants in health care (e.g., tech, consumer retail, e-commerce) in the future of care delivery and health care, Appreciate how health care transformation will involve digital tools but also interconnected networking across the one health ecosystem, climate change and net zero future.

K. K. K.
Registrar
The IHMR University
1, Prabhu Dayal
Near Sangam, Port Blair-744 009



Teaching Pedagogy

The 3-day Management Development Programme offers a multifaceted learning experience through lectures, group discussions, case studies, hands on data led analytical and experiential learning. The participants are immersed in a dynamic learning environment designed to foster theoretical understanding, actionable real life insights, and service ready skills.

Who is Right for the Programme?

The programme is designed for mid to senior managers, leaders of health systems, digital health entrepreneurs, health care commerce organizations who are interested or are in the process of implementing digital transformation in their organisations.

Public health stakeholders from the government, non-governmental organizations, health analysts from consulting organizations, technology experts working in digital health, health care policy makers at local, district, state and national level who need to understand and design organizational future strategy will also benefit immensely.

By attracting people from these diverse roles, our programme fosters a rich exchange of perspectives and experiences, enriching the learning journey and maximizing its impact on participants and their organizations.

Programme Fee

The programme fee for Indian participants is Rs. 24,750 plus GST (18% as applicable), and for international participants, it is USD 462 plus GST (18% as applicable). The programme fee covers tuition, background reading material, lodging, and boarding.

Nominations/Registration

Please send your nominations/registrations to the following address:

 Programme Officer (Training)
IIHMR University
1, Prabhu Dayal Marg, Sanganer Airport,
Jaipur-302029, Rajasthan, India

Program Coordinator



Dr. Suresh Munuswamy

Dean and Professor, School of Digital Health
IIHMR University, Jaipur

The programme will be offered by a team of national and international subject experts.

Certification

A certificate of participation on completion of the programme will be issued by IIHMR University, Jaipur.

Venue

The programme will be organized at IIHMR University, 1, Prabhu Dayal Marg, Near Sanganer Airport, Jaipur – 302 029, Rajasthan. The University campus provides a learning environment for the participants, who are welcome to use the library and recreational facilities at the campus.

Programme Dates

The program is scheduled from Wednesday, January 8 to Friday, January 10, 2025.

Discounts on Fee

- ★ Early Bird Discount: Nominations received with payments before four weeks will be entitled to a 10% early bird discount.
- ★ Group Discount: Any organization sponsoring four or more participants to the programme will be entitled to a 20% discount on the total fee payable, provided that at least four participants attend the programme.
- ★ Maximum Discount: Organizations can avail themselves of both the discounts subject to a maximum discount of 20%.

Registrar
The IIHMR University
1, Prabhu Dayal Marg
Near Sanganer Airport, Jaipur-302029

 +91-141-3924700
 training@iihmr.edu.in
 +91 9358790012



 www.iihmr.edu.in | Follow us on     

राजस्थान स्टेट एड्स कन्ट्रोल सोसायटी

निदेशालय, चिकित्सा एवं स्वास्थ्य सेवायें
(स्वास्थ्य भवन, तिलक मार्ग, सी-स्कीम, जयपुर)

क्रमांक एड्स/टी.आई.(136)/2024/ 2922

दिनांक: 5-2-25

प्रशासनिक एवं वित्तीय स्वीकृति

टी.आई. अनुभाग की वित्तीय वर्ष 2024-25 में नाको अनुमोदित कार्य योजना के मद सं. 4 में प्रावधानुसार चयनित क्षमता केन्द्र IIHMR University, Jaipur के जरिये द्वितीय चरण में संलग्न प्रशिक्षण कार्यक्रमानुसार एन.जी.ओ. में कार्यरत कार्मिकों का प्रशिक्षण आयोजित किया जायेगा।

इस क्रम में IIHMR University, 1, Prabhu Dayal Marg, Near Sanganer Airport, Jaipur को संलग्न बजट शीट अनुसार प्रस्तावित प्रशिक्षण हेतु राशि 2682081/- (अक्षरे छब्बीस लाख बयासी हजार इक्यासी रुपये मात्र) की प्रशासनिक एवं वित्तीय स्वीकृति एतद् द्वारा प्रदान की जाती है।

MOU अनुसार उक्त स्वीकृति की कुल राशि में से 50 प्रतिशत राशि अग्रिम प्रदान किया जाना है तथा शेष राशि का भुगतान व्यय बिल/यू.सी. प्राप्ति उपरान्त नियमानुसार भुगतान किया जायेगा।

उक्त स्वीकृत राशि का व्यय बजट शीट अनुसार कर अवधि समाप्ति उपरान्त बिल/यू.सी. प्रस्तुत करें ताकि समायोजन कर अवशेष राशि जारी की जा सके।

(शाहीन अली खान)

आई.ई.एस.

परियोजना निदेशक - RSACS

क्रमांक एड्स/टी.आई.(136)/2024/ 2922

दिनांक: 5-2-25

प्रतिलिपि निम्न को सूचनार्थ एवं आवश्यक कार्यवाही हेतु प्रेषित है -

- 1- Dr Ratna Verma, Assistant Professor, School of Development Studies, IIHMR, University, jaipur
- 2- संयुक्त निदेशक (वित्त), राजस्थान स्टेट एड्स कन्ट्रोल सोसायटी, जयपुर को भेजकर लेख है कि उक्त स्वीकृति के क्रम में 50 प्रतिशत अग्रिम जारी करने की कार्यवाही करें।

परियोजना निदेशक - RSACS

Signature valid



Digitally signed by Shaheen Ali Khan
Designation : Project Director
Date: 2025.02.04 19:43:05 IST
Reason: Approved

Registrar

The IIHMR University

1, Prabhu Dayal Marg

Near Sanganer Airport, Jaipur-302029



राजस्थान RAJASTHAN

Memorandum of Understanding

T 069924

Between

Rajasthan State AIDS Control Society

Swasthya Bhawan, Tilak Marg, C-Scheme, Jaipur 302005

&

IIHMR University

1, Prabhu Dayal Marg, Near Sanganer Airport, Maruti Nagar, Jaipur, Rajasthan 302029

For Implementing

Capacity Building activities for Link Workers Scheme and Targeted Intervention (TI) Project
functionaries through "Kshamta Kendra" in the state of Rajasthan

Period

1st January 2025 to 31st March 2027

This Memorandum of understanding was made at Jaipur on 16/12/2024 between IIHMR University which has registered office at 1, Prabhu Dayal Marg, Near Sanganer Airport, Maruti Nagar, Jaipur, Rajasthan 302029, which is registered under Special University Act, Wide reference number Rg. No No.F.2(7) Vidhi/2/2014, PAN Number: AAAJI0480N and Darpan Portal Registration Number: RJ/2018/0208021, hereby referred to as the implementing agency of Kshamta Kendra project and where in Rajasthan State AIDS Control Society(Rajasthan State AIDS Control Society), Department of Health and Family Welfare, Government of Rajasthan with its office at the Swasthya Bhawan, Tilak Marg, C-Scheme, Jaipur 302005 refer as state level nodal agency for the implementation of HIV Prevention and care program in the state of Rajasthan on behalf of the Government of Rajasthan.

PRESIDENT
THE IIHMR UNIVERSITY
1, PRABHU DAYAL MARG
NEAR SANGANER AIRPORT, JAIPUR 302029

Registrar
The IIHMR University
Prabhu Dayal Marg
Near Sanganer Airport, Jaipur-302029

As per Memorandum of Understanding, Rajasthan State AIDS Control Society the nodal agency of the state of Rajasthan will provide a grant to the implementing agency IIHMR University for "Kshamta Kendra" to carry out the capacity-building activities for the Link Workers Scheme and Targeted Intervention Project in Rajasthan for the period as mentioned in the NACO letter

E-2001 I | 0U2022-NACO (TI, CB) dated 08/04/2024.

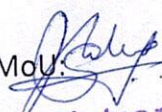
Both organizations hereby agree upon the following:

1. Under the fifth phase of National AIDS Control Programme (NACP), capacity building activities are being implemented under Global Fund grant. SAATHII, a National Level NGO, has been awarded a grant to implement the capacity building for LWS and TI Projects working with HRG populations in India.
2. SAATHII Organization in coordination of State AIDS control Society has selected the implementing agency to run "Kshamta Kendra" for the state of Rajasthan. The Selection process was completed with the active participation of NACO, Rajasthan State AIDS Control Society, NACO nominated external experts, and SAATHII organization.
3. The Admin, Human Resources, and Travel cost for the staff of the Kshamta Kendra will be released by SAATHII, New Delhi to the Implementing Agency.
4. The implementing agency IIHMR University shall collect the LWS and TI HR details from NGOs/CBOs to understand the total training load and to plan training activities.
5. The implementing agency, IIHMR University shall submit the annual training plan as per the grant cycle FY 2025-27 to Rajasthan State AIDS Control Society for approval.
6. Implementing agency shall submit the Financial Proposal along with the Training Plan to Rajasthan State AIDS Control Society.
7. The Scope of Work (SoW) shared by SAATHII will be applicable. (Attached)
8. Implementing agency shall ensure the quality of training and strictly follow the NACO-approved training manual for the execution of training.
9. RSACS Official is Project Director, RSACS and JD(TI)/JD(F) may review the quality of training, food and financial management at any point of time & IIHMR libel to show the documents and records.
10. Implementing agency shall receive the list of master trainers from SAATHII as recommended by the Rajasthan State AIDS Control Society and NACO to train the LWS and TI project staff and will contract master trainer (recommended by NACO/SAATHII) in due consultation with Rajasthan State AIDS Control Society.
11. Implementing Agency shall submit the UC (utilization certificate)/SOE (statement of expenditure) on a monthly basis in the prescribed format that will be shared by Rajasthan State AIDS Control Society.
12. Rajasthan State AIDS Control Society shall provide upto 75 percent of the budgeted amount of training as advance as per the finance proposal submitted by implementing agency and the balance will be released immediately after the successful completion of the training and on submission of the training report and SOE/UC along with vouchers for adjustment of the final payment. The GST on the total Budget will be applicable as per government norms. Institutional overhead will be charged as it is a negotiated rate and bought to minimum.
13. Rajasthan State AIDS Control Society shall provide the latest NACO training financial norms under NACP (NACO Letter No.T-11027/13/2021-NACO(PMR) dated 1st June 2022 to the implementing agency. Which will be mandatory to comply with.

14. Implementing agency shall follow the 'classification of cities' as per the office memorandum dated 7th July 2017 of the Ministry of Finance (Department of Expenditure) Government of India (No.2/5/2017-E.II(B).
15. Implementing agency shall strictly follow the latest training guidelines provided by Rajasthan State AIDS Control Society to conduct the training program for the TI staff.
16. Implementing agency shall open a separate bank account to receive the grant from the Rajasthan State AIDS Control Society. All accounting principles as per NACO shall be followed by the implementing agency.
17. Implementing agency shall keep all financial and programmatic data up to date and shall provide it to Rajasthan State AIDS Control Society or its officials for review as and when asked.
18. Rajasthan State AIDS Control Society shall conduct the audit of the grant released to the implementing agency through internal and external auditors if required.
19. Implementing agency shall provide all documents related to the grant and training program to the auditors as and when asked.
20. Implementing agency shall prepare the training report in the prescribed format.
21. JD TI/AD TI shall be the nodal person for the coordination with Rajasthan State AIDS Control Society for Kshamta Kendra-related activities.
22. If the staff of Kshamta Kendra are conducting the training in cities other than their base location and their travel expenses are not budgeted by SAATHII, Rajasthan State AIDS Control Society shall provide travel and accommodation expenses to KK staff. In such circumstances, original bills and tickets need to be produced to Rajasthan State AIDS Control Society for claims.
23. Kshamta Kendra needs to complete the training target of Rajasthan State AIDS Control Society with ensuring the quality and protocol of NACO. SAATHII will mentor and support the Kshamta Kendra in all its activities including conducting training as per the training calendar and ensuring quality of training.
24. It is understood that neither this MoU nor the implementation of activities under this MoU will create any employer/employee relationship between implementing agency and Rajasthan State AIDS Control Society nor with any of the employees, or experts/assessors.
25. All the copies of original documents such as Registration sheet, Vouchers etc shall be submitted to Rajasthan State AIDS Control Society after completion of the project.
26. Implementing agency shall follow the guidelines provided by Rajasthan State AIDS Control Society from time to time.
27. All legal proceedings, if necessary arise to institute may be any & the parties (Govt. or Implementing Agency) shall have to be lodged, in courts situated in Jaipur and not elsewhere.

The following documents shall be deemed to form an integral part of this MoU:

- ToR/Scope of Work
- Training target, load and training calendar and performance indicators describing the services perform
- Copy of Training Financial Norms under NACP (T-11027/13/2021 NACO (PMR) dated 1st June 2022)
- Copy of the valid Society/institute/agency Registration certificate / Trust Deed furnished

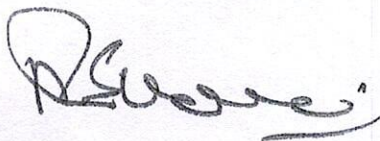

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 1, Prabhu Dayal Marg
 Near Sangar Airport, Jaipur-302029

- Copy of Memorandum of Association, Article of Association/ Society/institute/agency
- Copy of the PAN Card
- List of Executive Committee/ Governing Board members with Contact details and occupation
- Copy of valid registration/number of NITI Aayog -Darpan portal
- Copy of last or latest filled Income Tax Returns (ITR)
- Identification document of Authorized signatory signing MoU (copy PAN and AADHAAR Card)
- Copy of valid registration/certificate under section 12A or 80G of Income Tax Act/ Valid Tax exemption certificate

This MOU is executed in one original copy and the original copy shall be kept by Rajasthan State AIDS Control Society.

This MOU is signed by

For IIHMR University



President

Name: Dr. P.R. Sodani

IIHMR University

PRESIDENT
THE IIHMR UNIVERSITY
1, PRABHU DAYAL MARG
NEAR SANGANER AIRPORT, JAIPUR 302029

For Rajasthan State AIDS Control Society



Project Director

Name: Mr. Shaheen Ali Khan

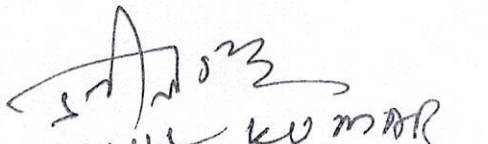
Rajasthan State AIDS Control Society

Witness:



Name: Dr. Ratna Verma
Associate Professor,
IIHMR University.

Witness:



Sunil Kumar
Joint Director (TI)



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1, Prabhu Dayal Marg
Near Sanganer Airport, Jaipur-302029

SAATHI (Office Setup Cost)			
Particular	Total Sanctioned amount as per MOU	GST	Total Amount
Total Sanctioned amount From April to June 2024	3,57,600	64,368	4,21,968
Total Sanctioned amount for July 2024	1,23,867	22,296	1,46,163
Total Sanctioned amount for August 2024	1,07,867	19,416	1,27,283
Total Sanctioned amount for August 2024	1,27,367	22,926	1,50,293
Total Sanctioned amount from Oct to Dec 2024	10,82,366	1,94,826	12,77,192
Total Sanctioned amount from January to March 2025	3,57,600	64,368	4,21,968
Total	21,56,667	3,88,200	25,44,867

Particular	Revenue Booked	GST	TOTAL
1st Invoice	2,83,545	51,038	3,34,583
2nd Invoice	1,01,224	18,220	1,19,444
3rd Invoice	1,96,134	35,304	2,31,438
4th Invoice	32,861	5,915	38,776
5th Invoice	67,931	12,228	80,159
6th Invoice	83,587	15,046	98,633
7th Invoice	95,206	17,137	1,12,343
8th Invoice	1,80,921	32,566	2,13,487
9th Invoice	1,15,840	20,851	1,36,691
Total	11,57,249	2,08,305	13,65,554


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 The IIHMR University
 1, Prabhu Dayal Marg
 Near Sanganer Airport, Jaipur-302029

IIHMR UNIVERSITY JAIPUR

1, PRABHU DAYAL MARG
SANGANER AIRPORT
JAIPUR, RAJASTHAN

Project Ledger From : 01-Apr-2024 To : 31-Mar-2025**Page : 1****SAATHII****Party Name : INCOME FROM TRAINING ACTIVITY**

VR.DATE	V.NO.	PARTICULARS	DEBIT	CREDIT
INCOME FROM TRAINING ACTIVITY		OP. BALANCE B/F :		0.00
30-Jun-2024	MDP/24-25/0004			283545.00
Proj : SAATHII CC : COMMON		Budget : PROJECT OFFICE EXPENSES		
SAATHI:BEING INVOICE RAISED FOR THE MONTHLY OFFICE SETUP COST FOR MULTIPALE TRAINIG PROGRAME OF RSACS FROM THE MONTH OF APRIL TO JUNE,2024 AT IIHMR UNIVERSITY, JAIPUR TOTAL AMOUNT RS. 2,83,545/-ADD GST @18% OF RS. 51,038.1/- TOTAL AMOUNT OF RS. 3,34,583/-				
31-Jul-2024	MDP/24-25/0005			101224.00
Proj : SAATHII CC : COMMON		Budget : PROJECT OFFICE EXPENSES		
SAATHI:BEING INVOICE RAISED FOR THE MONTHLY OFFICE SETUP COST FOR MULTIPALE TRAINIG PROGRAME OF RSACS FROM THE MONTH OF APRIL TO JULY,2024 AT IIHMR UNIVERSITY, JAIPUR TOTAL AMOUNT RS. 1,01,224/-ADD GST @18% OF RS. 18,220/- TOTAL AMOUNT OF RS.1,19,444/-				
31-Oct-2024	MDP/24-25/0014			251541.00
Proj : SAATHII CC : COMMON		Budget : COMMON		
SAATHI:BEING INVOICE RAISED FOR THE MONTHLY OFFICE SETUP COST FOR MULTIPALE TRAINIG PROGRAME OF RSACS FROM THE MONTH OF AUGUST TO SEPTEMBER,2024 AT IIHMR UNIVERSITY, JAIPUR TOTAL AMOUNT RS. 2,51,541/-ADD GST @18% OF RS. 45,277.38/- TOTAL AMOUNT OF RS. 2,96,818/-				
31-Oct-2024	CN/24-25/038		55407.00	
Proj : SAATHII CC : COMMON		Budget : COMMON		
GIZ - BEING CREDIT NOTE ISSUED DUE TO EXCES SALARY AMOUNT CHARGES TOTAL AMOUNT OF RS. 55,407/-ADD:GST @ 18% OF RS. 9,973/- TOTAL AMOUNT OF RS. 65,380/-				
30-Nov-2024	MDP/24-25/0019			32861.00
Proj : SAATHII CC : COMMON		Budget : PROJECT OFFICE EXPENSES		
SAATHI:BEING INVOICE RAISED FOR THE MONTHLY OFFICE SETUP COST FOR MULTIPALE TRAINIG PROGRAME OF RSACS FROM THE MONTH OF NOVEMBER,2024 AT IIHMR UNIVERSITY, JAIPUR TOTAL AMOUNT RS. 1,00,792/-ADD GST @18% OF RS. 18,143/- TOTAL AMOUNT OF RS. 1,18,935/-				
30-Nov-2024	MDP/24-25/0019			67931.00
Proj : SAATHII CC : COMMON		Budget : SALARY ADMIN & ACOUNT SUPPORT		
SAATHI:BEING INVOICE RAISED FOR THE MONTHLY OFFICE SETUP COST FOR MULTIPALE TRAINIG PROGRAME OF RSACS FROM THE MONTH OF NOVEMBER,2024 AT IIHMR				



Registrar
The IIHMR University
1, Prabhu Dayal Marg
Near Sanganer Airport, Jaipur-302029

IIHMR UNIVERSITY JAIPUR

1, PRABHU DAYAL MARG
SANGANER AIRPORT
JAIPUR, RAJASTHAN

Page : 2

Project Ledger From : 01-Apr-2024 To : 31-Mar-2025

SAATHII

Party Name : INCOME FROM TRAINING ACTIVITY

VR.DATE	V.NO.	PARTICULARS	DEBIT	CREDIT
		UNIVERSITY, JAIPUR TOTAL AMOUNT RS. 1,00,792/-ADD GST @18% OF RS. 18,143/- TOTAL AMOUNT OF RS. 1,18,935/-		
10-Jan-2025	MDP/24-25/0025			83587.00
Proj : SAATHII	CC : COMMON	Budget : PROJECT OFFICE EXPENSES		
		SAATHI:BEING INVOICE RAISED FOR THE MONTHLY OFFICE SETUP COST FOR MULTIPALE TRAINIG PROGRAME OF RSACS FROM THE MONTH OF DECEMBER,2024 AT IIHMR UNIVERSITY, JAIPUR TOTAL AMOUNT RS. 83,587/-ADD GST @18% OF RS. 15,046/- TOTAL AMOUNT OF RS. 98,633/-		
12-Feb-2025	MDP/24-25/0029			95206.00
Proj : SAATHII	CC : COMMON	Budget : PROJECT OFFICE EXPENSES		
		SAATHI:BEING INVOICE RAISED FOR THE MONTHLY OFFICE SETUP COST FOR MULTIPALE TRAINIG PROGRAME OF RSACS FROM THE MONTH OF JANUARY,2024 AT IIHMR UNIVERSITY, JAIPUR TOTAL AMOUNT RS. 95,206/-ADD GST @18% OF RS. 17,137/- TOTAL AMOUNT OF RS. 1,12,343/-		
28-Feb-2025	MDP/24-25/0030			180921.00
Proj : SAATHII	CC : COMMON	Budget : PROJECT OFFICE EXPENSES		
		SAATHI:BEING INVOICE RAISED FOR THE MONTHLY OFFICE SETUP COST FOR MULTIPALE TRAINIG PROGRAME OF RSACS FROM THE MONTH OF FEBRUARY,2025 AT IIHMR UNIVERSITY, JAIPUR TOTAL AMOUNT RS. 1,80,921/-ADD GST @18% OF RS. 32,566/- TOTAL AMOUNT OF RS. 2,13,487/-		
31-Mar-2025	MDP/24-25/0031			115840.00
Proj : SAATHII	CC : COMMON	Budget : PROJECT OFFICE EXPENSES		
		SAATHI:BEING INVOICE RAISED FOR THE MONTHLY OFFICE SETUP COST FOR MULTIPALE TRAINIG PROGRAME OF RSACS FROM THE MONTH OF MARCH 2025 AT IIHMR UNIVERSITY, JAIPUR TOTAL AMOUNT RS. 1,15,840/-ADD GST @18% OF RS. 20,851/- TOTAL AMOUNT OF RS. 1,36,691/-		
		TOTAL	55407.00	1212656.00
		CLOSING BALANCE		1157249.00 Cr


Registrar
The IIHMR University
1, Prabhu Dayal Marg
Near Sanganer Airport, Jaipur-302029



Summary of UC submitted to SAATHII

S No	Month	Amount
1	April to June	2,83,545
2	July	1,01,224
3	Aug to Oct	1,96,134
4	Nov	1,00,792
5	Dec	83,587
6	Jan 25	95,206
7	Feb 25	1,80,921
8	Mar 25	1,15,840
Total Amount		11,57,249



Registrar

The IIMR University

1, Prabhu Dayal Marg

Near Sanganer Airport, Jaipur-302029

April to June 2024

Name of the Training Institute
Period

IIMR University
01st April 2024 to 30th June 2024

Module	Intervention	Cost Input	Description of Activity	Cost Centre	Chart of Account	Unit cost	No.	Month	Q1 Budget	Expense April 2024 as per Tally	GST April 2024	Net Actual expense of April 2024	Expense May 2024 as per Tally	GST May 2024	Net Actual expense of May 2024	Expense June 2024 as per Tally	GST June 2024	Net Actual expense of June 2024	Total expenses as per Tally (April to June 2024)	Total GST reported from April to June 2024	Variance (Budget minus expenses as per Tally)
RSD4PPP: Human resources for health (HRH) and quality of care	RSD4PPP: HRH planning, management and governance including for community health workers (CHWs)	1.6 Salaries - community-based, incl. Community Health Workers (CHWs) and outreach	Project Manager (PHI) KK	BH4V/SAL/PH-KK	Salaries-Program	15,000	1	3	45,000							45,000		45,000	45,000		
RSD4PPP: Human resources for health (HRH) and quality of care	RSD4PPP: HRH planning, management and governance including for community health workers (CHWs)	1.6 Salaries - community-based, incl. Community Health Workers (CHWs) and outreach	Training Coordinator (TC)	BH4V/SAL/TC-KK	Salaries-Program	40,000	1	3	1,20,000							96,624		96,624	96,624		23,376
RSD4PPP: Human resources for health (HRH) and quality of care	RSD4PPP: HRH planning, management and governance including for community health workers (CHWs)	1.6 Salaries - community-based, incl. Community Health Workers (CHWs) and outreach	Administration and Finance Officer (AFO)	BH4V/SAL/AFO-KK	Salaries-Admin	30,000	1	3	90,000							85,262	630	84,632	85,262	630	4,730
RSD4PPP: Human resources for health (HRH) and quality of care	RSD4PPP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diem/transport/other costs	Project Manager (PHI) KK Travel	BH4V/TRL/PH-KK	Travel expenses-Program	8,000	1	1	8,000												
RSD4PPP: Human resources for health (HRH) and quality of care	RSD4PPP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diem/transport/other costs	Training Coordinator (TC) Travel	BH4V/TRL/TC-KK	Travel expenses-Program	7,667	1	3	23,000												
RSD4PPP: Human resources for health (HRH) and quality of care	RSD4PPP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diem/transport/other costs	Administration and Finance Officer (AFO) Travel	BH4V/TRL/AFO-KK	Travel expenses-Admin	8,000	1	1	8,000				1,785	85	1,700						
RSD4PPP: Human resources for health (HRH) and quality of care	RSD4PPP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diem/transport/other costs	Master Trainer Mentorship Visits to TI Partners	BH4V/TRL/MTM-KK	Travel expenses-Program	18,000	1	1	18,000												
RSD4PPP: Human resources for health (HRH) and quality of care	RSD4PPP: HRH planning, management and governance including for community health workers (CHWs)	11.5 Shared costs	Admin and Office Expenses	BH4V/ADM/Admin Exp-KK	Admin Expenses	15,000	1	3	45,000						1,220			48,500	48,720		-4,720
Program management	Grant management								3,57,800				3,065	85	2,820	2,80,540	630	2,79,910	2,83,545	715	74,665
			Total																		

Cost Input	Q1 Budget	Expense April 2024 as per Tally	GST April 2024	Net Actual expense of April 2024	Expense May 2024 as per Tally	GST May 2024	Net Actual expense of May 2024	Expense June 2024 as per Tally	GST June 2024	Net Actual expense of June 2024	Total expenses as per Tally (April to June 2024)	Total GST reported from April to June 2024	Variance (Budget minus expenses as per Tally)
1.6 Salaries - community-based, incl. Community Health Workers (CHWs) and outreach	2,55,000						2,36,806	630		2,36,256	2,36,806	630	28,114
2.6 Surveys/data collection related per diem/transport/other costs	57,800				1,785	85	1,700	5,154		5,154	6,939	85	50,661
11.5 Shared costs	45,000				1,220		1,220	48,500		48,500	48,720		-4,720
Total	3,57,800				3,065	85	2,820	2,80,540	630	2,79,910	2,83,545	715	74,665

Module	Q1 Budget	Expense April 2024 as per Tally	GST April 2024	Net Actual expense of April 2024	Expense May 2024 as per Tally	GST May 2024	Net Actual expense of May 2024	Expense June 2024 as per Tally	GST June 2024	Net Actual expense of June 2024	Total expenses as per Tally (April to June 2024)	Total GST reported from April to June 2024	Variance (Budget minus expenses as per Tally)
RSD4PPP: Human resources for health (HRH) and quality of care	3,12,600				1,785	85	1,700	2,32,040	630	2,31,410	2,33,825	715	78,775
Program management	45,000				1,220		1,220	48,500		48,500	48,720		-4,720
Total	3,57,800				3,065	85	2,820	2,80,540	630	2,79,910	2,83,545	715	74,665

Validation of Grant total OK

(Signature)

(Signature)

Near Sangar Airport, Jaipur-302029

Registrar

The IIMR University
1, Prabhu Dayal Marg

July to Sept 2024

Aug to Oct

→ July

→ Aug

→ Sept

Intervention	Cost Input	Description of Activity	Cost Centre	Chart of Account	Q2: Budget of Jul to Sep 2024	Expenses July 2024 as per Tally	QST July 2024	Net Actual expense of July 2024	Expense Aug 2024 as per Tally	QST Aug 2024	Net Actual expense of Aug 2024	Expense Sep 2024 as per Tally	QST Sep 2024	Net Actual expense of Sep 2024	Total expenses as per tally (July to Sep 2024)	Total QST reported from Jul to Sep 2024	Variance (Budget minus expenses as per Tally)	Justification for under/over utilization	Total Budget (Apr to Sep)	Total expenses as per tally (Apr to Sep 2024)	Total QST reported from Apr to Sep 2024	Variance (Budget minus expenses as per Tally) (Apr to Sep 2024)	Utilization % (Apr to Sep 2024)	Justification for under/over utilization (Apr to Sep 2024)
A	B	C	D	E	T	U	V	W=U-V	X	Y	Z=X-Y	AA	AB	AC=AA-AB	AD=U+X-AA	AE=Y+Y-AB	AF=Y+Y-AD	AG	AH=Q+T	AI=Q+AD	AK=R+AE	AL	AM	AN
RSHP: HRH planning, management and governance including for community health workers (CHWs)	1.6 Salaries - community-based, Incl. Community Health Workers (CHWs) and outreach	Project Manager (PH)(XX)	BHHR/SAL/PH-XX	Salaries-Program	45,000	15,000		15,000.0	10762		10,762.0	11025	11,025.0	36,787	-	8,213	Dr. Ratna Vr		90,000	81,787	-	8,213	91%	Dr. Ratna Vr
RSHP: HRH planning, management and governance including for community health workers (CHWs)	1.6 Salaries - community-based, Incl. Community Health Workers (CHWs) and outreach	Training Coordinator (TC)	BHHR/SAL/TC-XX	Salaries-Program	1,20,000	32,918		32,918.0	24,980		24,980.0	26250	26,250.0	84,146	-	35,854	Mahtima Pur		2,40,000	1,80,770	-	59,230	75%	Mahtima Pur
RSHP: HRH planning, management and governance including for community health workers (CHWs)	1.6 Salaries - community-based, Incl. Community Health Workers (CHWs) and outreach	Administration and Finance Officer (AFO)	BHHR/SAL/AFO-XX	Salaries-Admin	90,000	34,738		34,738.0	29,033		29,033.0	30000	30,000.0	93,771	-	-3,771	Thok chand		1,80,000	1,79,933	630	967	99%	Thok's Salary
RSHP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diems/transport/other costs	Project Manager (PH)(XX) Travel	BHHR/TRL/PH-XX	Travel expenses-Program	8,000	-		-	-		-	-	-	-	-	-	8,000	The delay in	16,000	5,154	-	10,846	32%	The delay in
RSHP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diems/transport/other costs	Training Coordinator (TC) Travel	BHHR/TRL/TC-XX	Travel expenses-Program	23,800	1,785	85	1,700.0	3570	170	3,400.0	-	-	-	5,355	255	18,245	The delay in	47,200	5,355	255	41,845	11%	The delay in
RSHP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diems/transport/other costs	Administration and Finance Officer (AFO) Travel	BHHR/TRL/AFO-XX	Travel expenses-Admin	8,000	1,785	85	1,700.0	-	-	-	-	-	-	1,785	85	6,215	The delay in	16,000	3,570	170	12,430	22%	The delay in
RSHP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diems/transport/other costs	Master Trainer Mentorship Visits to TI Partners	BHHR/TRL/NTM-XX	Travel expenses-Program	18,000	-		-	-		-	-	-	-	-	-	18,000	RSACS for c	36,000	-	-	36,000	0%	RSACS for c
RSHP: HRH planning, management and governance including for community health workers (CHWs)	2.4 Meeting/Advocacy related per diems/transport/other costs	Master Trainer Refresher Workshop	BHHR/HTU/Ref/Training-XX	Meeting and Workshops	-	-		-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	MDVRS
Grant management	11.1 Office related costs	Laptop AMC & repair & maintenance	BHHR/ADM/Admin Exp-XX	Admin Expenses	1,500	-		-	-		-	-	-	-	-	-	1,500	-	-	-	-	-	0%	-
Grant management	11.5 Shared costs	Admin and Office Expenses	BHHR/ADM/Admin Exp-XX	Admin Expenses	45,000	15,000		15,000.0	19076	52	16,024.0	15000	15,000.0	46,076	52	-1,076	On 04-06-20	-	90,000	95,796	52	-5,796	106%	-
					3,58,100	1,01,224	170	1,01,094	84,421	222	84,199	82,375	-	82,375	2,67,820	392	91,180	-	7,16,700	8,51,465	1,107	1,65,235	77%	-
					TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE

Intervention	Cost Input	Description of Activity	Cost Centre	Chart of Account	Q2: Budget of Jul to Sep 2024	Expenses July 2024 as per Tally	QST July 2024	Net Actual expense of July 2024	Expense Aug 2024 as per Tally	QST Aug 2024	Net Actual expense of Aug 2024	Expense Sep 2024 as per Tally	QST Sep 2024	Net Actual expense of Sep 2024	Total expenses as per tally (July to Sep 2024)	Total QST reported from Jul to Sep 2024	Variance (Budget minus expenses as per Tally)	Justification for under/over utilization	Total Budget (Apr to Sep)	Total expenses as per tally (Apr to Sep 2024)	Total QST reported from Apr to Sep 2024	Variance (Budget minus expenses as per Tally) (Apr to Sep 2024)	Utilization % (Apr to Sep 2024)	Justification for under/over utilization (Apr to Sep 2024)
					2,55,000	82,654	-	82,654	64,775	-	64,775	67,275	-	67,275	2,14,704	-	40,296	-	5,10,000	4,41,500	630	68,410	87%	-
					57,600	3,570	170	3,400	3,570	170	3,400	-	-	-	7,140	340	50,460	-	1,15,200	14,079	425	1,01,121	12%	-
					-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	MDVRS
					45,000	15,000	-	15,000	16,076	52	16,024	15,000	-	15,000	46,076	52	-1,076	-	90,000	95,796	52	-5,796	106%	-
					1,500	-	-	-	-	-	-	-	-	-	-	-	-	1,500	-	-	-	-	-	-
					3,58,100	1,01,224	170	1,01,094	84,421	222	84,199	82,375	-	82,375	2,67,820	392	91,180	-	7,16,700	8,51,465	1,107	1,65,235	77%	-
					TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE

Intervention	Cost Input	Description of Activity	Cost Centre	Chart of Account	Q2: Budget of Jul to Sep 2024	Expenses July 2024 as per Tally	QST July 2024	Net Actual expense of July 2024	Expense Aug 2024 as per Tally	QST Aug 2024	Net Actual expense of Aug 2024	Expense Sep 2024 as per Tally	QST Sep 2024	Net Actual expense of Sep 2024	Total expenses as per tally (July to Sep 2024)	Total QST reported from Jul to Sep 2024	Variance (Budget minus expenses as per Tally)	Justification for under/over utilization	Total Budget (Apr to Sep)	Total expenses as per tally (Apr to Sep 2024)	Total QST reported from Apr to Sep 2024	Variance (Budget minus expenses as per Tally) (Apr to Sep 2024)	Utilization % (Apr to Sep 2024)	Justification for under/over utilization (Apr to Sep 2024)
					3,12,800	86,224	170	86,054	68,345	170	68,175	67,275	-	67,275	2,21,844	340	90,756	-	6,25,200	4,56,969	1,055	1,69,531	73%	-
					46,500	15,000	-	15,000	16,076	52	16,024	15,000	-	15,000	46,076	52	-1,076	-	91,500	95,796	52	-4,296	105%	-
					3,58,100	1,01,224	170	1,01,094	84,421	222	84,199	82,375	-	82,375	2,67,820	392	91,180	-	7,16,700	8,51,465	1,107	1,65,235	77%	-
					TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE

John

Rahul

July - 101224

Aug - 84199

Sept - 82275

Oct - 29268

→ 195742

The IHMR University
1, Prabhu Dayal Marg
Near Sangner Airport, Jaipur-302029

Registrar

Oct 2024

IHMR University
1 July, 2024 to 31 Oct, 2024

Intervention	Cost Input	Description of Activity	Cost Centre	Charts of Account	Q3: Budget of Oct to Dec 2024	Expense Oct 2024 as per Tally	GST Oct 2024	Net Actual expense of Oct 2024	Expense Nov 2024 as per Tally	GST Nov 2024	Net Actual expense of Nov 2024	Expense Dec 2024 as per Tally	GST Dec 2024	Net Actual expense of Dec 2024	Total expenses as per tally (Oct to Dec 2024)	Total GST reported from Oct to Dec 2024	Variance (Budget minus expenses as per Tally)	Justification for under/over utilisation
		A	B	C	AN	AO	AP	AQ = AO - AP	AR	AS	AT = AR - AS	AU	AV	AW = AU - AV	AX = AO + AR + AU	AY = AP + AS + AV	AZ = AN - AX	BA
RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	1.6 Salaries - community-based, incl. Community Health Workers (CHWs) and outreach w	Project Manager (PM)(KK)	IIHMR/SAL/PM-KK	Salaries-Program	45000	6975		-6,975			-			-	-6,975	-	51,975	
RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	1.6 Salaries - community-based, incl. Community Health Workers (CHWs) and outreach w	Training Coordinator (TC)	IIHMR/SAL/TC-KK	Salaries-Program	120000	16		16			-			-	16	-	1,19,984	
RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	1.6 Salaries - community-based, incl. Community Health Workers (CHWs) and outreach w	Administration and Finance Officer (AFO)	IIHMR/SAL/AFO-KK	Salaries-Admin	90000	17827		17,827			-			-	17,827	-	72,173	
RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diems/transport/other costs	Project Manager (PM)(KK) Travel	IIHMR/TRL/PM-KK	Travel expenses-Program	8000			-			-			-	-	-	8,000	
RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diems/transport/other costs	Training Coordinator (TC) Travel	IIHMR/TRL/TC-KK	Travel expenses-Program	23600	3570	170	3,400			-			-	3,570	170	20,030	
RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diems/transport/other costs	Administration and Finance Officer (AFO) Travel	IIHMR/TRL/AFO-KK	Travel expenses-Admin	8000			-			-			-	-	-	8,000	
RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diems/transport/other costs	Master Trainer Mentorship Visits to TI Partners	IIHMR/TRL/MTM-KK	Travel expenses-Program	18000			-			-			-	-	-	18,000	
RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.4 Meeting/Advocacy related per diems/transport/other costs	Master Trainer Refresher Workshop	IIHMR/MTs/Ref/Trainig-KK	Meeting and Workshops	7,24,766			-			-			-	-	-	7,24,766	
Grant management	11.1 Office related costs	Laptop AMC & repair & maintenance	IIHMR/ADM/Admin Exp-KK	Admin Expenses	45000	15000		15,000			-			-	15,000	-	30,000	
Grant management	11.5 Shared costs	Admin and Office Expenses	IIHMR/ADM/Admin Exp-KK	Admin Expenses	10,82,366	29,438	170	29,268			-			-	29,438	170	10,52,928	
		Total			TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE

Intervention	Cost Input	Description of Activity	Cost Centre	Charts of Account	Q3: Budget of Oct to Dec 2024	Expense Oct 2024 as per Tally	GST Oct 2024	Net Actual expense of Oct 2024	Expense Nov 2024 as per Tally	GST Nov 2024	Net Actual expense of Nov 2024	Expense Dec 2024 as per Tally	GST Dec 2024	Net Actual expense of Dec 2024	Total expenses as per tally (Oct to Dec 2024)	Total GST reported from Oct to Dec 2024	Variance (Budget minus expenses as per Tally)	Justification for under/over utilisation
					2,55,000	10,868	-	10,868	-	-	-	-	-	-	10,868	-	2,44,132	-
					57,600	3,570	170	3,400	-	-	-	-	-	-	3,570	170	54,030	-
					7,24,766	-	-	-	-	-	-	-	-	-	-	-	7,24,766	-
					45,000	15,000	-	15,000	-	-	-	-	-	-	15,000	-	30,000	-
					10,82,366	29,438	170	29,268	-	-	-	-	-	-	29,438	170	10,52,928	-
					TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE

Intervention	Cost Input	Description of Activity	Cost Centre	Charts of Account	Q3: Budget of Oct to Dec 2024	Expense Oct 2024 as per Tally	GST Oct 2024	Net Actual expense of Oct 2024	Expense Nov 2024 as per Tally	GST Nov 2024	Net Actual expense of Nov 2024	Expense Dec 2024 as per Tally	GST Dec 2024	Net Actual expense of Dec 2024	Total expenses as per tally (Oct to Dec 2024)	Total GST reported from Oct to Dec 2024	Variance (Budget minus expenses as per Tally)	Justification for under/over utilisation
					10,37,366	14,438	170	14,268	-	-	-	-	-	-	14,438	170	10,22,928	-
					45,000	15,000	-	15,000	-	-	-	-	-	-	15,000	-	30,000	-
					10,82,366	29,438	170	29,268	-	-	-	-	-	-	29,438	170	10,52,928	-
					TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE

IIHMR University
Chandrayal Marg
Jaipur-302029

[Signature]

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Nov, 2024

Intervention	Cost Input	Description of Activity	Q3: Budget of Oct to Dec 2024	Expense Oct 2024 as per Tally	GST Oct 2024	Net Actual expense of Oct 2024	Expense Nov 2024 as per Tally	GST Nov 2024	Net Actual expense of Nov 2024	Expense Dec 2024 as per Tally	GST Dec 2024	Net Actual expense of Dec 2024	Total expenses as per tally (Oct to Dec 2024)	Total GST reported from Oct to Dec 2024	Variance (Budget minus expenses as per Tally)	Justification for underutilisation/Overutilisation
		A	AN	AO	AP	AQ = AO - AP	AR	AS	AT = AR - AS	AU	AV	AW = AU - AV	AX = AO + AR - AU	AY = AP + AS + AV	AZ = AN - AX	BA
RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	1.6 Salaries - community-based, incl. Community Health Workers (CHWs) and outreach w	Project Manager (PM)(KK)	45000	-6975		-6,975	11025		11,025			-	4,050	-	40,950	
RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	1.6 Salaries - community-based, incl. Community Health Workers (CHWs) and outreach w	Training Coordinator (TC)	120000	16		16	26906		26,906			-	26,922	-	93,078	5% Increment given to Mahima Purohit according to budget and one year completion as Program Coordinator w.e.f. 15.11.2024.
RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	1.6 Salaries - community-based, incl. Community Health Workers (CHWs) and outreach w	Administration and Finance Officer (AFO)	90000	17827		17,827	30000		30,000			-	47,827	-	42,173	
RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diems/transport/other costs	Project Manager (PM)(KK) Travel	8000			-			-			-	-	-	8,000	
RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diems/transport/other costs	Training Coordinator (TC) Travel	23600	3570	170	3,400	12719		12,719			-	16,289	170	7,311	
RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diems/transport/other costs	Administration and Finance Officer (AFO) Travel	8000			-	1680		1,680			-	1,680	-	6,320	
RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diems/transport/other costs	Master Trainer Mentorship Visits to TI Partners	18000			-			-			-	-	-	18,000	
RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.4 Meeting/Advocacy related per diems/transport/other costs	Master Trainer Refresher Workshop	7,24,766			-			-			-	-	-	7,24,766	
Grant management	11.1 Office related costs	Laptop AMC & repair & maintenance				-			-			-	-	-		Expenses booked for 2 stamp papers of Rs 1400 for MoU between RSACS and IHMR University. Expenses booked for Rs 2062 for colour photocopies of training report, documentation.
Grant management	11.5 Shared costs	Admin and Office Expenses	45000			-			-			-	-	-		
				15000		15,000	18462		18,462			-	33,462	-	11,538	
			10,82,366	29,438	170	29,268	1,00,792		1,00,792			-	1,30,230	170	9,52,136	
		Total	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE

Intervention	Cost Input	Description of Activity	Q3: Budget of Oct to Dec 2024	Expense Oct 2024 as per Tally	GST Oct 2024	Net Actual expense of Oct 2024	Expense Nov 2024 as per Tally	GST Nov 2024	Net Actual expense of Nov 2024	Expense Dec 2024 as per Tally	GST Dec 2024	Net Actual expense of Dec 2024	Total expenses as per tally (Oct to Dec 2024)	Total GST reported from Oct to Dec 2024	Variance (Budget minus expenses as per Tally)	Justification for underutilisation/Overutilisation
			2,55,000	10,868	-	10,868	67,931	-	67,931	-	-	-	78,799	-	1,76,201	-
			57,600	3,570	170	3,400	14,399	-	14,399	-	-	-	17,969	170	39,631	-
			7,24,766	-	-	-	-	-	-	-	-	-	-	-	7,24,766	-
			45,000	15,000	-	15,000	18,462	-	18,462	-	-	-	33,462	-	11,538	-
			-	-	-	-	-	-	-	-	-	-	-	-	-	-
			10,82,366	29,438	170	29,268	1,00,792	-	1,00,792	-	-	-	1,30,230	170	9,52,136	-
			TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE

Intervention	Cost Input	Description of Activity	Q3: Budget of Oct to Dec 2024	Expense Oct 2024 as per Tally	GST Oct 2024	Net Actual expense of Oct 2024	Expense Nov 2024 as per Tally	GST Nov 2024	Net Actual expense of Nov 2024	Expense Dec 2024 as per Tally	GST Dec 2024	Net Actual expense of Dec 2024	Total expenses as per tally (Oct to Dec 2024)	Total GST reported from Oct to Dec 2024	Variance (Budget minus expenses as per Tally)	Justification for underutilisation/Overutilisation
			10,37,366	14,438	170	14,268	82,330	-	82,330	-	-	-	96,768	170	9,40,598	-
			45,000	15,000	-	15,000	18,462	-	18,462	-	-	-	33,462	-	11,538	-
			10,82,366	29,438	170	29,268	1,00,792	-	1,00,792	-	-	-	1,30,230	170	9,52,136	-
			TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE

Registered
The IHMR University
11, Pratap Nagar, Jaipur-302029

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Dec, 2024

Intervention	Cost Input	Description of Activity	Q3: Budget of Oct to Dec 2024	Expense Oct 2024 as per Tally	GST Oct 2024	Net Actual expense of Oct 2024	Expense Nov 2024 as per Tally	GST Nov 2024	Net Actual expense of Nov 2024	Expense Dec 2024 as per Tally	GST Dec 2024	Net Actual expense of Dec 2024	Total expenses as per tally (Oct to Dec 2024)	Total GST reported from Oct to Dec 2024	Variance (Budget minus expenses as per Tally)	Justification for underutilisation/Overutilisation
		A	AN	AO	AP	AQ = AO - AP	AR	AS	AT = AR - AS	AU	AV	AW = AU - AV	AX = AO + AR + AU	AY = AP + AS + AV	AZ = AN - AX	BA
RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	1.6 Salaries - community-based, incl. Community Health Workers (CHWs) and outreach w	Project Manager (PM)(KK)	45000	-6975		-6,975	11025		11,025	11025		11,025	15,075	-	29,925	
RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	1.6 Salaries - community-based, incl. Community Health Workers (CHWs) and outreach w	Training Coordinator (TC)	120000	16		16	26906		26,906	27562		27,562	54,464	-	65,516	
RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	1.6 Salaries - community-based, incl. Community Health Workers (CHWs) and outreach w	Administration and Finance Officer (AFO)	90000	17827		17,827	30000		30,000	30000		30,000	77,827	-	12,173	
RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diems/transport/other costs	Project Manager (PM)(KK) Travel	8000			-			-			-		-	8,000	
RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diems/transport/other costs	Training Coordinator (TC) Travel	23600	3570	170	3,400	12719		12,719			-	16,289	170	7,311	
RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diems/transport/other costs	Administration and Finance Officer (AFO) Travel	8000			-	1680		1,680			-	1,680	-	6,320	
RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diems/transport/other costs	Master Trainer Mentorship Visits to TI Partners	18000			-			-			-		-	18,000	
RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.4 Meeting/Advocacy related per diems/transport/other costs	Master Trainer Refresher Workshop	7,24,766			-			-			-		-	7,24,766	
Grant management	11.1 Office related costs	Laptop AMC & repair & maintenance	45000	15000		15,000	18462		18,462	15000		15,000	48,462	-	-3,462	
Grant management	11.5 Shared costs	Admin and Office Expenses	10,82,366	29,438	170	29,268	1,00,792	-	1,00,792	83,587	-	83,587	2,13,817	170	8,68,549	
		Total	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE

Intervention	Cost Input	Description of Activity	Q3: Budget of Oct to Dec 2024	Expense Oct 2024 as per Tally	GST Oct 2024	Net Actual expense of Oct 2024	Expense Nov 2024 as per Tally	GST Nov 2024	Net Actual expense of Nov 2024	Expense Dec 2024 as per Tally	GST Dec 2024	Net Actual expense of Dec 2024	Total expenses as per tally (Oct to Dec 2024)	Total GST reported from Oct to Dec 2024	Variance (Budget minus expenses as per Tally)	Justification for underutilisation/Overutilisation
			2,55,000	10,868	-	10,868	67,931	-	67,931	68,587	-	68,587	1,47,386	-	1,07,614	-
			57,600	3,570	170	3,400	14,399	-	14,399	-	-	-	17,969	170	39,631	-
			7,24,766	-	-	-	-	-	-	-	-	-	-	-	7,24,766	-
			45,000	15,000	-	15,000	18,462	-	18,462	15,000	-	15,000	48,462	-	-3,462	-
			10,82,366	29,438	170	29,268	1,00,792	-	1,00,792	83,587	-	83,587	2,13,817	170	8,68,549	-
			TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE

Intervention	Cost Input	Description of Activity	Q3: Budget of Oct to Dec 2024	Expense Oct 2024 as per Tally	GST Oct 2024	Net Actual expense of Oct 2024	Expense Nov 2024 as per Tally	GST Nov 2024	Net Actual expense of Nov 2024	Expense Dec 2024 as per Tally	GST Dec 2024	Net Actual expense of Dec 2024	Total expenses as per tally (Oct to Dec 2024)	Total GST reported from Oct to Dec 2024	Variance (Budget minus expenses as per Tally)	Justification for underutilisation/Overutilisation
			10,37,366	14,438	170	14,268	82,330	-	82,330	68,587	-	68,587	1,65,355	170	8,72,011	-
			45,000	15,000	-	15,000	18,462	-	18,462	15,000	-	15,000	48,462	-	-3,462	-
			10,82,366	29,438	170	29,268	1,00,792	-	1,00,792	83,587	-	83,587	2,13,817	170	8,68,549	-
			TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE

The IHMHR University
1, Prabh Dayal Marg
Near Sangar Airport, Jaipur-302029

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31 Jan, 2025

Jan 2025

Intervention	Cost Input	Description of Activity	Cost Centre	Charts of Account	Unit cost	Q4: Budget of Jan to Mar 2025	Expense Jan 2025 as per Tally	GST Jan 2025	Net Actual expense of Jan 2025
		A	B	C	D	BB	BC	BD	BE = BC - BD
RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	1.6 Salaries - community-based, incl. Community Health Workers (CHWs) and outreach w	Project Manager (PM)(KK)	IIHMR/SAL/PM-KK	Salaries-Program	15,000	45,000	15,000		15,000
RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	1.6 Salaries - community-based, incl. Community Health Workers (CHWs) and outreach w	Training Coordinator (TC)	IIHMR/SAL/TC-KK	Salaries-Program	40,000	120000	32581		32,581
RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	1.6 Salaries - community-based, incl. Community Health Workers (CHWs) and outreach w	Administration and Finance Officer (AFO)	IIHMR/SAL/AFO-KK	Salaries-Admin	30,000	90000	30000		30,000
RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diems/transport/other costs	Project Manager (PM)(KK) Travel	IIHMR/TRL/PM-KK	Travel expenses-Program	8,000	8000	2625	126	2,499
RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diems/transport/other costs	Training Coordinator (TC) Travel	IIHMR/TRL/TC-KK	Travel expenses-Program	7,867	23600			-
RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diems/transport/other costs	Administration and Finance Officer (AFO) Travel	IIHMR/TRL/AFO-KK	Travel expenses-Admin	8,000	8000			-
RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diems/transport/other costs	Master Trainer Mentorship Visits to TI Partners	IIHMR/TRL/MTM-KK	Travel expenses-Program	18,000	18000			-
RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.4 Meeting/Advocacy related per diems/transport/other costs	Master Trainer Refresher Workshop	IIHMR/MTs/Ref/Trainig-KK	Meeting and Workshops	7,24,766				-
Grant management	11.1 Office related costs	Laptop AMC & repair & maintenance	IIHMR/ADM/Admin Exp-KK	Admin Expenses	1,500				-
Grant management	11.5 Shared costs	Admin and Office Expenses	IIHMR/ADM/Admin Exp-KK	Admin Expenses	15,000	45000	15000		15,000
		Total				3,57,600	95,206	126	95,080
						TRUE	TRUE	TRUE	TRUE

Intervention	Cost Input	Description of Activity	Cost Centre	Charts of Account	Unit cost	Q4: Budget of Jan to Mar 2024	Expense Jan 2025 as per Tally	GST Jan 2025	Net Actual expense of Jan 2025
						2,55,000	77,581	-	77,581
						57,600	2,625	126	2,499
						-	-	-	-
						45,000	15,000	-	15,000
						-	-	-	-
						3,57,600	95,206	126	95,080
						TRUE	TRUE	TRUE	TRUE

Intervention	Cost Input	Description of Activity	Cost Centre	Charts of Account	Unit cost	Q4: Budget of Jan to Mar 2024	Expense Jan 2025 as per Tally	GST Jan 2025	Net Actual expense of Jan 2025
						3,12,600	80,206	126	80,080

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						45,000	15,000		15,000
						3,57,600	95,206	126	95,080
						TRUE	TRUE	TRUE	TRUE

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The IHMR University
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 Near Sanganeer Airport, Jaipur-302029

Feb 2025

Name of the Training Institute

IIHMR University

Period

1 feb,2025 to 28 feb,2025

Module	Intervention	Cost Input	Description of Activity	Cost Centre	Charts of Account	Unit cost	Expense Feb 2025 as per Tally	GST Feb 2025	Net Actual expense of Feb 2025
			A	B	C	D	BF	BG	BH = BF - BG
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	1.6 Salaries - community-based, incl. Community Health Workers (CHWs) and outreach w	Project Manager (PM)(KK)	IIHMR/SAL/PM-KK	Salaries-Program	15,000	18,975		18,975
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	1.6 Salaries - community-based, incl. Community Health Workers (CHWs) and outreach w	Training Coordinator (TC)	IIHMR/SAL/TC-KK	Salaries-Program	40,000	111175		1,11,175
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	1.6 Salaries - community-based, incl. Community Health Workers (CHWs) and outreach w	Administration and Finance Officer (AFO)	IIHMR/SAL/AFO-KK	Salaries-Admin	30,000	30000		30,000
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diems/transport/other costs	Project Manager (PM)(KK) Travel	IIHMR/TRL/PM-KK	Travel expenses-Program	8,000	840	40	800
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diems/transport/other costs	Training Coordinator (TC) Travel	IIHMR/TRL/TC-KK	Travel expenses-Program	7,867			
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diems/transport/other costs	Administration and Finance Officer (AFO) Travel	IIHMR/TRL/AFO-KK	Travel expenses-Admin	8,000			
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diems/transport/other costs	Master Trainer Mentorship Visits to TI Partners	IIHMR/TRL/MTM-KK	Travel expenses-Program	18,000			
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.4 Meeting/Advocacy related per diems/transport/other costs	Master Trainer Refresher Workshop	IIHMR/MTs/Ref/Trainig-KK	Meeting and Workshops	7,24,766			
Program management	Grant management	11.1 Office related costs	Laptop AMC & repair & maintenance	IIHMR/ADM/Admin Exp-KK	Admin Expenses	1,500	19931	630	19,301
Program management	Grant management	11.5 Shared costs	Admin and Office Expenses	IIHMR/ADM/Admin Exp-KK	Admin Expenses	15,000	1,80,921	670	1,80,251
			Total						

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The IIHMR University
1, Prabhu Dayal Marg
Near Sangar Airport, Jaipur-302029

Name of the Training Institute

IIHMR University

Period

1 Mar,2025 to 31 Mar,2025

March 2025

Module	Intervention	Cost Input	Description of Activity	Cost Centre	Charts of Account	Unit cost	Expense Mar 2025 as per Tally	GST Mar 2025	Net Actual expense of Mar 2025
			A	B	C	D	BI	BJ	BK = BI - BJ
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	1.6 Salaries - community-based, incl. Community Health Workers (CHWs) and outreach w	Project Manager (PM)(KK)	IIHMR/SAL/PM-KK	Salaries-Program	15,000	15,000		15,000
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	1.6 Salaries - community-based, incl. Community Health Workers (CHWs) and outreach w	Training Coordinator (TC)	IIHMR/SAL/TC-KK	Salaries-Program	40,000	40,000		40,000
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	1.6 Salaries - community-based, incl. Community Health Workers (CHWs) and outreach w	Administration and Finance Officer (AFO)	IIHMR/SAL/AFO-KK	Salaries-Admin	30,000	30,000		30,000
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diems/transport/other costs	Project Manager (PM)(KK) Travel	IIHMR/TRL/PM-KK	Travel expenses-Program	8,000			
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diems/transport/other costs	Training Coordinator (TC) Travel	IIHMR/TRL/TC-KK	Travel expenses-Program	7,867	840	40	800
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diems/transport/other costs	Administration and Finance Officer (AFO) Travel	IIHMR/TRL/AFO-KK	Travel expenses-Admin	8,000			
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diems/transport/other costs	Master Trainer Mentorship Visits to TI Partners	IIHMR/TRL/MTM-KK	Travel expenses-Program	18,000			
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.4 Meeting/Advocacy related per diems/transport/other costs	Master Trainer Refresher Workshop	IIHMR/MTs/Ref/Trainig-KK	Meeting and Workshops	7,24,766			
Program management	Grant management	11.1 Office related costs	Laptop AMC & repair & maintenance	IIHMR/ADM/Admin Exp-KK	Admin Expenses	1,500			
Program management	Grant management	11.5 Shared costs	Admin and Office Expenses	IIHMR/ADM/Admin Exp-KK	Admin Expenses	15,000	30000		30,000
			Total				1,15,840	40	1,15,800

Near Sangner Airport, Jaipur-302029

The IIHMR University
1, Prabhu Dayal Marg

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Name of the Training Institute
Period

IIHMR University
01st April 2024 to 30th June 2024

Module	Intervention	Cost Input	Description of Activity	Unit cost	No.	Month	Budget
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	1.6 Salaries - community-based, incl. Community Health Workers (CHWs) and outreach w	Project Manager (PM)(KK)	15,000	1	3	45,000
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	1.6 Salaries - community-based, incl. Community Health Workers (CHWs) and outreach w	Training Coordinator (TC)	40,000	1	3	1,20,000
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	1.6 Salaries - community-based, incl. Community Health Workers (CHWs) and outreach w	Administration and Finance Officer (AFO)	30,000	1	3	90,000
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diems/transport/other costs	Project Manager (PM)(KK) Travel	8,000	1	1	8,000
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diems/transport/other costs	Training Coordinator (TC) Travel	7,867	1	3	23,600
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diems/transport/other costs	Administration and Finance Officer (AFO) Travel	8,000	1	1	8,000
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diems/transport/other costs	Master Trainer Mentorship Visits to TI Partners	18,000	1	1	18,000
Program management	Grant management	11.5 Shared costs	Admin and Office Expenses	15,000	1	3	45,000
			Total				3,57,600

Cost Input	Q1 Budget
1.6 Salaries - community-based, incl. Community Health Workers (CHWs) and outreach w	2,55,000
2.6 Surveys/data collection related per diems/transport/other costs	57,600
11.5 Shared costs	45,000
Total	3,57,600

Module	Q1 Budget
RSSH/PP: Human resources for health (HRH) and quality of care	3,12,600
Program management	45,000
Total	3,57,600

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Name of the Training Institute
Period

IIHMR University
July 1-31, 2024

Module	Intervention	Cost Input	Description of Activity	Cost Centre	Charts of Account	Unit cost	No.	Month	Budget
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	1.6 Salaries - community-based, incl. Community Health Workers (CHWs) and outreach w	Project Manager (PM)(KK)	IIHMR/SAL/PM-KK	Salaries-Program	15,000	1	1	15,000
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	1.6 Salaries - community-based, incl. Community Health Workers (CHWs) and outreach w	Training Coordinator (TC)	IIHMR/SAL/TC-KK	Salaries-Program	40,000	1	1	40,000
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	1.6 Salaries - community-based, incl. Community Health Workers (CHWs) and outreach w	Administration and Finance Officer (AFO)	IIHMR/SAL/AFO-KK	Salaries-Admin	30,000	1	1	30,000
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diems/transport/other costs	Project Manager (PM)(KK) Travel	IIHMR/TRL/PM-KK	Travel expenses-Program	8,000	1	1	8,000
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diems/transport/other costs	Training Coordinator (TC) Travel	IIHMR/TRL/TC-KK	Travel expenses-Program	7,867	1	1	7,867
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diems/transport/other costs	Administration and Finance Officer (AFO) Travel	IIHMR/TRL/AFO-KK	Travel expenses-Admin	8,000	1	1	8,000
Program management	Grant management	11.5 Shared costs	Admin and Office Expenses	IIHMR/ADM/Admin Exp-KK	Admin Expenses	15,000	1	1	15,000
			Total						123,867

Cost Input	Q1 Budget
1.6 Salaries - community-based, incl. Community Health Workers (CHWs) and outreach w	85,000
2.6 Surveys/data collection related per diems/transport/other costs	23,867
11.5 Shared costs	15,000
Total	123,867

Module	Q1 Budget
RSSH/PP: Human resources for health (HRH) and quality of care	108,867
Program management	15,000
Total	123,867

Plg

PRESIDENT
THE IIHMR UNIVERSITY
1, PRABHU DAYAL MARG
NEAR SANGANER AIRPORT, JAIPUR 302029

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Near Sanganer Airport, Jaipur-302029

Registrar
The IIHMR University
1, Prabhu Dayal Marg

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Name of the Training Institute
Period

IIHMR University
August 1-31, 2024

Module	Intervention	Cost Input	Description of Activity	Cost Centre	Charts of Account	Unit cost	No.	Month	Budget
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	1.6 Salaries - community-based, incl. Community Health Workers (CHWs) and outreach w	Project Manager (PM)(KK)	IIHMR/SAL/PM-KK	Salaries-Program	15,000	1	1	15,000
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	1.6 Salaries - community-based, incl. Community Health Workers (CHWs) and outreach w	Training Coordinator (TC)	IIHMR/SAL/TC-KK	Salaries-Program	40,000	1	1	40,000
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	1.6 Salaries - community-based, incl. Community Health Workers (CHWs) and outreach w	Administration and Finance Officer (AFO)	IIHMR/SAL/AFO-KK	Salaries-Admin	30,000	1	1	30,000
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diems/transport/other costs	Training Coordinator (TC) Travel	IIHMR/TRL/TC-KK	Travel expenses-Program	7,867	1	1	7,867
Program management	Grant management	11.5 Shared costs	Admin and Office Expenses	IIHMR/ADM/Admin Exp-KK	Admin Expenses	15,000	1	1	15,000
			Total						107,867

Cost Input	Q1 Budget
1.6 Salaries - community-based, incl. Community Health Workers (CHWs) and outreach w	85,000
2.6 Surveys/data collection related per diems/transport/other costs	7,867
11.5 Shared costs	15,000
Total	107,867

Module	Q1 Budget
RSSH/PP: Human resources for health (HRH) and quality of care	92,867
Program management	15,000
Total	107,867

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Near Sanganer Airport, Jaipur-302029

[Signature]

[Signature]

PRESIDENT
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NEAR SANGANER AIRPORT, JAIPUR 302029



Name of the Training Institute
Period

IIHMR University
01st September 2024 to 30th June 2025

Module	Intervention	Cost Input	Description of Activity	Cost Centre	Charts of Account	Unit cost	No.	Budget September 2024		Q3 Budget October 2024 to September 2024		Q4 Budget January 2025 to March 2025		Q5 Budget April 2025 to June 2025		Total Budget September 2024 to June 2025	
								Month	Amount (Rs)	Month	Amount (Rs)	Month	Amount (Rs)	Month	Amount (Rs)	Month	Amount (Rs)
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	1.6 Salaries - community-based, incl. Community Health Workers (CHWs) and outreach w	Project Manager (PM)(KK)	IIHMR/SAL/PM-KK	Salaries-Program	15,000	1	1	15,000	3	45,000	3	45,000	3	45,000	3	1,50,000
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	1.6 Salaries - community-based, incl. Community Health Workers (CHWs) and outreach w	Training Coordinator (TC)	IIHMR/SAL/TC-KK	Salaries-Program	40,000	1	1	40,000	3	1,20,000	3	1,20,000	3	1,20,000	3	4,00,000
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	1.6 Salaries - community-based, incl. Community Health Workers (CHWs) and outreach w	Administration and Finance Officer (AFO)	IIHMR/SAL/AFO-KK	Salaries-Admin	30,000	1	1	30,000	3	90,000	3	90,000	3	90,000	3	3,00,000
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	1.6 Salaries - community-based, incl. Community Health Workers (CHWs) and outreach w	Project Manager (PM)(KK) Travel	IIHMR/TRL/PM-KK	Travel expenses-Program	8,000	1	0		1	8,000	1	8,000	1	8,000	1	24,000
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diems/transport/other costs	Training Coordinator (TC) Travel	IIHMR/TRL/TC-KK	Travel expenses-Program	7,867	1	1	7,867	1	23,600	3	23,600	3	23,600	3	78,667
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diems/transport/other costs	Administration and Finance Officer (AFO) Travel	IIHMR/TRL/AFO-KK	Travel expenses-Admin	8,000	1	0		1	8,000	1	8,000	1	8,000	1	24,000
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diems/transport/other costs	Master Trainer Mentorship Visits to TI Partners	IIHMR/TRL/MTM-KK	Travel expenses-Program	18,000	1	1	18,000	1	18,000	1	18,000	1	18,000	1	72,000
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diems/transport/other costs	Master Trainer Refresher Workshop	IIHMR/MTs/Ref/Training-KK	Meeting and Workshops	7,24,766	1	0		1	7,24,766						7,24,766
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.4 Meeting/Advocacy related per diems/transport/other costs	Laptop AMC & repair & maintenance	IIHMR/ADM/Admin Exp-KK	Admin Expenses	1,500	1	1	1,500	3	4,500	3	4,500	3	4,500	3	13,500
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	11.1 Office related costs	Admin and Office Expenses	IIHMR/ADM/Admin Exp-KK	Admin Expenses	15,000	1	1	15,000	3	45,000	3	45,000	3	45,000	3	1,50,000
Program management	Grant management	11.5 Shared costs	Total						1,27,367		10,82,366		3,57,600		3,59,100		19,26,433

Cost Input	Q2 Budget	Q3 Budget	Q4 Budget	Q5 Budget
1.6 Salaries - community-based, incl. Community Health Workers (CHWs) and outreach w	85,000	2,55,000	2,55,000	2,55,000
2.6 Surveys/data collection related per diems/transport/other costs	25,867	57,600	57,600	57,600
2.4 Meeting/Advocacy related per diems/transport/other costs	15,000	45,000	45,000	45,000
11.1 Office related costs	1,500	4,500	4,500	4,500
11.5 Shared costs	1,27,367	10,82,366	3,57,600	3,59,100
Total	TRUE	TRUE	TRUE	TRUE

Module	Q2 Budget	Q3 Budget	Q4 Budget	Q5 Budget
RSSH/PP: Human resources for health (HRH) and quality of care	1,10,867	10,37,366	3,12,600	3,12,600
Program management	16,500	45,000	45,000	45,000
Total	1,27,367	10,82,366	3,57,600	3,59,100
	TRUE	TRUE	TRUE	TRUE

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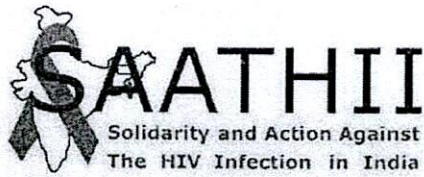
Registrar



Lakshmi Kishore

Prabhu Dayal Marg

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 THE IIHMR UNIVERSITY
 1, PRABHU DAYAL MARG
 NEAR SANGANER AIRPORT, JAIPUR 302029



Grant Agreement

Period from April 1st, 2024, to June 30th, 2024

Between

Solidarity and Action Against the HIV Infection in India
C-1/3, Safdarjung Development Area, Hauz Khas, New Delhi, Delhi - 110016

(Hereafter referred as SAATHII)

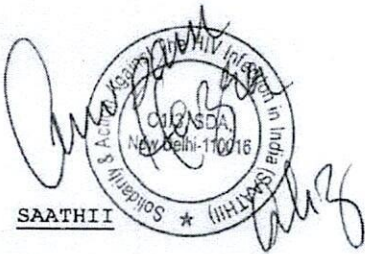
And

IIHMR University

On

Contribute to the national goals of ending AIDS by 2030, and TB elimination by 2025.

Grant Number: IND-C-SAATHII-3879



SAATHII



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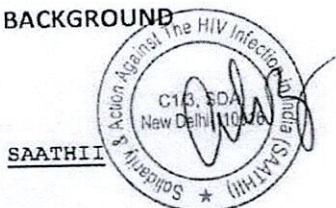
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Glossary:

Grant Period:	Means the period from 1 st April 2024 to 30 th June 2024
Accounts Closing Report:	Means the report required by SAATHII under Articles 10 and 10.3 of this Agreement.
Authorized Representative:	Means the person formally authorized to act as a Party's representative.
SAATHII Budget Holder:	Means the person designated by the SAATHII as its budget holder to provide approvals under this Agreement.
Bad Debt:	A bad debt is a debt that is certain not to be recovered. A debt is certain not to be recovered when all reasonable steps taken by SAATHII to recover it have proved unsuccessful.
Budget category:	A budget line or a main heading of the budget
Donors:	Global Fund to Fight AIDS, Tuberculosis and Malaria (GFATM)
Onward Granting:	Means the sub granting of certain Grant funds by SAATHII to Implementing Partners (Sub Recipient)
Obligations:	Any contractual arrangement or procurement schedule entered by Implementing Partner (Sub Recipient) with their suppliers.
Property:	Means office equipment items, movables, supplies, rolling stock and assets in general purchased with Grant funds.
Program:	The work plan, M&E targets and budget approved by SAATHII.
Reports:	Means the Program M&E, and Financial Reports as further described in Article 10.3 of this Agreement.
Termination by breach:	An act of ending the Grant Agreement by SAATHII if it deems that Sub Recipient fails to comply with terms and conditions set out in this agreement.
Termination by consent:	An act of ending the Grant Agreement by SAATHII with consent of Sub Recipient.

Sub Recipient (Implementing Partner): Means the national, self-governing civil society organizations (including community-based organizations) which will receive financial and technical support from SAATHII using the Grant.

BACKGROUND




Registrar
The IIHMR University
1, Prabhu Dayal Marg
Near Sanganer Airport, Jaipur-302029



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Solidarity and Action against the HIV Infection in India (SAATHII) is a registered non-profit organization that works towards universal access to healthcare, legal and social services for people living with HIV/AIDS, and vulnerable groups such as transwomen, men who have sex with men, women who sell sex and people who inject drugs. Registered in 2002 and head office in Chennai. SAATHII has operations across the country.

About the Project: The project's overarching goal is to contribute to the national goal of ending AIDS by 2030. With support from the Global Fund to Fight AIDS, Tuberculosis, and Malaria (GFATM), it will support the National AIDS Control Program (NACP) in achieving the UNAIDS fast track goals of 95-95-95.

The project will cover the following components:

- Care and Support Centre (CSC 2.0) and Elimination of Vertical Transmission of HIV and Syphilis (EVTHS)
- HIV interventions among incarcerated populations
- Community System Strengthening (CSS) and
- Red Ribbon Bus (RRB) Campaign
- Kshamta Kendra: Capacity Building of TI and LWS

SAATHII, as part of its support to NACO under Global Fund GC7 grant, is mandated to provide institutional mechanisms for the training of the TI service providers, through 20 Kshamta Kendra (Training Centers) across country to build the capacities and skills of the staff working for the Link Workers Scheme (LWS) and Targeted Intervention (TI) projects implemented by CBOs/NGOs. The KTs will work on the objective of improving the knowledge and skills of LWS and TI service providers in an innovative and sustainable manner across the country over 2024-2025.

Now therefore, IIHMR University and SAATHII agree as follows:

1. **Scope of Work:** IIHMR University shall provide the services set forth in **Annexure A**. All services hereunder shall be provided in accordance with the terms of this agreement.
2. **Term:** This agreement shall be effective from **1st April 2024 ("Effective Date")** and shall remain in effect **until 30th June 2024** unless otherwise terminated in accordance with **Article 33 ("Termination")**. Based on the performance and the continuation of the funding from Global Fund this agreement may be extended with an amendment to this agreement as applicable.

3. **Budget and Terms:**

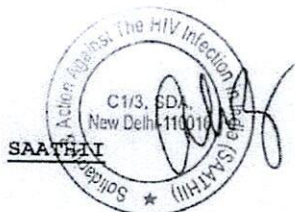
Payment is contingent upon SAATHII's acceptance of the services conforming to the SOP and SAATHII's timely receipt and approval of deliverables as set forth in this agreement.

As consideration for IIHMR University performance of its obligations under this agreement, SAATHII agrees.

to pay IIHMR University up to maximum of **INR 3,57,600- (Rupees three lakhs and fifty-seven thousand six hundred only)** as set forth in **Annexure B- Budget for the period April to June 2024**

The maximum amount mentioned in the agreement is for budget purposes and payment will be made as per deliverable defined in the scope of work.

In case the Sub Recipient (SR) anticipates over expenditure in any budget line then it is mandatory to obtain prior written approval from the Principal Recipient (PR). It must be noted SR will ensure that the overall project expenditure does not exceed the overall approved budget.



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Principal Recipient	Amount in ₹	Period
SAATHII	INR 3,57,600	April to June 2024

4. **Use of Funds:** IIHMR University agrees to use the funds under this agreement only in accordance with terms as set forth in the MOU. Further, IIHMR University shall be responsible for paying all taxes imposed on any payment made by SAATHII to IIHMR University.
5. **Accounting System:** IIHMR University as sub-grantee shall adhere to an accrual basis of accounting for all expenditure and income. SAATHII as Principal Recipient shall provide remote access to tally software through cloud AWS for the purpose of maintaining financial records. It is mandatory for Kshamta Kendra to access Tally through a remote server and post all accounting entries through cloud AWS. SAATHII will ensure backup of Tally data is provided as and when required by Kshamta Kendra. SAATHII will ensure required orientation is provided to the AFO.
6. **Treatment of Tax:** GST should be reported along with monthly and quarterly financial reports in the prescribed format.
7. **IIHMR University** must set up a designated bank account with any Nationalized/Scheduled Bank to receive the grants from SAATHII. This will be used solely for the purpose of the grant.
 - 7.1 **Interest:** Any interest earned on Grant funds disbursed by SAATHII to IIHMR University under this grant shall be accounted for and used solely for program purpose.
8. **Indirect and Overhead Costs:** IIHMR University should not charge non-budgeted indirect / overhead costs under this grant. All the indirect and overhead costs should be charged based on the proportion of staff under this grant. The decision should be documented and signed by appropriate authorities and shared with SAATHII. Detailed work should be part of the payment voucher.
9. **Payment and Deliverables:** Project deliverables which are due under this agreement shall be submitted to SAATHII as set forth here. The payment will be released as per the following table.

Installment	Conditions for release of Payment
1 st tranche (50% of the budget)	Signing of MOU. Budget for the period April to May 2024 will be released.
2 nd tranche (remaining amount as per actual expenses incurred)	Submission of QFR of April to June 2024 (Soft copy) Note: - Funds disbursed is subject to receipt of fund form GFATM

IIHMR University hereby acknowledges and agrees to submit all reports (as mentioned below under Article 9) and any other requirements from the donor on time and achieve the program target set forth under this agreement (as mentioned in the SOP).



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RS
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10. CLOSE-OUT

Close-out refers to the set of processes that must be followed at the end of agreement, or at the end of a donor project.

At the end of donor project:

A Close-out confirmation letter will be issued by SAATHII in writing and sent to IIHMR University. Record retention requirements will be included in the letter.

10.1 No expenditure shall be incurred by IIHMR University in respect of funds received from SAATHII, following the end date of that SAATHII's funding (the end date as specified in the MoU).

10.2 Unless SAATHII authorizes an extension, IIHMR University shall liquidate all obligations financed by SAATHII. For any deviation of this Article prior approval is needed from SAATHII.

10.3 IIHMR University shall submit to SAATHII the final financial, M&E and program reports required under the grant agreement.

10.4 IIHMR University shall verify its bank balance and promptly refund the closing bank balance together with any balances of unobligated cash that SAATHII has disbursed and that is not authorized to be retained by IIHMR University for use in other projects.

10.5 IIHMR University must submit a fixed asset register to SAATHII, who shall confirm the final arrangement for these items.

10.6 SAATHII reserves the right to require refund by IIHMR University of any amount which SAATHII determines to have been expended for purposes not in accordance with the terms and condition of the agreement, including but not limited to costs which are not allowable in accordance with the applicable donor conditions.

11. Refund

At the Expiry Date (or the earlier date of termination under Article 33 of this agreement), the following funds shall be immediately refunded to SAATHII.

11.1 Grant funds advanced by the SAATHII, but which have not been expended by IIHMR University.

11.2 Interest earned on the grant funds described above. SAATHII reserves the right to request a refund by IIHMR University of any amount which IIHMR University did not spend in accordance with the terms and conditions of this agreement. If a final audit has not been performed prior to the expiry date, SAATHII retains the right to a refund until all claims which may result from the final audit have been resolved between SAATHII and IIHMR University. Beyond this final audit SAATHII retains the rights to a refund until all claims which may result from any other subsequent audits during a period of 7 years after the end/termination of this agreement (by Global Fund, Government of India and/or any other government agencies) have been resolved between SAATHII and IIHMR University. This Article 11 is subject to Article 33 below.

12. Prohibition of Expenses. IIHMR University agrees that no funds under this agreement will be used for lobbying activity or to support political activity or any other activities which are not budgeted unless a written approval is obtained from SAATHII.




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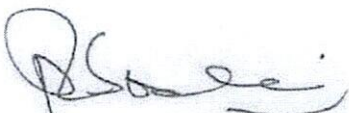
PRESIDENT
THE IIHMR UNIVERSITY
1, PRABHU DAYAL MARG
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13. **Confidential Information.** IIHMR University work with SAATHII may involve access to technical and other data and information which SAATHII considers confidential and/or proprietary to it or its funders, affiliates, collaborators, potential collaborators or IIHMR University and which is, therefore, of a confidential nature as well as any information or material learned from or developed for SAATHII because of providing the services hereunder ("SAATHII's Confidential Information"). IIHMR University agrees: (a) to consider all of SAATHII's Confidential Information as the confidential property of SAATHII or its designee; (b) not to disclose SAATHII's Confidential Information to any third party without the express, prior written consent of SAATHII; (c) not to use SAATHII's Confidential Information for IIHMR University own benefit at any time; and (d) to share SAATHII's Confidential Information with only its employees who have a need to know SAATHII's Confidential Information to perform the activities hereunder and who are bound by restrictions on disclosure and use of confidential information at least as restrictive as those set forth herein. IIHMR University agrees that, upon SAATHII's request, it shall promptly return to SAATHII all of SAATHII's Confidential Information and return or destroy any copies thereof; *provided*, however, that IIHMR University may retain SAATHII's Confidential Information to the extent required to comply with its record keeping obligations set forth in Article 32 ("Records and Auditing") and may retain one (1) archival copy of SAATHII's Confidential Information, subject to its ongoing obligation to maintain the confidentiality of SAATHII's Confidential Information.
14. Notwithstanding the foregoing, SAATHII's confidential information shall not include any information or material which is now in the public domain or which becomes generally available to the public through no fault of IIHMR University or was already known to or in the possession of IIHMR University prior to disclosure by or from SAATHII as can be demonstrated by documentary evidence; or was disclosed on a non-confidential basis from a third party having the right to make such disclosure.
15. **Intellectual Property**
- 15.1. **Prior Intellectual Property.** All ownership rights, copyrights, patents, patent applications, trade secrecy rights, trademarks, service marks, trade names, know-how, data, technology, and other rights (hereinafter, "Intellectual Property" or "IP") licensed to, owned or controlled by a Party to this Agreement prior to the Effective Date (such Party's "Prior IP") shall remain the sole property of such Party.
- 15.2. **Project Intellectual Property.** IIHMR University acknowledges and agrees that all Intellectual Property and other work product created hereunder, including, without limitation, all inventions, discoveries, designs, programs, improvements, developments, new concepts, methods, agents, materials, and ideas, whether patentable or not, and products, processes and know-how related to the use or production thereof made, conceived or reduced to practice by IIHMR University during the Term of this Agreement ("Project IP") shall be the sole property of SAATHII, whether developed independently by IIHMR University or jointly with SAATHII and/or with others and whether SAATHII uses, registers or markets the same.
- 15.3. **Assignment of Project Intellectual Property.** IIHMR University shall promptly disclose all Project Intellectual Property to SAATHII in writing, sign all papers, execute all oaths, and do everything necessary to assign to SAATHII all rights in and to the Project IP. As necessary and upon request, during and after the Term of this Agreement, IIHMR University agrees to further assist SAATHII to evidence, perfect, register or enforce all rights set forth in this Article 15.
16. **Publication.** IIHMR University shall not make any publication or presentation of the results, data or Intellectual property generated hereunder or otherwise related to the work conducted hereunder

SAATHII




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without the express prior written consent of SAATHII, which may be withheld at SAATHII's sole discretion.

17. **Use of Name/Publicity.** IIHMR University shall not use the name, logo, or trademarks of Global Fund and SAATHII or of SAATHII affiliates, or of any funder to SAATHII, or funder to SAATHII affiliates, in any press release, public statement, public disclosure or publication without the named entity's prior express written consent. IIHMR University will not issue any press release, public statement, or public announcement with respect to this agreement without the prior express written approval of SAATHII.
18. **Relationship with SAATHII.** IIHMR University relationship with SAATHII shall be that of an independent agreement or rendering of technical services. IIHMR University shall have no authority to execute or modify Agreements or to make commitments on behalf of SAATHII. For avoidance of doubt SAATHII shall make no payments to third parties on IIHMR University behalf. Nothing contained herein shall be deemed to create the relationship of employer and employee.
19. **Relationship with SAATHII:** - IIHMR University has no relationship with SAATHII arising out of this Agreement. IIHMR University shall make no implication to investors, the media, or the public that SAATHII's support the activities of IIHMR University. This stipulation is required in any agreements hereunder.
20. **Sub Granting and Assignment.** IIHMR University shall not assign rights or interest under this agreement and shall not enter into agreement or otherwise delegate any of the duties under this agreement to any third party without SAATHII's prior express written approval.
21. **Research.** No research involving animals, human subjects, or recombinant DNA ("RNA") shall be conducted under this Agreement. Ongoing program assessments as part of routine monitoring and evaluation do not come under the definition of research.
22. **Title:** Title to goods or other property financed by SAATHII under this Agreement ("Program Assets") shall be held by the IIHMR University, unless the SAATHII requests, at any time in its sole discretion, that title be transferred to the SAATHII, or another entity nominated by SAATHII.
23. **Representations and Warranties.** IIHMR University represents, warrants, and covenants that:
 - 23.1. As of the Effective Date of this Agreement, (a) IIHMR University has the right, power, and authority to enter into this Agreement and to perform IIHMR University obligations hereunder; (b) IIHMR University execution, delivery and performance of this Agreement, and the rights granted by IIHMR University hereunder, do not conflict with, violate or breach any to which IIHMR University is a Party, and there are no Agreements, assignments or encumbrances in existence inconsistent with the provisions of this Agreement; (c) IIHMR University shall not enter into any third-party Agreements that would prevent or interfere with IIHMR University performance of IIHMR University obligations hereunder; and (d) IIHMR University shall maintain all necessary regulatory and government licenses, permits, approvals, certifications, accreditations, authorizations and related documentation necessary or required by applicable laws and regulations or necessary to provide the services hereunder, and shall provide copies of any of the foregoing documentation to SAATHII upon request; and
 - 23.2. All services under this Agreement shall be performed as follows: (a) with due care; (b) in accordance with generally prevailing standards; (c) in strict compliance with all applicable laws and/or regulations and the terms of this Agreement including but not limited to, the




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NEAR SANGANER AIRPORT, JAIPUR 302029

funder requirements attached hereto as Attachment 1 to 3, as well as regulations governing the conduct of business as an independent agreement or (including without limitation, duties regarding labor and tax law), (d) without reference to, incorporation of or reliance on any IIHMR University Prior IP or other IIHMR University proprietary rights, and in the event that any IIHMR University Prior IP is ultimately required to practice or otherwise exploit the Project IP, work product or deliverables provided to SAATHII hereunder, IIHMR University hereby grants to SAATHII a non-exclusive, world-wide, unrestricted, royalty-free, perpetual, irrevocable license with a right to sublicense under any such required IIHMR University Prior IP; and (e) without reference to, use of or reliance on any third-party trade secrets, know-how, or other third-party intellectual property rights, and in the event that any third-party trade secrets, know-how, or other third-party intellectual property rights are ultimately required to practice or otherwise exploit the Project IP, work product or deliverables provided to SAATHII hereunder, IIHMR University hereby agrees that it shall immediately secure a non-exclusive, world-wide, unrestricted, royalty-free, perpetual, irrevocable license with a right to sublicense under any such required third-party intellectual property for SAATHII's benefit or shall immediately revise the work product, Project IP and/or deliverables provided hereunder at no additional cost to SAATHII to ensure that their practice or exploitation by SAATHII or its licensees or assigns shall not infringe upon such third-party's proprietary rights.

- 23.3. Neither the services IIHMR University performs hereunder nor any Intellectual Property arising hereunder, including but not limited to devices and/or prototypes designed and/or developed by IIHMR University hereunder along with any related specifications, drawings, or documentation, shall violate any third-party intellectual property rights, and shall not infringe any third-party patent, copyright, or trademark, nor constitute the misappropriation of any third-party trade secrets and/or know-how (whether patentable or not), violate any third-party confidentiality obligations, nor any other obligations owed by IIHMR University to a third party, nor will IIHMR University develop any Intellectual Property in the course of performing the services hereunder that incorporates into any deliverables the intellectual property of others.
24. **Prohibition of Terrorism Transactions.** IIHMR University is reminded that Government of India law prohibits transactions with, and the provision of resources and support to, individuals and organizations associated with terrorism. It is the legal responsibility of the IIHMR University to ensure compliance with these orders/laws. This provision must be included in all lower-tier agreements issued hereunder.
25. **Anti-Corruption.** IIHMR University shall abide by applicable laws and regulations on anti-corruption and bribery. IIHMR University shall not directly or indirectly (a) make any offer, payment, or promise to pay; authorize payment; or offer a gift; promise to give, or authorize the giving of anything of value for the purpose of influencing any act or decision (including a decision not to act) of any individual, agents and/or any establishment in which IIHMR University is performing services; or (b) induce any such person to use his or her influence to affect any such governmental act or decision in order to assist IIHMR University or SAATHII in obtaining, retaining or directing any business or advantage.
26. **Debarment and Suspension.** IIHMR University certifies by signing this Agreement that neither it nor its principals are presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from participation in this transaction by any government department or agency



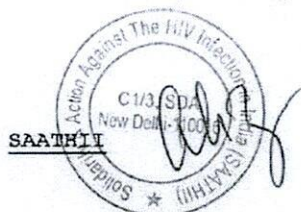

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under Government of India. IIHMR University agrees to notify SAATHII immediately upon learning that it or any of its principals is presently excluded or disqualified from covered transactions by any department or agency.

27. **Procurement Practices.** IIHMR University shall conduct procurement transactions in a manner that provides, to the maximum extent practical, open, and free competition and is compatible with a competitive bidding format. Documents related to procurement (including solicitations and bids) shall be maintained in accordance with Article 32 ("Records and Auditing").
28. **Policies**
- 28.1. IIHMR University should have a set of Policies and Procedures in place, approved by their governing body, that include Financial and Administrative Policies, Human Resources Policies and Operational Policies. SAATHII shall have the right to review the policies and procedures. IIHMR University shall consider all reasonable amendments to its Policies and Procedures suggested by SAATHII.
- 28.2. IIHMR University should have a written anti-fraud policy. Any organization without such a policy may adopt SAATHII's anti-fraud policy. Notwithstanding any local response to a suspected problem, SAATHII reserves the right to carry out its own investigation of an alleged irregularity and an audit of systems and controls.
- 28.3. IIHMR University must maintain a conflict-of-interest policy which should at a minimum state that staff should not participate in any decisions regarding a transaction in which they have a conflict of interest. Any organization without such a policy may adopt SAATHII's conflict of interest policy.
- 28.4. IIHMR University should have inclusive and non-discriminatory workplace policies that assure confidentiality and provide a non-discriminatory and supportive environment for employees across HIV status, religion, gender/sexuality, and other affiliations.
29. **Insurance and Liability.** During the Term of this Agreement, IIHMR University shall carry appropriate and commercially reasonable amounts of insurance adequate for the activities under this Agreement as well as sufficient levels of all legally mandated insurance. IIHMR University accepts full responsibility and liability for all activities and obligations conducted under this Agreement, including any liability claimed by any third party against SAATHII, its funders, and/or its officers and employees.
30. **Responsibility for Loss or Theft:** IIHMR University shall be solely liable for the loss or theft of, or damage to all items purchased with Grant funds and, immediately upon any such loss, theft, or damage, shall replace such items at its own expenses in compliance with the procurement procedures. In addition, IIHMR University shall be solely liable for the loss or theft of any cash in its possession and shall have no recourse to SAATHII for any such loss or theft.
31. **Indemnification.** IIHMR University agrees to defend, indemnify, and hold harmless SAATHII, its funders, and their respective directors, officers, employees, agents, and assignees (each, an "Indemnitee") from all liabilities, actions, damages, demands, costs and expenses (including attorneys' fees), and losses (collectively, "Liabilities") which may be asserted against Indemnitees, arising, directly or indirectly, in whole or in part from Project activities including, without limitation, Liabilities which arise, directly or indirectly, in whole or in part from (a) Agreement activities; (b) IIHMR University or IIHMR University affiliates', directors', officers', employees', agents', IIHMR University or assignees' breach or alleged breach of any of the warranties and representations



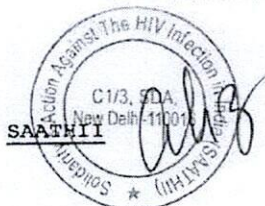

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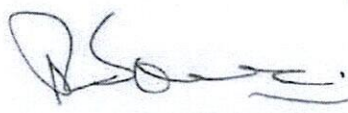
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contained herein; (c) any Liabilities of patent or copyright infringement or violations of any proprietary rights based upon the services provided hereunder and/or deliverables provided by IIHMR University or by IIHMR University affiliates, directors, officers, employees, agents, IIHMR University and assignees to SAATHII under this Agreement, or; (d) any Liability for license fees or royalties in connection with the services provided hereunder and/or deliverables provided by IIHMR University or by IIHMR University affiliates, directors, officers, employees, agents, IIHMR University and assignees to SAATHII under this Agreement; in each case except to the extent that IIHMR University establishes that such Liabilities are caused solely by the Indemnitee's gross negligence or willful misconduct.

- 32. Governing Law and Disputes.** This Agreement shall be construed in accordance with the laws of the Government of India, without respect to its choice-of-law rules. The Parties will first attempt to resolve all disputes arising under this Agreement through good faith negotiations. If the Parties are unable to negotiate a resolution to any dispute within sixty (60) days after detailed written notice by one Party to the other describing such dispute, either Party may refer the dispute for final, binding arbitration. Arbitration proceedings shall be conducted by a single, neutral arbitrator in Chennai, India, and in accordance with the rules of the Indian Arbitration Act. The arbitrator shall be experienced in the field of the dispute and shall have no ongoing business relationship with either Party. The arbitrator shall be selected by mutual agreement of the Parties, or in the absence of such mutual agreement shall be appointed within thirty (30) days of the referral of the dispute for arbitration and in accordance with the Indian Arbitration Rules. The Parties agree to accept the arbitrator's decision as final and binding. In the event a Party fails to proceed with arbitration, unsuccessfully challenges the arbitrator's award, or fails to comply with the arbitrator's award, the other Party shall be entitled to costs of suit including reasonable attorneys' fees for having to compel arbitration or defend or enforce the award. By agreeing to arbitrate, both Parties give up their legal right to bring a court action and have a jury trial under the jurisdiction of Chennai.
- 33. Records and Auditing.** IIHMR University shall maintain and make available to SAATHII, its funder(s), and/or their auditors upon request sufficient books and records for a minimum of seven (7) years after the conclusion of this Agreement to verify compliance with the terms and conditions herein. IIHMR University warrants that the fees charged for services procured under this Agreement are reasonable and customary or below those usually charged by or for similar work.
- 33.1.** IIHMR University shall provide SAATHII with an annual audit report after filing the annual returns.
- 33.2.** Audit by SAATHII: SAATHII will appoint auditor(s) from the Global Fund empaneled list of auditors. The audit will happen one or more times during every financial year to perform the audits required under this agreement and/or to conduct a financial review, forensic audit, or evaluation, or to take any other actions that it deems necessary to ensure accountability of IIHMR University for Grant funds with written notice to IIHMR University.
- 33.3. Right of Access:** IIHMR University shall permit or ensure authorized representative of SAATHII, its agents, the Global Fund, the Local Fund Agent, Country Coordinating Mechanism, statutory agencies and any other third party authorized by SAATHII access all times to:
- Program books and records or any other documentation related to the program held by IIHMR University.
 - The premises of IIHMR University where program books and records are kept, or program activities are carried out.




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- c) Other sites where program related documentation is kept, or program activities are carried out.
- d) All personnel of IIHMR University of Grant funds
34. **Termination.** This Agreement may be canceled/terminated at any time by SAATHII in whole or in part for any reason upon 30 days prior written notice to IIHMR University. In the event of early termination, SAATHII shall inform IIHMR University in writing that the Agreement is canceled, and IIHMR University shall immediately stop work. All advanced funds (including interest accrued thereon) shall be refunded to SAATHII unless IIHMR University and SAATHII mutually agree that partial performance warrants partial payment. If SAATHII agrees to make partial payment, IIHMR University shall submit an invoice to SAATHII for those services completed at the time of cancellation, which amount shall not exceed the remainder due pursuant to the Budget. Upon termination or expiration of this Agreement, IIHMR University shall (a) promptly provide all Agreement deliverables due; (b) return SAATHII's Confidential Information to SAATHII if requested, in accordance with Article 13 ("Confidential Information"); and (c) in the event of termination, promptly cancel all outstanding commitments and agreements, effective no later than the termination date.
- 34.1. **IIHMR University Right to Terminate:** This agreement may be terminated at any time in whole or in part by IIHMR University upon it sending written notification to SAATHII with the following information: reasons for termination, the effective date of termination and, in the case of partial termination, the part to be terminated. However, if SAATHII determines, in the case of partial termination, that the reduced or modified part of the agreement or grant will not accomplish the purposes for which the Grant was made under this agreement, then SAATHII may terminate this agreement in its entirety in accordance with Article 28 above.
- 34.2. IIHMR University shall within 15 calendar days after the effective date of termination under this Article 28 repay to SAATHII (in accordance with Article 28 all unexpended funds which are not otherwise required to be retained to meet a present or future obligation arising under a transaction which was entered into in accordance with the terms of the agreement and prior to its termination. No amount may be retained hereunder unless SAATHII has been provided with written evidence satisfactory to SAATHII, confirming that retention is required. Should the Grant funds disbursed by SAATHII to IIHMR University prior to the effective date of the termination of this agreement be insufficient to cover IIHMR University obligations in the legally binding transaction, IIHMR University may submit a claim covering such obligations. SAATHII shall determine any amount(s) to be paid by SAATHII to IIHMR University under this claim in accordance with SAATHII's policies and procedures from time to time.
35. **Severability.** If any provision of this Agreement is for any reason, declared invalid, void, or unenforceable by a court of competent jurisdiction, the validity and binding effect of any remaining provisions will not be affected, and the remaining portion of this Agreement will remain in full force and effect as if this Agreement had been executed with said provisions eliminated.
36. **Survival.** Neither expiration nor termination of this Agreement shall relieve either Party of its rights or obligations under Article 13 ("Confidential Information"), Article 15 ("Intellectual Property"), Article 16 ("Publication"), Article 17 ("Use of Name/Publicity"), Article 18 ("Relationship with SAATHII's Funder"), Article 23 ("Representations and Warranties"), Article 30 ("Indemnification"),




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Article 31 ("Governing Law and Dispute"), Article 32 ("Records and Auditing"), Article 34 ("Severability"), Article 35 ("Survival") and Article 38 ("Entire Agreement/Notices").

37. **Force Majeure.** In the event that either Party hereto is prevented from or delayed in the performance of any of its obligations hereunder by forces beyond its reasonable control, including but not limited to war, terrorist acts, strikes, riots, storms, fires or any other cause whatsoever beyond the reasonable control of the Party ("Force Majeure"), the Party so prevented or delayed shall be excused from the performance of any such obligation to the extent and during the period of such prevention or delay but in no event more than sixty (60) days. In the event such Force Majeure continues for a period of sixty (60) days or longer, the Party whose performance was not affected by such Force Majeure may terminate this Agreement by giving thirty (30) days' prior written notice to the Party suffering such Force Majeure event.
38. **Translation.** This Agreement in the English language shall be the controlling Agreement between the Parties. In the event this Agreement is translated into a language other than English, IIHMR University agrees that it shall not be entitled to rely upon such translation, and such translation shall be of no force or effect.
39. **Entire Agreement/Notices.** This Agreement, including attachments, constitutes the entire understanding between the Parties with respect to the subject matter hereof. This Agreement shall not be modified in any respect, except in writing by both Parties. Any notices or reports required of this Agreement shall be sent to the Parties at the address listed on the face of this Agreement and/or to alternate address intimated officially.
40. **Waiver.** Failure by either Party to insist on strict adherence to any one or more of the terms or conditions of this Agreement, or on one or more occasions, shall not be construed as a waiver, nor deprive that Party of the right to require strict compliance with the same thereafter.
41. **Counterparts.** This Agreement may be executed in one or more counterparts, each of which shall be deemed to be an original but all of which, together, shall constitute one and the same instrument.
42. **Remedies.** The Parties agree that damages for breach of the covenants herein will be difficult to determine and inadequate to remedy the harm which may be caused thereby, and therefore consent that these covenants may be enforced by temporary or permanent injunction without the necessity of bond.
43. **Attachments.** (Incorporated herein):
Annexure A: Scope of Work (SoW)
Annexure B: Budget for the period 1st April 2024 to 30th June 2024th



SAATHII


Registrar
The IIHMR University
1, Prabhu Dayal Marg
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IIHMR UNIVERSITY

PRESIDENT
THE IIHMR UNIVERSITY
1, PRABHU DAYAL MARG
NEAR SANGANER AIRPORT, JAIPUR 302029

IN WITNESS WHEREOF, the Parties hereby execute this Agreement and acknowledge that they are authorized to execute same:

For and on behalf of SAATHII

Signature:



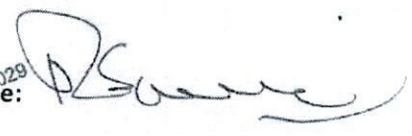
Name: Anupam Hazra

Designation: Project Director

Date:

For and on behalf of IIHMR University

Signature:



PRESIDENT
THE IIHMR UNIVERSITY
1, PRABHU DAYAL MARG
NEAR, SANGANER AIRPORT, JAIPUR 302029

Name:

Dr. P. R. Sodani

Designation:

President

Date:

Annexure A: Scope of Work

During the interim three-month contract period, SAATHII PR will assess KK's program and finance performance objectively for the GC 6 contract period. Based on the performance of the KKs and in consultation with NACO, SAATHII PR will sign a long-term contract with better performing KKs. Outlined below are the key activities that the KKs are expected implement during this interim period:

- KK will conduct training outcome assessment among 10% of the NGOs/CBOs trained during the GC 6 period. SAATHII will develop an outcome assessment tool and share it with the KK. KK is expected to make field visits to conduct the training outcome assessment and submit an analytical report to SAATHII PR.
- From the HR list of LWS and TI project staff, KK will develop a comprehensive list of staff who have not been trained on the induction training module and develop a training calendar and budget. KK is expected to complete 100% of the training by September 2024.
- As per the suggestions from NACO during the KK review meeting held in Delhi on Feb 27-28, 2024, KK will engage with its respective SACS to sign a single MoU with SACS for the maximum period of the three years starting from April 2024.
- KK staff, in discussion with SACS, will undertake field exposure visits to TI (core group and bridge population) and LWS project sites for experiential learning.
- KK will support in reviewing and enhancing the existing TI and LWS training modules.

SAATHII



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- KK is expected to complete the data entry of the training conducted in the GC 6 period in the KK MIS.
- Based on the agreement with the respective SACS, the KK will begin to conduct TI and LWS project staff training on the induction training module.

Annexure B: Budget (Excel attached)

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SAATHII

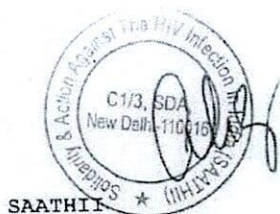
IIHMR UNIVERSITY

Milestone	Deliverables	Period	Due Date
Milestone 1	Signing of MOU by both parties	1 st April 2024 to 30 th June 2024 March 2024	April 10th, 2024
Milestone 2	Submission of Monthly Financial Report (MFR)	1 st April 2024 to 30 rd April 2024	15 th May 2024
Milestone 3	Submission of Monthly Progress Report (MPR)	1 st April 2024 to 30 rd April 2024	15 th May 2024
Milestone 4	Submission of Monthly Financial Report (MFR)	1 st May 2024 to 31 st May 2024	15 th June 2024
Milestone 5	Submission of Monthly Progress Report (MPR)	1 st May 2024 to 31 st May 2024	15 th June 2024
Milestone 6	Submission of Quarterly Financial Report (QFR)	1 st April 2024 to 30 th June 2024	15 th July 2024
Milestone 7	Submission of Quarterly Progress Report (QPR)	1 st April 2024 to 30 th June 2024	15 th July 2024

All reports should be sent to SAATHII in accordance with the key date mentioned in the grant agreement. SAATHII team members may visit for data validation. For any deviations to this SAATHII will give appropriate guidance to IIHMR University.

IIHMR University shall provide SAATHII with such other financial and programmatic information as may be required by the donor or SAATHII from time to time. Such requests shall be dealt with as quickly as possible.

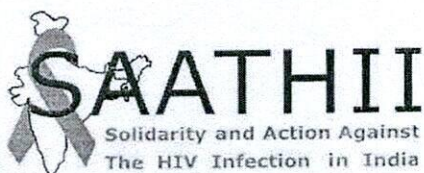
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NEAR SANGANER AIRPORT, JAIPUR 302029



Extension of the Grant agreement

For the Period 1st July to 31st July, 2024

Between

Solidarity and Action Against the HIV Infection in India (Principal Recipient)

C-1/3, Safdarjung Development Area, Hauz Khas, New Delhi, Delhi - 110016

(Hereafter referred as SAATHII)

And

IIHMR UNIVERSITY

1 Prabhu Dayal Marg, Near Sanganer Airport Terminal 1

Jaipur (Raj.) – 302029

On

Contribute to the national goals of ending AIDS by 2030, and TB elimination by 2025.

Grant Number: IND-C-SAATHII-3879

SAATHII

Amrpal Hazra (ahz)

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NEAR SANGANER AIRPORT, JAIPUR 302029

Date of Agreement: July 1, 2024

Reference: Grant Agreement with IIHMR UNIVERSITY dated April 1, 2024

Summary of the Extension:

SAATHII extends the Grant Agreement with IIHMR UNIVERSITY for a one-month period from July 1 to 31, 2024 with the same terms and conditions as mentioned in the Grant Agreement for the period April 1 to June 30, 2024.

This Grant Agreement with IIHMR UNIVERSITY will automatically come to an end on July 31, 2024 unless any extension of grant agreement is issued by SAATHII.

All other terms and conditions related to the Close-Out, Termination and other relevant articles as mentioned in the Grant Agreement for the period April 1 to June 30, 2024, will be applicable.

Milestone for Reporting:

Milestone	Deliverables	Period	Due Date
Milestone 8	Submission of Monthly Financial Report (MFR)	1 st July 2024 to 31 st July 2024	15 th August 2024
Milestone 9	Submission of Monthly Progress Report (MPR)	1 st July 2024 to 31 st July 2024	15 th August 2024

Note: If the reporting day falls on a holiday, then the next working day will be considered as the timeline

All reports should be sent to SAATHII in accordance with the due date. SAATHII team members may visit for data validation. For any deviations to this SAATHII will give appropriate guidance to IIHMR UNIVERSITY.

IIHMR UNIVERSITY shall provide SAATHII with such other financial and programmatic information as may be required by the donor or SAATHII from time to time. Such requests shall be dealt with as quickly as possible.

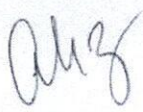
Annexures:

- A. Scope of Work for the period July 1 to 31, 2024
- B. Budget for the period July 1 to 31, 2024

IN WITNESS WHEREOF, the Parties hereby execute this Agreement and acknowledge that they are authorized to execute same:

For and on behalf of SAATHII
IIHMR UNIVERSITY

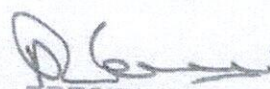
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For and on behalf of

IIHMR UNIVERSITY


PRESIDENT
THE IIHMR UNIVERSITY
1, PRABHU DAYAL MARG
NEAR SANGANER AIRPORT, JAIPUR 302029

Signature:

Anupam Hazra

Name:

ANUPAM HAZRA

Designation:

Deputy Project Director

Date: July 1, 2024

Signature:

Dr. P.R. Sodani

Name:

Dr. P.R. Sodani

Designation:

President

Date:

July 1, 2024

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Annexure A: Scope of Work

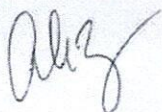
During the one-month contract period, SAATHII PR will complete the KKs performance assessment for program and finance objectively for the GC 6 contract period. Based on the performance of the KKs and in consultation with NACO, SAATHII PR will sign a long-term contract with better performing KKs. Outlined below are the key activities that the KKs are expected implement during this interim period:

- From the HR list of LWS and TI project staff, KK will complete a comprehensive list of staff who have not been trained on the induction training module and develop a training calendar and budget. KK is expected to complete 100% of the training by September 2024.
- As per the suggestions from NACO during the KK review meeting held in Delhi on Feb 27-28, 2024, KK will engage with its respective SACS and complete signing MoU with SACS for the maximum period of the three years starting from April 2024.
- KK staff, in discussion with SACS, will complete field exposure visits to TI (core group and bridge population) and LWS project sites for experiential learning.
- KK will support in reviewing and enhancing the existing TI and LWS training modules.
- Based on the agreement with the respective SACS, the KK will begin to conduct TI and LWS project staff training on the induction training module.
- Develop a list of available Master Trainers for the induction training and share it with SAATHII PR
- Conduct monthly review and planning meeting among the KK team members

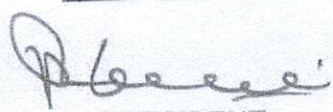
Annexure B: Budget (Excel attached)

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Name of the Training Institute
Period

IIHMR University
July 1-31, 2024

Module	Intervention	Cost Input	Description of Activity	Cost Centre	Chart of Account	Unit cost	No.	Month	Budget
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	1.6 Salaries - community-based, incl. Community Health Workers (CHWs) and outreach w.	Project Manager (PM)(KK)	IIHMR/SAL/PM-KK	Salaries-Program	15,000	1	1	15,000
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Salaries - community-based, incl. Community Health Workers (CHWs) and outreach w.	Training Coordinator (TC)	IIHMR/SAL/TC-KK	Salaries-Program	40,000	1	1	40,000
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Salaries - community-based, incl. Community Health Workers (CHWs) and outreach w.	Administration and Finance Officer (AFO)	IIHMR/SAL/AFO-KK	Salaries-Admin	30,000	1	1	30,000
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diems/transport/other costs	Project Manager (PM)(KK) Travel	IIHMR/TRL/PM-KK	Travel expenses-Program	8,000	1	1	8,000
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diems/transport/other costs	Training Coordinator (TC) Travel	IIHMR/TRL/TC-KK	Travel expenses-Program	7,867	1	1	7,867
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diems/transport/other costs	Administration and Finance Officer (AFO) Travel	IIHMR/TRL/AFO-KK	Travel expenses-Admin	8,000	1	1	8,000
RSSH/PP: Human resources for health (HRH) and quality of care	RSSH/PP: HRH planning, management and governance including for community health workers (CHWs)	11.5 Shared costs	Admin and Office Expenses	IIHMR/ADM/Admin Exp-KK	Admin Expenses	15,000	1	1	15,000
Program management	Grant management		Total						123,867

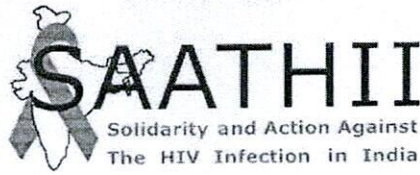
Cost Input	Q1 Budget
1.6 Salaries - community-based, incl. Community Health Workers (CHWs) and outreach w.	85,000
2.6 Surveys/data collection related per diems/transport/other costs	23,867
11.5 Shared costs	15,000
Total	123,867

Module	Q1 Budget
RSSH/PP: Human resources for health (HRH) and quality of care	106,867
Program management	15,000
Total	123,867

NEAR SANGANER AIRPORT, JAIPUR 302029

PRESIDENT

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The IIHMR University
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Near Sanganer Airport, Jaipur-302029



Extension of the Grant agreement

For the Period 1st August to 31st August , 2024

Between

Solidarity and Action Against the HIV Infection in India (Principal Recipient)

C-1/3, Safdarjung Development Area, Hauz Khas, New Delhi, Delhi - 110016

(Hereafter referred as SAATHII)

And

IIHMR UNIVERSITY

1 Prabhu Dayal Marg, Near Sanganer Airport Terminal 1

Jaipur (Raj.) – 302029

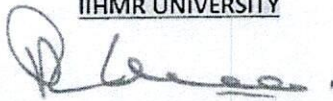
On

Contribute to the national goals of ending AIDS by 2030, and TB elimination by 2025.

Grant Number: IND-C-SAATHII-3879




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NEAR SANGANER AIRPORT, JAIPUR 302029

Date of Agreement: August 1, 2024

Reference: Grant Agreement with IIHMR UNIVERSITY dated April 1, 2024

Summary of the Extension:

SAATHII extends the Grant Agreement with IIHMR UNIVERSITY for a one-month period from August 1 to 31, 2024 with the same terms and conditions as mentioned in the Grant Agreement for the period April 1 to June 30, 2024.

This Grant Agreement with IIHMR UNIVERSITY will automatically come to an end on August 31, 2024 unless any extension of grant agreement is issued by SAATHII.

All other terms and conditions related to the Close-Out, Termination and other relevant articles as mentioned in the Grant Agreement for the period April 1 to June 30, 2024, will be applicable.

Milestone for Reporting:

Milestone	Deliverables	Period	Due Date
Milestone 10	Submission of Monthly Financial Report (MFR)	1 st August 2024 to 31 st August 2024	15 th September 2024
Milestone 11	Submission of Monthly Progress Report (MPR)	1 st August 2024 to 31 st August 2024	15 th September 2024

Note: If the reporting day falls on a holiday, then the next working day will be considered as the timeline

All reports should be sent to SAATHII in accordance with the due date. SAATHII team members may visit for data validation. For any deviations to this SAATHII will give appropriate guidance to IIHMR UNIVERSITY.

IIHMR UNIVERSITY shall provide SAATHII with such other financial and programmatic information as may be required by the donor or SAATHII from time to time. Such requests shall be dealt with as quickly as possible.

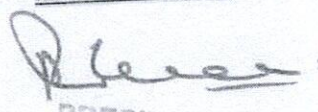
Annexures:

- A. Scope of Work for the period August 1 to 31, 2024
- B. Budget for the period August 1 to 31, 2024

IN WITNESS WHEREOF, the Parties hereby execute this Agreement and acknowledge that they are authorized to execute same:




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Near Sanganer Airport, Jaipur-302029

IIHMR UNIVERSITY

PRESIDENT
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For and on behalf of SAATHII

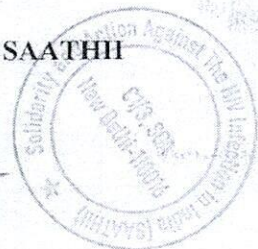
Anupam Hazra

Signature:

Name: Anupam Hazra

Designation: Deputy Project Director
GFATM, SAATHII

Date: August 1, 2024



For and on behalf of IIHMR UNIVERSITY

Signature: *P. R. Sidani*

Name: Dr. P. R. Sidani

Designation: President

Date: August, 1, 2024

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P. R. Sidani

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IIHMR UNIVERSITY

P. R. Sidani

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Annexure A: Scope of Work

During the one-month contract period, SAATHII PR will complete the KKs performance assessment for program and finance objectively for the GC 6 contract period. Based on the performance of the KKs and in consultation with NACO, SAATHII PR will sign a long-term contract with better performing KKs. Outlined below are the key activities that the KKs are expected implement during this interim period:

- From the HR list of LWS and TI project staff, KK will complete a comprehensive list of staff who have not been trained on the induction training module and develop a training calendar and budget. KK is expected to complete 100% of the training by September 2024.
- As per the suggestions from NACO during the KK review meeting held in Delhi on Feb 27-28, 2024, KK will engage with its respective SACS and complete signing MoU with SACS for the maximum period of the three years starting from April 2024.
- KK staff, in discussion with SACS, will complete field exposure visits to TI (core group and bridge population) and LWS project sites for experiential learning.
- KK will support in reviewing and enhancing the existing TI and LWS training modules.
- Based on the agreement with the respective SACS, the KK will begin to conduct TI and LWS project staff training on the induction training module.
- Develop a list of available Master Trainers for the induction training and share it with SAATHII PR
- Conduct monthly review and planning meeting among the KK team members

Annexure B: Budget (Excel attached)

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Signature

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NEAR SANGANER AIRPORT, JAIPUR 302029

Name of the Training Institute
Period

IIHMR University
August 1-31, 2024

Module	Intervention	Cost Input	Description of Activity	Cost Centre	Chart of Account	Unit Cost	No.	Month	Budget
RSI/PP: Human resources for health (HR) and quality of care	RSI/PP: HR planning, management and governance including for community health workers (CHWs)	1.6 Salaries - community-based, incl. Community Health Workers (CHWs) and outreach W	Project Manager (PM) KK	IIHMR/HA/PM-KK	Salaries Program	15,000	1	1	15,000
RSI/PP: Human resources for health (HR) and quality of care	RSI/PP: HR planning, management and governance including for community health workers (CHWs)	1.6 Salaries - community-based, incl. Community Health Workers (CHWs) and outreach W	Training Coordinator (TC)	IIHMR/HA/TC-KK	Salaries Program	40,000	1	1	40,000
RSI/PP: Human resources for health (HR) and quality of care	RSI/PP: HR planning, management and governance including for community health workers (CHWs)	1.6 Salaries - community-based, incl. Community Health Workers (CHWs) and outreach W	Administration and Finance Officer (AFO)	IIHMR/HA/AFO-KK	Salaries Admin	30,000	1	1	30,000
RSI/PP: Human resources for health (HR) and quality of care	RSI/PP: HR planning, management and governance including for community health workers (CHWs)	2.6 Surveys/data collection related per diem/transport/other costs	Training Coordinator (TC) Travel	IIHMR/TC/TC-KK	Travel Expenses Program	7,867	1	1	7,867
Program management	Grant management	11.5 Shared costs	Admin and Office Expenses	IIHMR/ADM/Admin Exp-KK	Admin Expenses	15,000	1	1	15,000
Total									107,867

Cost Input	Q1 Budget
1.6 Salaries - community-based, incl. Community Health Workers (CHWs) and outreach W	85,000
2.6 Surveys/data collection related per diem/transport/other costs	7,867
11.5 Shared costs	15,000
Total	107,867

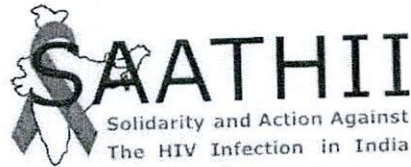
Module	Q1 Budget
RSI/PP: Human resources for health (HR) and quality of care	92,867
Program management	15,000
Total	107,867

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[Signature]

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Sub-Grant Agreement

Period from 1st September 2024 to 30th June 2025

Between

Solidarity and Action Against the HIV Infection in India (SAATHII)
C-1/3, Safdarjung Development Area, Hauz Khas, New Delhi, Delhi - 110016

(Hereafter referred as PR)

And

IIHMR UNIVERSITY
1 Prabhu Dayal Marg, Near Sanganer Airport Terminal 1
Jaipur (Raj.) – 302029

(Hereafter referred as KK)

On

Supporting India's Progress Towards 95-95-95 through comprehensive interventions for Incarcerated and At-Risk Populations, Care Support Center 2.0, Elimination of Vertical Transmission of HIV and Syphilis, Health and Community Systems Strengthening

Sub-Grant Number: IND-C-PR-3879-GF-HIV-IIHMR



SAATHII

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IIHMR

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Glossary

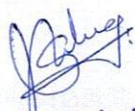
Term	Meaning
Authorized Representative	Means the person formally authorized to act as a Party's representative
Bad Debt	A bad debt is a debt that is certain not to be recovered. A debt is certain not to be recovered when all reasonable steps taken by SAATHII to recover it have proved unsuccessful.
Budget category	A budget line or a main heading of the budget
Donors	The Global Fund (GF)
Grant Funds	Funds provided by the Donor to PR to conduct this Project
Grant Period	Means the period from September 1, 2024 to June 30, 2025
Party/Parties	Any individual, group or organization participating in a contract. 'Parties' has a corresponding meaning
Assessment Close-out	Close-out refers to the set of processes that must be followed at the end of the Partnership Agreement, or at the end of a donor project.
Program	The work plan, program targets and budget approved by SAATHII.
Project	Supporting India's Progress Towards 95-95-95 through comprehensive interventions for Incarcerated and At-Risk Populations, Care Support Center 2.0, Elimination of Vertical Transmission of HIV and Syphilis, Health and Community Systems Strengthening
Property	Means office equipment items, movables, supplies, rolling stock and assets in general purchased with Grant funds
Reports	Means the Program, M&E, and Financial Reports as further described in Article 9 of this Agreement.
SAATHII	Principal Recipient (PR)
SAATHII Budget Holder	Means the person designated by the SAATHII as its budget holder to provide approvals under this Agreement
IIHMR	Kshamta Kendra (KK)
Termination by breach	An act of ending this Sub-Grant Agreement by SAATHII if it deems that IIHMR fails to comply with terms and conditions set out in this Agreement.
Termination by consent	An act of ending this Sub-Grant Agreement by SAATHII with consent of IIHMR

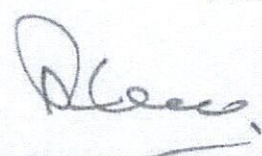


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Article 1. Fact Sheet

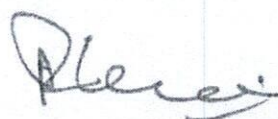
1. Project Name: Supporting India's Progress Towards 95-95-95 through comprehensive interventions for Incarcerated and At-Risk Populations, Care Support Center 2.0, Elimination of Vertical Transmission of HIV and Syphilis, Health and Community Systems Strengthening	
2. Global Fund Grant Agreement number: IND-C-PR- 3879	
3. KK Agreement Number: IND-C-PR-3879-GF-HIV-IIHMR	4. Geographical area of KK operations/Project Implementation State: Rajasthan
5. KK activities start date: 1 st September, 2024	6. KK activities end date: 30 th June 2025
7. KK funds: INR 19,26,433 (Rupees Nineteen lakh Twenty-Six Thousand Four Hundred thirty-three only)	8. PR name and address: Solidarity and Action Against the HIV Infection in India C-1/3, Safdarjung Development Area, Hauz Khas, New Delhi, Delhi – 110016
9. PR contact person's name, title, telephone number, email: S. Hedvees Christopher National Programme Specialist - KK and CSS 98404 01931 hedvees.christopher@saathii.org	10. KK name and address: IIHMR UNIVERSITY 1 Prabhu Dayal Marg, Near Sanganer Airport Terminal 1 Jaipur (Raj.) – 302029
11. KK contact person's name, title, telephone number, email: Dr Ratna Verma Programme Manager 9521060050 ratna@iihmr.edu.in	12. KK's Bank Account: Account name: IIHMR UNIVERSITY JAIPUR Account number: 6948112874 Bank name: KOTAK MAHINDRA BANK Bank address: MALVIYA NAGAR BRANCH, JAIPUR Bank IFSC Code: KKBK0003538



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This Agreement includes this Face Sheet, the Terms and Conditions, and the documents listed below as Annexes, which shall take precedence over one another in case of conflict in the following order:

Annexure A: Scope of Work

Annexure B: KK Summary Budget

Annexure C: Target

Annexure D: Programmatic and financial recommendation of last assessment

Article 2. Background

2.1 About PR

Solidarity and Action against the HIV Infection in India (SAATHII), a registered non-profit organisation, was founded with a vision for universal access to healthcare, justice, and social welfare for socio-economically marginalised women and children, communities impacted by the HIV/AIDS and TB epidemics, and groups marginalised on account of their sexuality and/or gender identity in India. Headquartered in Chennai, with branch offices in different states, PR works towards universal access through information dissemination, networking, operational research, advocacy, training, and other technical assistance.

2.2 About the Project

The PR has been chosen as one of the principal recipients of the Global Fund's HIV programs for 2024-27. In this role, PR will assist the National AIDS Control Program (NACP) in meeting the UNAIDS fast track goals of 95-95-95 by expanding its new model for a comprehensive continuum of care, from prevention to treatment, which will include

- Strengthening and expanding Care and Support Centers (CSC 2.0), including the Elimination of Vertical Transmission of HIV and Syphilis (EVTHS).
- Strengthening and expanding integrated HIV, tuberculosis, STI, syphilis, and viral hepatitis interventions among incarcerated individuals

Furthermore, this initiative will strengthen community systems, encourage community partners (key and affected population organizations and networks) to be involved in design, implementation, innovation, and monitoring, resulting in increased community ownership and reduced stigma; and undertake Ribbon Bus (RRB) Campaign to raise HIV awareness in vulnerable populations.

The PR will also continue to support and monitor the 20 Kshamta Kendras (training centre for Targeted Intervention and Link Workers Scheme projects staff) established across the states and union territory of India. These Kshamta Kendra (KKs) will train the frontline HIV prevention staff of NGOs/CBOs work in the Targeted Intervention (TI) and Link Workers Scheme (LWS) across the states. Additionally, the KKs will also mentor and support a few of the selected NGOs/CBOs implementing the TI projects across the states.

2.3 About KK: The genesis of IIHMR University dates to October 5, 1984, when its sponsoring body, the Indian Institute of Health Management Research, was established. In 2014, IIHMR

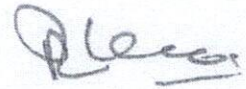
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University was established and incorporated as a postgraduate research university by the Government of Rajasthan vide the IIHMR University, Jaipur Act, 2014 (Act No. 3, of 2014). As a postgraduate research university, it is home to five specialized schools: the Institute of Health Management Research, School of Pharmaceutical Management, School of Development Studies, S. D. Gupta School of Public Health, and School of Digital Health. The university offers a variety of programs, including MBAs in Hospital and Health Management, Pharmaceutical Management, Development Management, and Healthcare Analytics, along with executive and doctoral programs. IIHMR University is dedicated to the improvement in standards of health through better management of health care and related programs. It seeks to accomplish this through management education, research, training, capacity building and institutional networking in a national and global perspective.

Now therefore, the Parties agree as follows:

Article 3. Scope of Work

The KK shall provide the services set forth in **Annexure A** ("Scope of Work"). All services hereunder shall be provided in accordance with the terms of this Agreement.

Article 4. Term

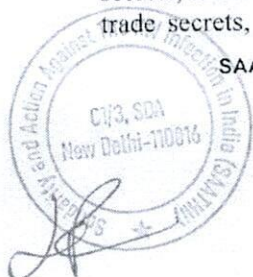
This Agreement shall be effective from 1st September 2024 ("Effective Date") and shall remain in effect **until 30th June, 2025 (the "Term")**, unless otherwise terminated in accordance with Article 14 ("Termination") of this Agreement.

Article 5. Representations and Warranties

The KK represents, warrants, and covenants that:

5.1 As of the Effective Date of this Agreement, (a) the KK has the right, power, and authority to enter into this Agreement and to perform KK's obligations hereunder; (b) KK's execution, delivery and performance of this Agreement, and the rights granted by KK hereunder, do not conflict with, violate or breach any other Agreement to which KK is a Party, and there are no Agreements, assignments or encumbrances in existence inconsistent with the provisions of this Agreement; (c) KK shall not enter into any third-party Agreements during the subsistence of this Agreement that would prevent or interfere with KK's performance of obligations hereunder; and (d) KK shall maintain all necessary regulatory and government licenses, permits, approvals, certifications, accreditations, authorizations and related documentation necessary or required by applicable laws and regulations or necessary to provide the services hereunder, and shall provide copies of any of the foregoing documentation to PR upon request; and

5.2 All services under this Agreement shall be performed as follows: (a) with due care; (b) in accordance with generally prevailing standards; (c) in strict compliance with all applicable laws and/or regulations and the terms of this Agreement, including but not limited to, the funder requirements attached hereto as an Annexure A, B, C, and D as well as regulations governing the conduct of business as an independent Agreement or (including without limitation, duties regarding labour and tax law), (d) without reference to, incorporation of or reliance on any KK prior IP or other KK proprietary rights, and in the event that any KK prior IP is ultimately required to practice or otherwise exploit the project IP, work product or deliverables provided to PR hereunder, KK hereby grants to PR a non-exclusive, world-wide, unrestricted, royalty-free, perpetual, irrevocable license with a right to sublicense under any such required KK prior IP; and (e) without reference to, use of or reliance on any third-party trade secrets, know-how, or other third-party intellectual property rights, and in the event that any third-party trade secrets, know-how, or other third-party intellectual property rights are ultimately required to

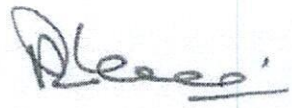


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practice or otherwise exploit the project IP, work product or deliverables provided to PR hereunder. KK hereby agrees that it shall immediately secure a non-exclusive, world-wide, unrestricted, royalty-free, perpetual, irrevocable license with a right to sublicense under any such required third-party intellectual property for PR's benefit or shall immediately revise the work product, project IP and/or deliverables provided hereunder at no additional cost to PR to ensure that their practice or exploitation by PR or its licensees or assigns shall not infringe upon such third-party's proprietary rights.

5.3 Neither the services KK performs hereunder nor any Intellectual Property arising hereunder, including but not limited to, devices and/or prototypes designed and/or developed by KK hereunder along with any related specifications, drawings, or documentation, shall violate any third-party intellectual property rights, and shall not infringe any third-party patent, copyright, or trademark, nor constitute the misappropriation of any third-party trade secrets and/or know-how (whether patentable or not), violate any third-party confidentiality obligations, nor any other obligations owed by KK to a third party, nor will KK develop any Intellectual Property in the course of performing the services hereunder that incorporates into any deliverables the intellectual property of others.

Article 6. Budgeting and Accounting System

6.1 Payment is contingent upon the PR's acceptance of the services delivered by the KK conforming to the Scope of Work (Annexure A) and PR's timely receipt and approval of deliverables as set forth in this Agreement.

6.2 As consideration for KK's performance of its obligations under this Agreement, PR agrees to pay KK up to a maximum of 19,26,433 (Rupees Nineteen lakh Twenty-Six Thousand Four Hundred thirty-three only) as set forth in Annexure B, after deducting if any closing fund balance is available with KK from the previous round and requires adjustments, from the mentioned amount of INR 19,26,433 (if applicable).

6.3 The maximum amount mentioned in the Agreement is for budget purposes and payment will be made as per deliverables defined in the Annexure B.

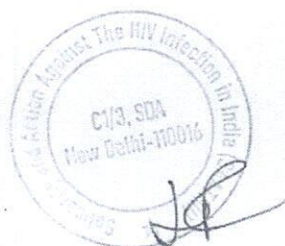
6.4 In case the KK anticipates over-expenditure in any budget line, it is mandatory to obtain prior written approvals from the PR at least one week in advance. It must be noted that the KK will have to ensure that the overall project expenditure does not exceed the overall approved project budget.

Budget for the KK	Amount in INR
KK	19,26,433
TOTAL	19,26,433

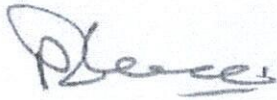
6.5 Use of Funds: KK agrees to use the funds under this Agreement only in accordance with its terms as set forth in Annexure B. Further, KK shall be responsible to pay all taxes imposed on any payment made by PR to KK.

6.6 Accounting System:

6.6.1 KK as sub-grantee shall adhere to the "Accrual System" of accounting under this Project. Any deviation should be approved by PR in advance. KK must maintain its project accounts in the online Tally software, which will be provided by PR upon the execution of this Agreement. KK will




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access Tally through a remote server and post all accounting entries through cloud AWS. KK will not charge any additional cost to the Project regarding maintenance of books of accounts and accounting records.

6.6.2 Treatment of Tax: GST should be reported along with monthly and quarterly financial reports in the prescribed format, which PR will provide in due course.

6.6.3 KK must set up a designated bank account with any Nationalized/Scheduled Bank to receive the grants from PR under this Project within two weeks from the execution of this Agreement.

6.7 Interest: Any interest earned on the grant funds disbursed by the PR to KK under this Agreement shall be accounted for and used solely for the present project purposes, and for no other project.

6.8 Overhead Costs: KK should not charge non-budgeted indirect/overhead costs under this Agreement. In situations where the approved budget includes the overhead/administrative cost of the project, all the overhead/common administrative costs should be charged based on the proportion of staff under this Project. The decision should be documented, signed by appropriate authorities and shared with PR. The detailed working should be part of the payment voucher and PR should be intimated.

Article 7. Deliverables and Timelines

The detailed Scope of Work for KK is given in Annexure A. However, the KK shall submit the following project deliverables based on different time frequencies, as given below:

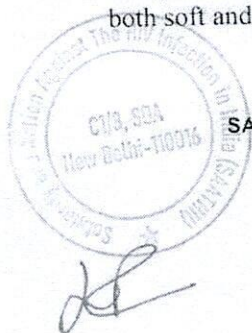
7.1 List of Monthly Deliverables

- Monthly Consolidated Progress Report in the PR prescribed format with required supporting documents by 10th of every month. PR will share the format and list of required supporting documents in due course.
- Monthly Consolidated Financial Report in the prescribed format with required supporting documents by 10th of every month. PR will share the format and list of required supporting documents in due course.
- Monthly Reporting to State AIDS Control Societies (SACS) of the project implementation state/s on agreed date with the SACS.

7.2 List of Quarterly Deliverables

- Quarterly Consolidated Programme Report in the prescribed format with required supporting documents. PR will share the format and list of required supporting documents in due course.
- Quarterly Consolidated Financial Report in the prescribed format with justification for variances and the required supporting documents. PR will share the format and list of required supporting documents in due course.
- Forecast and fund request for the next quarter in the prescribed format.

7.3 Quarterly Financial Report (QFR), and Quarterly Programme Report (QPR) need to be submitted in both soft and hard copies to the PR.



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7.4 Timelines

Milestone	Type of Deliverable	Period	Due Date
Milestone 1	Quarterly Deliverables	1 st July 2024 to 30 th September 2024	10 th October 2024
Milestone 2	Monthly Deliverables	1 st October 2024 to 31 st October 2024	10 th November 2024
Milestone 3	Monthly Deliverables	1 st November 2024 to 30 th November 2024	10 th December 2024
Milestone 4	Quarterly Deliverables	1 st October 2024 to 31 st December 2024	10 th January 2025
Milestone 5	Monthly Deliverables	1 st January 2025 to 31 st January 2025	10 th February 2025
Milestone 6	Monthly Deliverables	1 st February 2025 to 28 th February 2025	10 th March 2025
Milestone 7	Quarterly Deliverables	1 st January 2025 to 31 st March 2025	10 th April 2025
Milestone 8	Monthly Deliverables	1 st April 2025 to 30 th April 2025	10 th May 2025
Milestone 9	Monthly Deliverables	1 st May 2025 to 31 st May 2025	10 th June 2025
Milestone 10	Quarterly Deliverables	1 st April 2025 to 30 th June 2025	10 th July 2025

7.5 If the deliverable submission day falls on a holiday, then the next working day will be considered as the due date.

7.6 All reports should be sent to PR in accordance with key dates as mentioned in this clause 7.4.

7.7 After submission of the monthly and quarterly reports, PR team members will do the review of the reports for verification and validation.

7.8 After the Quarterly Reports are validated, and verified, KK has to print and sign the hard copy quarterly reports and submit the same to PR along with the necessary supporting documents (as applicable).

7.9 For any deviations to this, PR will give appropriate guidance to KK.

7.10 Additionally, the PR team shall conduct periodic project progress review meetings with the KK staff (in-person/virtual/hybrid mode).

7.11 KK shall provide PR with any financial and programmatic information as may be required by the Donor or PR from time to time. These requests shall be adhered to within the recommended timeline.

7.12 In the event KK is unable to comply with the agreed upon timelines and schedule owing to unforeseen or extenuating circumstances, KK shall explain in writing to PR, the reasons for such delay and propose a new reasonable timeline. In its sole discretion, PR will be entitled to accept or reject the explanation and the new timeline proposed by KK.

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Article 8. Payment

8.1 Payment Release: Installment and conditions for release of payment are the following:

8.1.1. 1st Payment: September to December 2024 funds to be disbursed after signing of the MoU, based on the fund request after adjusting any unspent balance or disallowed amount of the previous month (if applicable). This Fund disbursement subject to receipt of funds from the Donor.

8.1.2 Subsequent Payments: Following the initial payment, subsequent payments will be made on quarterly basis after receiving the quarterly forecast and fund balance status from KK in the stipulated format.

- a. In the event of a disallowance, the KK must deposit an equivalent amount into the Project's designated bank account from its own organizational funds, and the PR will adjust the amount from the subsequent payment tranche.
- b. If there are any adverse observations resulting from On-Site Data Validation (OSDV), PR will not release the next funding or hold a portion of the funds, until the corrective action outlined in the PR observations and recommendations has been satisfactorily addressed.

8.1.3 The final payment will be released on receipt of the consolidated financial report, progress report, fund reconciliation, and completion of grant audit. Fund disbursement is subject to receipt of funds from the Donor.

8.1.4 KK hereby acknowledges and agrees to submit all reports given in Article 7 above and wherever applicable in this Agreement and attached Annexes and Sub-Annexes and any other requirements from the Donor on time and also achieve the program targets set forth under this Agreement.

Article 9: KK Monitoring and Supervision

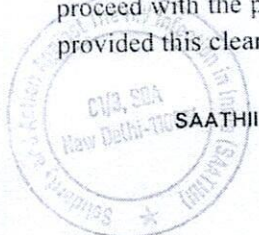
9.1 On-site Data Validation and Assessment: The program and finance teams of PR will conduct OSDV visits to KK at least on a quarterly basis to review and verify the reported expenditures and program data. During this review process, the relevant programmatic and financial documents, vouchers and registers will be checked and verified.

9.2 Assessment of the KK performance: At the end of the contract period, PR will thoroughly assess the programmatic and financial performances of the KKs and will issue a Management Letter to KK with recommended improvements in the areas of program and financial management. Based on the Global Fund's decision, and the KKs' performance, the appropriate decision will be taken.

Article 10. Subcontracting

10.1 KK shall not assign rights or interest under this Agreement and shall not enter into a Sub-agreement or otherwise delegate any of the duties under this Agreement to any third party without PR's prior express written approval.

10.2 Prepayment approvals: KK is required to send all relevant documents for any non-recurring payments in excess of Rs. 50,000/- to the PR team for prepayment review. PR will set up a process for either the PR team or an external audit firm to review the documents and provide explicit consent to proceed with the payment. The KK will process the payments once PR or its authorized audit firm has provided this clearance.



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10.3 Staff Recruitment: KK will ensure that an interview panel consisting of PR team members is formed during the hiring process for KK staff.

10.4 Fraud prevention Financial Fraud Prevention: To prevent any fraud or financial mismanagement, KK must ensure the following.

(i) KK to have robust whistle blower policy in their organization policy

(ii) As part of the Monthly Consolidated Financial Report, the KK must submit to PR the following documents: (a) monthly payroll sheet of KK staff, (b) relevant vouchers, and (c) bank statements to support salary payments.

10.5 Strengthen the capacity of state level networks of community members at the state and district levels and engage them in advocacy, implementation and monitoring of the programs.

Article 11. Close-out

11.1 At the end of the contract, a close-out confirmation letter will be issued by PR in writing and sent to KK. Record retention requirements will be included in the letter.

11.2 No expenditure shall be incurred by KK in respect of funds received from PR, following the end date of PR's funding (the end date as specified in the Agreement).

11.3 Unless PR authorizes an extension, KK shall liquidate all obligations financed by the donor. For any deviation from this clause, prior approval is needed from PR.

11.4 KK shall submit to PR the final financial, M&E and program reports required under the Agreement.

11.5 KK shall verify its bank balances and promptly refund the closing bank balances together with any balances of unobligated cash that PR has disbursed and that is not authorized to be retained by KK for use in other projects.

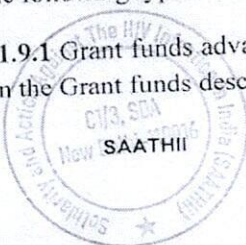
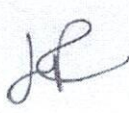
11.6 KK must submit a fixed asset register and inventory, with their disposition plan to PR, who shall confirm the final arrangements for these items, following clauses stated in the agreement and donor requirements.

11.7 PR reserves the right to require a refund by KK of any amount, which PR determines to have been spent for purposes not in accordance with the terms and conditions of the agreement, including but not limited to, costs that are not allowable in accordance with the applicable donor conditions.

11.8 In case of any disallowance at KK in this agreement, arising out of any audit and reviews conducted by the GF/LFA/Auditors/OIG/PR, within or after the project implementation period as per the donor processes, KK will be responsible for the timely refund and addressing the associated risks for the same.

11.9 Refund: At the expiry date (or the earlier date of termination under Article 14 of this Agreement), the following types of funds shall immediately revert to PR:

11.9.1 Grant funds advanced by the PR but which has not been spent by KK, including interest earned on the Grant funds described above.



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11.9.2 PR reserves the right to require refund by KK of any amount which KK did not spend in accordance with the terms and conditions of this Agreement. In the event that a final audit has not been performed prior to the Expiry Date, PR retains the rights to a refund until all claims which may result from the final audit have been resolved between PR and KK. Beyond this final audit, PR retains the rights to a refund until all claims which may result from any other subsequent audits during a period of up to 7 years after the end/termination of this Agreement (by Donor, Government of India and/or any other government agencies) have been resolved between PR and KK. This Clause 11.9.2 is subject to Article 13 below.

Article 12. Governing Law and Disputes

12.1 This Agreement shall be governed by and be construed in accordance with the laws of India. If any controversy, conflict or dispute of any nature arises out of or relating to or in connection with the provisions of this Agreement between the Parties, they shall first use all reasonable endeavors to resolve the matter amicably, including through mediation and conciliation, within 60 (sixty) days from the date of such dispute arising, after providing a detailed written notice by one Party to the other describing the cause of such dispute.

12.2 In the event the Parties are unable to arrive at an amicable resolution of any controversy, conflict or dispute of any nature arising out of or relating to or in connection with the provisions of this Agreement, such dispute shall be settled finally by arbitration conducted by a sole arbitrator in accordance with the provisions of the Arbitration and Conciliation Act, 1996 ('Act'). The Parties shall follow the procedure set out in the Act for appointment of the arbitrator and initiation of the arbitration. The seat of arbitration shall be in Chennai and the arbitration shall be conducted in English

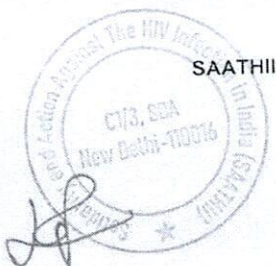
12.3 The Parties agree that the courts in Chennai shall continue to have exclusive jurisdiction to entertain any proceedings under the Arbitration and Conciliation Act, 1996, as amended from time to time, related to this Agreement whether during its term or after expiration or termination hereof.

Article 13. Records and Auditing

13.1 KK shall maintain and make available to PR, its funder(s), and/or their auditors upon request sufficient books and records for a minimum of seven (7) years after the conclusion of this Agreement to verify compliance with the terms and conditions herein.

13.2 KK shall provide to PR an annual statutory audit report after filing their annual income tax returns.

13.3 **Audit by PR:** PR will appoint auditor(s) from the Donor's empaneled list of auditors to conduct the Grant Audit. The Grant Audit will happen one or more times during every financial year to perform the audits required under this Agreement and/or to conduct a financial review, forensic audit or evaluation, or to take any other actions that it deems necessary to ensure accountability of KK for Grant funds with written notice to KK. In addition, PR's Internal Auditor will conduct the periodic audits and reviews of the KK expenditures, financial management and governance systems and assessment of financial and fiduciary risks.



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13.4 Right of access: KK shall permit or ensure authorized representative of PR, its agents, the Donor, the Local Fund Agent, Country Coordinating Mechanism, statutory agencies and any other third party authorized by PR access all times to:

13.4.1 Program and financial books and records or any other documentation related to the program held by KK.

13.4.2 The premises of KK where program and financial books and records are kept or program activities are carried out.

13.4.3 Other sites where program and finance related documentation is kept or program activities are carried out.

13.4.4 All personnel of KK funded under the grant.

13.5 Statutory Compliances: KK will submit the following documents to PR on a periodic basis related to this Agreement, as detailed below:

13.5.1 KK will submit the Monthly Provident Fund, Professional Tax and Tax Deducted at Source (TDS) remittances (if applicable) to PR.

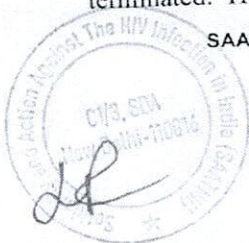
13.5.2 KK will submit copies of the monthly ESIC (Employees State Insurance Corporation) remittance (if applicable) to PR.

13.5.3 In addition to this grant and internal audits, as mentioned above (Clauses 13.2 and 13.3) PR may undertake additional audits (including forensic) and financial assessments by the same or different auditors to assess the internal control, compliance, and organizational systems of KK.

Article 14. Termination

14.1 This Agreement may be terminated at any time by PR in whole or in part for any reason upon 30 days prior written notice to KK. If it deems fit, the PR may provide an opportunity to KK to cure the deficiencies causing the decision of termination within the notice period of 30 days, and in case the deficiencies are not cured within the stipulated period, the agreement shall stand terminated. In the event of early termination, PR shall inform KK in writing that the Agreement is terminated, and KK shall immediately stop work. All advanced funds (including interest accrued thereon) shall be refunded to PR unless KK and PR mutually agree that partial performance warrants partial payment. If PR agrees to make partial payment, KK shall submit the necessary financial and programmatic reports and other necessary documents to PR for those services and activities completed at the time of cancellation, which amount shall not exceed the remainder due pursuant to the Budget. Upon termination of this Agreement, KK shall (a) promptly provide all Agreement deliverables due; (b) return PR's Confidential Information to PR if requested, in accordance with Clause 15.2; and (c) in the event of termination, promptly cancel all outstanding commitments and Agreements, effective no later than the termination date.

14.2 KK's right to terminate: This Agreement may be terminated at any time in whole or in part by KK upon sending 30 days prior written notice to PR with the following information: reasons for termination, the effective date of termination and, in the case of partial termination, the part to be terminated. However, if PR determines, in the case of partial termination, that the reduced or modified

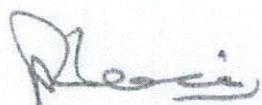


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part of the Agreement will not accomplish the purposes for which the Grant was made under this Agreement, then PR may terminate this Agreement in its entirety.

14.3 KK shall within 15 calendar days after the effective date of termination repay to PR all unexpended funds which are not otherwise required to be retained to meet a present or future obligation arising under a transaction which was entered into in accordance with the terms of the Agreement and prior to its termination. No amount may be retained hereunder unless PR has been provided with written evidence, satisfactory to PR, confirming that retention is required. Should the Grant funds disbursed by PR to KK prior to the effective date of the termination of this Agreement be insufficient to cover KK's obligations in the legally binding transaction, KK may submit a claim covering such obligations. PR shall determine any amount(s) to be paid by PR to KK under such claim in accordance with PR's policies and procedures from time to time.

14.4 Force majeure and its effect on termination: In the event that either Party hereto is prevented from or delayed in the performance of any of its obligations hereunder by forces beyond its reasonable control, including but not limited to war, terrorist acts, strikes, riots, storms, fires or any other cause whatsoever beyond the reasonable control of the Party ("Force Majeure"), the Party so prevented or delayed shall be excused from the performance of any such obligation to the extent and during the period of such prevention or delay but in no event more than sixty (60) days. In the event such Force Majeure continues for a period of sixty (60) days or longer, the Party whose performance was not affected by such Force Majeure may terminate this Agreement by giving thirty (30) days' prior written notice to the Party suffering such Force Majeure event.

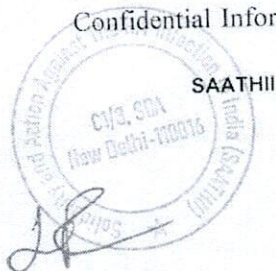
14.5 Upon termination, PR will appoint an auditor to conduct the financial audit of the implementation period in KK. Please refer to Article 13 for more details.

Article 15. General Provisions

15.1 Prohibition on Expenses: KK agrees that no funds under this Agreement will be used for lobbying activity or to support political activity or any other activities, which are not budgeted unless a written approval is obtained from PR.

15.2 Confidential Information:

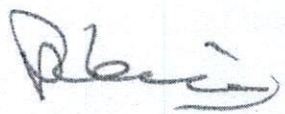
15.2.1 KK's work with PR may involve access to technical and other data and information which PR considers confidential and/or proprietary to it or its funders, affiliates, collaborators, potential collaborators or KK and which is, therefore, of a confidential nature as well as any information or material learned from or developed for PR as a result of providing the services hereunder ("PR's Confidential Information"). KK agrees: (a) to consider all of PR's Confidential Information as the confidential property of PR or its assignee; (b) not to disclose PR's Confidential Information to any third party without the express, prior written consent of PR; (c) not to use PR's Confidential Information for KK's own benefit at any time; and (d) to share PR's Confidential Information with only its employees who have a need to know PR's Confidential Information to perform the activities hereunder and who are bound by restrictions on disclosure and use of confidential information at least as restrictive as those set forth herein. KK agrees that, upon PR's request, it shall promptly return to PR all of PR's Confidential Information and return or destroy any copies thereof; *provided*, however, that KK may



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retain PR's Confidential Information to the extent required to comply with its record keeping obligations set forth and may retain one (1) archival copy of PR's Confidential Information, subject to its ongoing obligation to maintain the confidentiality of PR's Confidential Information.

15.2.2 Notwithstanding the foregoing, PR's Confidential Information shall not include any information or material which is now in the public domain or which becomes generally available to the public through no fault of KK; or was already known to or in the possession of KK prior to disclosure by or from PR as can be demonstrated by documentary evidence; or was disclosed on a non-confidential basis from a third party having the right to make such disclosure.

15.3 Data back-up: KK to take back-up of the project's program, M&E, and finance data on a monthly basis on an external hard drive, and securely store the same in a secure location in its office. Additionally, the KK is encouraged to use cloud-based data back-up and storage systems.

15.4 Intellectual property:

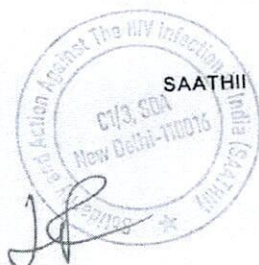
15.4.1 Prior intellectual property: Any and all ownership rights, copyrights, patents, patent applications, trade secrecy rights, trademarks, service marks, trade names, know-how, data, technology and other rights (hereinafter, "Intellectual Property" or "IP") licensed to, owned or controlled by a Party to this Agreement prior to the Effective Date (such Party's "Prior IP") shall remain the sole property of such Party.

15.4.2 Project intellectual property: KK acknowledges and agrees that all Intellectual Property and other work product created hereunder, including, without limitation, all inventions, discoveries, designs, programs, improvements, developments, new concepts, methods, agents, materials, and ideas, whether patentable or not, and products, processes and know-how related to the use or production thereof made, conceived or reduced to practice by KK during the Term of this Agreement ("Project IP") shall be the sole property of PR, whether developed independently by KK or jointly with PR and/or with others and whether PR uses, registers or markets the same.

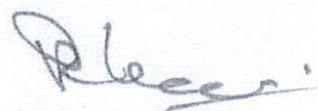
15.4.3 Assignment of Project Intellectual Property: KK shall promptly disclose all Project Intellectual Property to PR in writing, sign all papers, execute all oaths and do everything necessary to assign to PR all rights in and to the Project IP. As necessary and upon request, during and after the Term of this Agreement, KK agrees to further assist PR to evidence, perfect, register or enforce any and all rights set forth in this Clause.

15.5 Publication: KK shall not make any publication or presentation of the results, data or Intellectual Property generated hereunder or otherwise related to the work conducted hereunder without the express prior written consent of PR, which may be withheld at PR's sole discretion.

15.6 Use of Name/Publicity: KK shall not use the name, logo or trademarks of Global Fund and PR or of PR affiliates, or of any funder to PR, or funder to PR affiliates, in any press release, public statement, public disclosure or publication without the named entity's prior express written consent. KK will not issue any press release, public statement or public announcement with respect to this Agreement or any work or project covered under this Agreement without the prior express written approval of PR.




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15.7 Relationship with PR: KK's relationship with PR shall be that of an independent Agreement or rendering technical services. KK shall have no authority to execute or modify Agreements or to make commitments on behalf of PR. For the avoidance of doubt, PR shall make no payments to third parties on KK's behalf. Nothing contained herein shall be deemed to create the relationship of an employer and employee between PR and KK.

15.8 Relationship with PR's Funder: KK has no relationship with PR's funder arising out of this Agreement. KK shall make no implication to investors, the media, or the general public that PR's funders support the activities of KK.

15.9 Research: No research involving animals, human subjects or recombinant DNA ("RNA") shall be conducted under this Agreement. Ongoing program assessments as part of routine monitoring and evaluation do not come under the definition of research.

15.10 Title: Title to goods or other property financed by PR under this Agreement ("Program Assets") shall be held by KK, unless PR requests, at any time in its sole discretion, that title be transferred to PR or another entity nominated by PR.

15.11 Prohibition of Terrorism Transactions: KK is reminded that Government of India law prohibits transactions with, and the provision of resources and support to, individuals and organizations associated with terrorism. It is the legal responsibility of the KK to ensure compliance with these orders/laws. This provision must be included in all lower-tier Agreements issued hereunder.

15.12 Anti-Corruption: KK shall abide by applicable laws and regulations on anti-corruption and bribery. KK shall not directly or indirectly (a) make any offer, payment, or promise to pay; authorize payment; or offer a gift; promise to give, or authorize the giving of anything of value for the purpose of influencing any act or decision (including a decision not to act) of any individual, agents and/or any establishment in which KK is performing services; or (b) induce any such person to use his or her influence to affect any such governmental act or decision in order to assist KK or PR in obtaining, retaining or directing any business of advantage.

15.13 Debarment and Suspension: KK certifies by signing this Agreement that neither it nor its principals are presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from participation in this transaction by any government department or agency under the Government of India. KK agrees to notify PR immediately upon learning that it is presently excluded or disqualified from covered transactions by any department or agency.

15.14 Procurement Practices: KK shall conduct procurement transactions in a manner that provides, to the maximum extent practical, open and free competition and is compatible with a competitive bidding format. Documents related to procurement (including solicitations and bids) shall be maintained in accordance with Article 13 ("Records and Auditing").

15.15 Policies:

15.15.1 KK should have a set of Policies and Procedures in place, approved by their governing body, that include Financial and Administrative Policies, Human Resources Policies and Operational Policies.

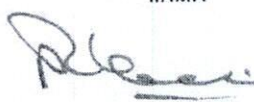


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PR shall have the right to review the policies and procedures. KK shall consider all reasonable amendments to its Policies and Procedures suggested by PR.

15.15.2 KK should have a written anti-fraud policy. Any organization without such a policy may adapt PR's anti-fraud policy. Notwithstanding any local response to a suspected problem, PR reserves the right to carry out its own investigation of an alleged irregularity and an audit of systems and controls.

15.15.3 KK must maintain a conflict-of-interest policy, which should at a minimum state that staff should not participate in any decisions regarding a transaction in which they have a conflict of interest. Any organization without such a policy may adapt PR's conflict of interest policy.

15.15.4 KK should have inclusive and non-discriminatory workplace policies that assure confidentiality and provide a non-discriminatory and supportive environment for employees across HIV status, religion, gender/sexuality and other affiliations. KK further should have zero tolerance for sexual harassment at the workplace, and a necessary policy for the same.

15.15.5 KK should have the policy to ensure the implementation of The Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 for ensuring safe working spaces for women, and right to equality of status and opportunity, and Protection from Sexual Exploitation and Abuse, Sexual Harassment (PSEAH) policy to ensure both "prevention of" and "response to" sexual misconduct.

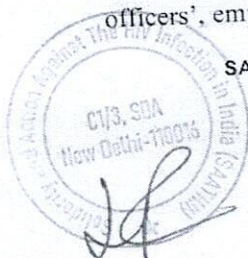
15.16 Insurance and Liability

During the Term of this Agreement, KK shall carry appropriate and commercially reasonable amounts of insurance adequate for the activities under this Agreement as well as sufficient levels of all legally mandated insurance. KK accepts full responsibility and liability for all activities and obligations conducted under this Agreement, including any liability claimed by any third party against PR, its funders, and/or its or their officers and employees.

15.16.1 Asset Insurance: KK shall ensure that the assets purchased using project funds, by the KK should be immediately insured for all risk coverages including accidental insurance, and insurance against loss, theft, burglary, and fire damages.

15.16.2 Responsibility for Loss or Theft: KK shall be solely liable for the loss or theft of, or damage to any and all items purchased by the KK with Grant funds and, immediately upon any such loss, theft or damage, shall replace such items at its own expenses in compliance with the procurement procedures. In addition, KK shall be solely liable for the loss or theft of any cash in its possession and shall have no recourse to PR for any such loss or theft.

15.17 Indemnification: KK agrees to defend, indemnify, and hold harmless PR, its funders, and their respective directors, officers, employees, agents, and assignees (each, an "Indemnitee") from all liabilities, actions, damages, demands, costs and expenses (including attorneys' fees), and losses (collectively, "Liabilities"), which may be asserted against Indemnitees, arising, directly or indirectly, in whole or in part from Project activities including, without limitation, Liabilities which arise, directly or indirectly, in whole or in part from (a) Agreement activities; (b) KK's or KK's affiliates', directors', officers', employees', agents', KK or assignees' breach or alleged breach of any of the warranties and

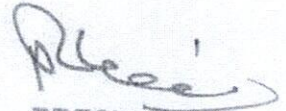


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1, Prabhu Dayal Marg
Near Sanganer Airport, Jaipur-302029

IIHMR


PRESIDENT
THE IIHMR UNIVERSITY
1, PRABHU DAYAL MARG
NEAR SANGANER AIRPORT, JAIPUR 302029

representations contained herein; (c) any Liabilities of patent or copyright infringement or violations of any proprietary rights based upon the services provided hereunder and/or deliverables provided by KK or by KK's affiliates, directors, officers, employees, agents, KK's and assignees to PR under this Agreement, or; (d) any Liability for license fees or royalties in connection with the services provided hereunder and/or deliverables provided by KK or by KK's affiliates, directors, officers, employees, agents, KK's and assignees to PR under this Agreement; in each case except to the extent that KK establishes that such Liabilities are caused solely by the Indemnatee's gross negligence or willful misconduct.

15.18 Severability: If any provision of this Agreement is for any reason, declared invalid, void or unenforceable by a court of competent jurisdiction, the validity and binding effect of any remaining provisions will not be affected and the remaining portion of this Agreement will remain in full force and effect as if this Agreement had been executed with said provisions eliminated.

15.19 Survival: Neither expiration nor termination of this Agreement shall relieve either Party of its rights or obligations under Clause 15.2 ("Confidential Information"), Clause 15.4 ("Intellectual Property"), Clause 15.5 ("Publication"), Clause 15.6 ("Use of Name/Publicity"), Clause 15.8 ("Relationship with PR's Funder"), Article 5 ("Representations and Warranties"), Clause 15.17 ("Indemnification"), Article 12 ("Governing Law and Dispute"), Article 13 ("Records and Auditing"), Clause 15.18 ("Severability"), Clause 15.19 ("Survival") and Clause 15.21 ("Entire Agreement/Notices").

15.20 Translation: This Agreement in the English language shall be the controlling Agreement between the Parties. In the event this Agreement is translated into a language other than English, KK agrees that it shall not be entitled to rely upon such translation, and such translation shall be of no force or effect.

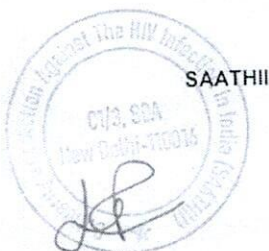
15.21 Entire Agreement/Notices: This Agreement, including attachments, constitutes the entire understanding between the Parties with respect to the subject matter hereof. This Agreement shall not be modified in any respect, except in writing by both Parties. Any notices or reports required of this Agreement shall be sent to the Parties at the address listed on the face of this Agreement and/or to alternate address intimated officially.

15.22 Amendment: This Agreement may be modified or amended only by an instrument in writing duly executed by, or on behalf of, all the Parties.

15.23 Waiver: Failure by either Party to insist on strict adherence to any one or more of the terms or conditions of this Agreement, or on one or more occasions, shall not be construed as a waiver, nor deprive that Party of the right to require strict compliance with the same thereafter.

15.24 Counterparts: This Agreement may be executed in one or more counterparts, each of which shall be deemed to be an original but all of which, together, shall constitute one and the same instrument.

IN WITNESS WHEREOF, the Parties hereby execute this Agreement and acknowledge that they are authorized to execute same:



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NEAR SANGANER AIRPORT, JAIPUR 302029

For and on behalf of PR

Signature: [Signature]

Name: Lakshmi Ramakrishnan

Designation: Project Director

Date: 01/09/2024

For and on behalf of KK

Signature: [Signature]

Name: Dr. P.R. Sodani

Designation: President

Date: 01/09/2024

PRESIDENT

THE IIHMR UNIVERSITY

1, PRABHU DAYAL MARG

NEAR SANGANER AIRPORT, JAIPUR 302029

WITNESSES:

For and on behalf of PR

Signature: [Signature]

Name: S. Hedvees Christopher

Designation: National Programme
Specialist - KK and CSS

Date: 01/09/2024

For and on behalf of KK

Signature: _____

Name: _____

Designation: _____

Date: _____



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[Signature]

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Master Trainer Mentorship Visits to TI Partners

Particular	Unit	Unit cost	Budget
Outstation Travel	2	2,000	4,000
Local Travel of outstation participants within their home town	4	500	2,000
Accommodation	2	2,000	4,000
Per diem	2	1,000	2,000
Consultancy	2	3,000	6,000
Total			18,000

Travel of KK Staff - PM and AFO				Assumption
Particular	Unit	Unit cost	Budget	
Outstation Travel	2	2,000	4,000	PM will be visiting once to SACS every month
Local Travel of outstation participants within their home town	2	500	1,000	
Accommodation	1	2,000	2,000	
Per diem	1	1,000	1,000	
Total			8,000	

TO, TC will be visiting TI for 2 learning visit and 7 training outcome assessment visit per KK (10% of TI and LWS)

Travel of KK Staff - TC, TO				Assumption
Particular	Unit	Unit cost	Budget	
Outstation Travel	2	2,000	4,000	TO, TC will be visiting TI for 1 learning visit and 1 training outcome assessment visit per KK (10% of TI and LWS)
Local Travel of outstation participants within their home town	4	500	2,000	
Accommodation	1	2,000	2,000	
Per diem	2	1,000	2,000	
Total			10,000	

Visit in 3 months
No. of people

2	20,000
2	40,000

Particular	Unit	Unit cost	Budget	Assumption
SACS visit	1	8,000	8,000	Over a period of 3 month TC or TO will conduct 1 visit to SACS

Total 48,000
Per staff 24,000
Per month cost 3 8,000

Approved unit cost is 7867 per visit.



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IIHMR University Kshamta Kendra - Training Target for Rajasthan

Name of the State	No. of TI and LWS Projects		
	TI (Core Group)	TI (Bridge Population)	LWS
Rajasthan	31	9	1

Name of the State	Trainees from TI (Core Group) Projects			
	PM	M&E Cum Accountant	ORW	PE
Rajasthan	31	31	139	244

Name of the State	Trainees from TI (Bridge Population) Projects			
	PM	M&E Cum Accountant	ORW	PE
Rajasthan	9	9	28	57

Name of the State	Trainees from the Link Workers Scheme			
	DRP	DM&A	ZS	CLW
Rajasthan Total	1	1	2	20

Note:

- 1) The targets mentioned are cumulative targets as per inputs received from respective SACS and Ks.
- 2) Actual targets will be finalized for each cadre on an ongoing basis in consultation with respective SACS during the down training of TI and LWS staff, and the variation in numbers needs to be documented accordingly.
- 3) Annual cumulative targets will be realigned into quarterly targets as per the approved training calendar of respective SACS, which needs to be shared with PR.
- 4) Total number of TI and LWS projects and their staff details are likely to change. The Kshamta Kendra is requested to check with SACS before developing annual training calendar.
- 5) The targets listed are for the refresher training. Ks are expected to complete the induction training before commencing the refresher training.



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JAIPUR, RAJASTHAN

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Project Ledger From : 01-Apr-2024 To : 31-Mar-2025

GIZ - BUILD CAPACITIES OF RESEARCHERS AND MID PROF

Party Name : INCOME FROM TRAINING ACTIVITY

VR.DATE	V.NO.	PARTICULARS	DEBIT	CREDIT
INCOME FROM TRAINING ACTIVITY		OP. BALANCE B/F :		0.00
30-Sep-2024	CN/24-25/028		650371.00	
Proj : GIZ - BUILD CAPACITI		CC : COMMON	Budget : COMMON	
GIZ - BEING CREDIT NOTE ISSUED DUE TO THE PARTIAL		COMPLETION OF THE WORK AS PER		
THE AGREEMENT		TOTAL AMOUNT OF RS. 7,67,438/-		
TOTAL			650371.00	0.00
CLOSING BALANCE				650371.00 Dr




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JAIPUR, RAJASTHAN

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Project Ledger From : 01-Apr-2024 To : 31-Mar-2025

MDP COMMON INDIAN

Party Name : INCOME FROM TRAINING ACTIVITY

VR.DATE	V.NO.	PARTICULARS	DEBIT	CREDIT
		INCOME FROM TRAINING ACTIVITY		0.00
		OP. BALANCE B/F :		0.00
31-Dec-2024	MDP/24-25/0023			62101.00
Proj : MDP COMMON INDIAN CC : COMMON Budget : COMMON				
DR IKASA: BEING INVOICE RAISED FOR 1 NOS OF PARTICIPANTS ON MDP KERLA, 2023 WHO NOT JOIND THE MDP AND AMOUNT FORFEITED				
TOTAL AMOUNT OF RS. 62101/-ADD: GST @ 18% OF RS. 11,178/-,				
TOTAL AMOUNT OF RS. 73,279/-ADJUSTED IN THE A/C.				
TOTAL			0.00	62101.00
CLOSING BALANCE				62101.00 Cr




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